



February 16, 2024

NOTICE

The Board of Directors of the Kaweah Delta Health Care District will meet in an open Finance, Property, Services and Acquisition Committee meeting at 10:00AM on Wednesday February 21, 2024 and a closed session immediately following the open meeting per Health and Safety Code 32106, and Government Code 54956.8 in the Kaweah Health Medical Center Executive Offices Conference Room – 305 W. Acequia Avenue – Acequia Wing, Visalia, CA.

All Kaweah Delta Health Care District regular board meeting and committee meeting notices and agendas are posted 72 hours prior to meetings (special meetings are posted 24 hours prior to meetings) in the Kaweah Health Medical Center, Mineral King Wing entry corridor between the Mineral King lobby and the Emergency Department waiting room.

The disclosable public records related to agendas are available for public inspection at Kaweah Health Medical Center – Acequia Wing, Executive Offices (Administration Department) {1st floor}, 400 West Mineral King Avenue, Visalia, CA and on the Kaweah Delta Health Care District web page <https://www.kaweahhealth.org>.

KAWEAH DELTA HEALTH CARE DISTRICT
David Francis, Secretary/Treasurer

A handwritten signature in black ink that reads "Cindy Moccio".

Cindy Moccio
Board Clerk, Executive Assistant to CEO

DISTRIBUTION:
Governing Board
Legal Counsel
Executive Team
Chief of Staff

<http://www.kaweahhealth.org>



**KAWEAH DELTA HEALTH CARE DISTRICT BOARD OF DIRECTORS
FINANCE, PROPERTY, SERVICES & ACQUISITION COMMITTEE**

Kaweah Health Medical Center
305 W. Acequia Avenue, Executive Office Conference Room (1st Floor)

Wednesday February 21, 2024

ATTENDING: Directors: David Francis & Dean Levitan, M.D.; Gary Herbst, Chief Executive Officer; Malinda Tupper, Chief Financial Officer; Marc Mertz, Chief Strategy Officer; Jennifer Stockton, Director of Finance, Jag Batth, Chief Operating Officer, Ryan Gates, Chief Population Health Officer, Cindy Moccio, Board Clerk
Recording

OPEN MEETING – 10:00AM

1. **CALL TO ORDER** – *David Francis, Board Secretary/Treasurer*
2. **PUBLIC PARTICIPATION** – Members of the public may comment on agenda items before action is taken and after it is discussed by the Board. Each speaker will be allowed five minutes. Members of the public wishing to address the Board concerning items not on the agenda and within the jurisdictions of the Board are requested to identify themselves at this time. For those who are unable to attend the beginning of the Board meeting during the public participation segment but would like to address the Board, please contact the Board Clerk (Cindy Moccio 559-624-2330) or cmoccio@kaweahhealth.org to make arrangements to address the Board.
3. **FINANCIALS** – Review of the most current fiscal year financial results and budget and a progress review and projections relative to the Kaweah Health initiatives to decrease costs and improve cost efficiencies. *Malinda Tupper – Chief Financial Officer*
4. **KAWEAH DELTA HEALTH CARE DISTRICT SERVICES PLANNING** – Review and discussion of long-term and short-term services planning concepts for Kaweah Delta Health Care District – *Jag Batth, Chief Operating Officer*
5. **APPROVAL OF CLOSED PROPERTY, SERVICES, AND ACQUISITION AGENDA: Closed Agenda – immediately following the 10:00AM open meeting**
 - 5.1. **Report involving trade secrets {Health and Safety Code 32106}** – Discussion will concern a proposed new services/programs – estimated date of disclosure is May 2024 – *Jag Batth, Chief Operating Officer and Gary Herbst, Chief Executive Officer*
 - 5.2. **Report involving trade secrets {Health and Safety Code 32106}** – Discussion will concern a proposed new services/programs – estimated date of disclosure is May 2024 – *Jag Batth, Chief Operating Officer, Ben Cripps, Chief Compliance and Risk Officer and Gary Herbst, Chief Executive Officer*

5.3. Conference with real property negotiator (Government Code Section 54956.8)
- Property: APN 078350050. Negotiating party: Kaweah Delta Health Care District: Deborah Volosin and Marc Mertz. Price and terms to be determined.
Deborah Volosin, Director of Community Engagement and Marc Mertz, Chief Strategy Officer and Ryan Gates, Chief Population Health Officer

6. ADJOURN – *David Francis, Board Secretary/Treasurer*

CLOSED MEETING – following the 10:00AM Open Meeting

1. CALL TO ORDER – *David Francis, Board President*

2. REPORT INVOLVING TRADE SECRETS {HEALTH AND SAFETY CODE 32106} –
Discussion will concern a proposed new services/programs – estimated date of disclosure is May 2024.

Jag Batth, Chief Operating Officer and Gary Herbst, Chief Executive Officer

3. REPORT INVOLVING TRADE SECRETS {HEALTH AND SAFETY CODE 32106} –
Discussion will concern a proposed new services/programs – estimated date of disclosure is May 2024.

Jag Batth, Chief Operating Officer, Ben Cripps, Chief Compliance and Risk Officer and Gary Herbst, Chief Executive Officer

4. CONFERENCE WITH REAL PROPERTY NEGOTIATOR (GOVERNMENT CODE SECTION 54956.8) - Property: APN 078350050. Negotiating party: Kaweah Delta Health Care District: Deborah Volosin and Marc Mertz. Price and terms to be determined.

Deborah Volosin, Director of Community Engagement and Marc Mertz, Chief Strategy Officer and Ryan Gates, Chief Population Health Officer

5. ADJOURN – *David Francis, Board Secretary/Treasurer*

In compliance with the Americans with Disabilities Act, if you need special assistance to participate at this meeting, please contact the Board Clerk (559) 624-2330. Notification 48 hours prior to the meeting will enable the District to make reasonable arrangements to ensure accessibility to the Kaweah Delta Health Care District Board of Directors meeting.

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Operation Back in Black 2.0 Status Update

Steve Bajari

Director of Procurement &
Logistics

February 2024



kaweahhealth.org



Operation Back in Black 1.0 (Target Savings \$4 Million)

Completed Savings

| OBB Teams | # Completed Projects | FY23 Savings \$\$ | Annual Savings \$\$ |
|-------------------------------|----------------------|---------------------|---------------------|
| Purchased Services | 24 | \$ 1,766,960 | \$ 2,295,080 |
| Outpatient/Clinics | 17 | \$ 86,548 | \$ 108,487 |
| Cath Lab/IR/Inpatient | 35 | \$ 1,348,021 | \$ 1,921,627 |
| Surgical Services | 28 | \$ 1,116,337 | \$ 2,330,081 |
| Pharmacy/Radiology/Laboratory | 18 | \$ 1,895,166 | \$ 2,238,185 |
| Food & Nutrition Services/EVS | 6 | \$ 453,641 | \$ 634,083 |
| Total | 128 | \$ 6,666,673 | \$ 9,527,543 |

Operation Back in Black 2.0

(Target Savings \$4 Million)

Completed Savings February

| OBB Teams | # Completed Projects | FY24 Savings \$\$ | Annual Savings \$\$ |
|-------------------------------|----------------------|---------------------|---------------------|
| Purchased Services | 4 | \$ 1,503,500 | \$ 4,656,044 |
| Cath Lab/IR/Inpatient | 11 | \$ 305,040 | \$ 477,893 |
| Surgical Services | 8 | \$ 395,125 | \$ 458,901 |
| Food & Nutrition Services/EVS | 2 | \$ 10,680 | \$ 21,361 |
| Total | 25 | \$ 2,225,799 | \$ 5,622,652 |

Active Projects

| | |
|------------------------|------------------------------|
| # Active Projects - 18 | Annual Savings - \$3,127,194 |
|------------------------|------------------------------|

Large Projects FY24

Group Purchasing Organization

- **Premier has been our Group Purchasing Organization (GPO) with Adventist Health as our sponsor for about 20 years**
- Last May Adventist decided to send out a Request for Proposal
- Adventist decided to move to a new GPO
- **Kaweah Health had the option to move with Adventist or stay with Premier and a new sponsor**
- We decided to stay with Premier

| <u>Annual Savings</u> | |
|-------------------------------------|---------------------|
| Supply Contract Savings | \$ 2,505,324 |
| Other Enhancements | \$ 696,000 |
| | \$ 3,201,324 |
| Enhancements for Sierra View | \$ 120,000 |

Large Projects FY24

Supply Distribution

- **Cardinal Health has been our supply distribution company for about 20 years**
- Last November we decided to send out a Request for Proposal
- **Kaweah Health had the option to stay with Cardinal Health or move to Medline**
- We decided to move to Medline

| <u>Savings</u> | |
|-------------------------------------|-----------------------|
| Supply Savings | \$ 757,601 |
| Other Enhancements | \$ 698,720 |
| Total | \$ 1,446,320 |
| Enhancements for Sierra View | \$ Coming soon |

Save Money

With No Negative Impact on Patient Care

CFO Financial Report

Month Ending January 2024



[kawahhealth.org](https://www.kawahhealth.org)

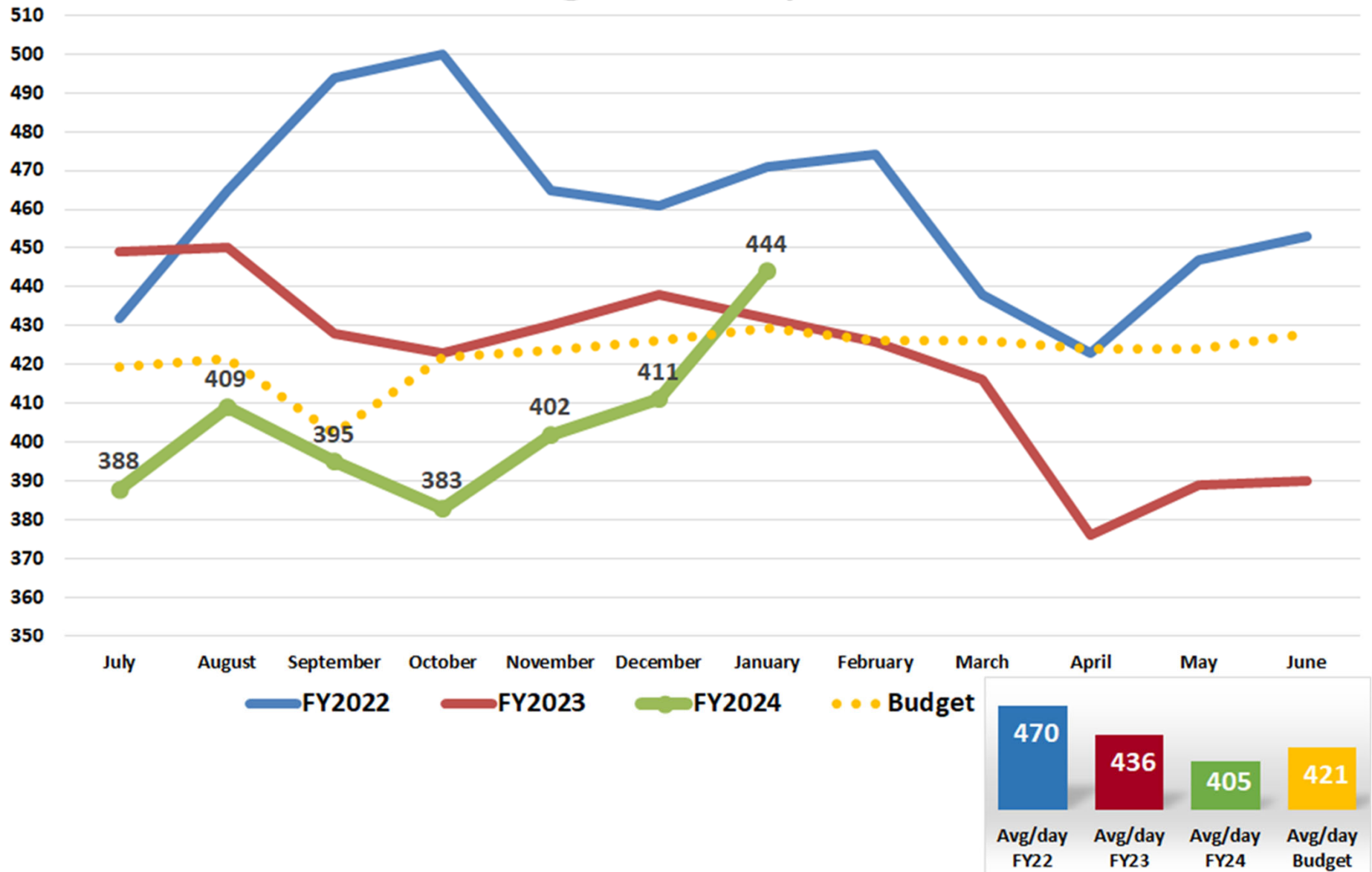


Moody's Outlook Boost

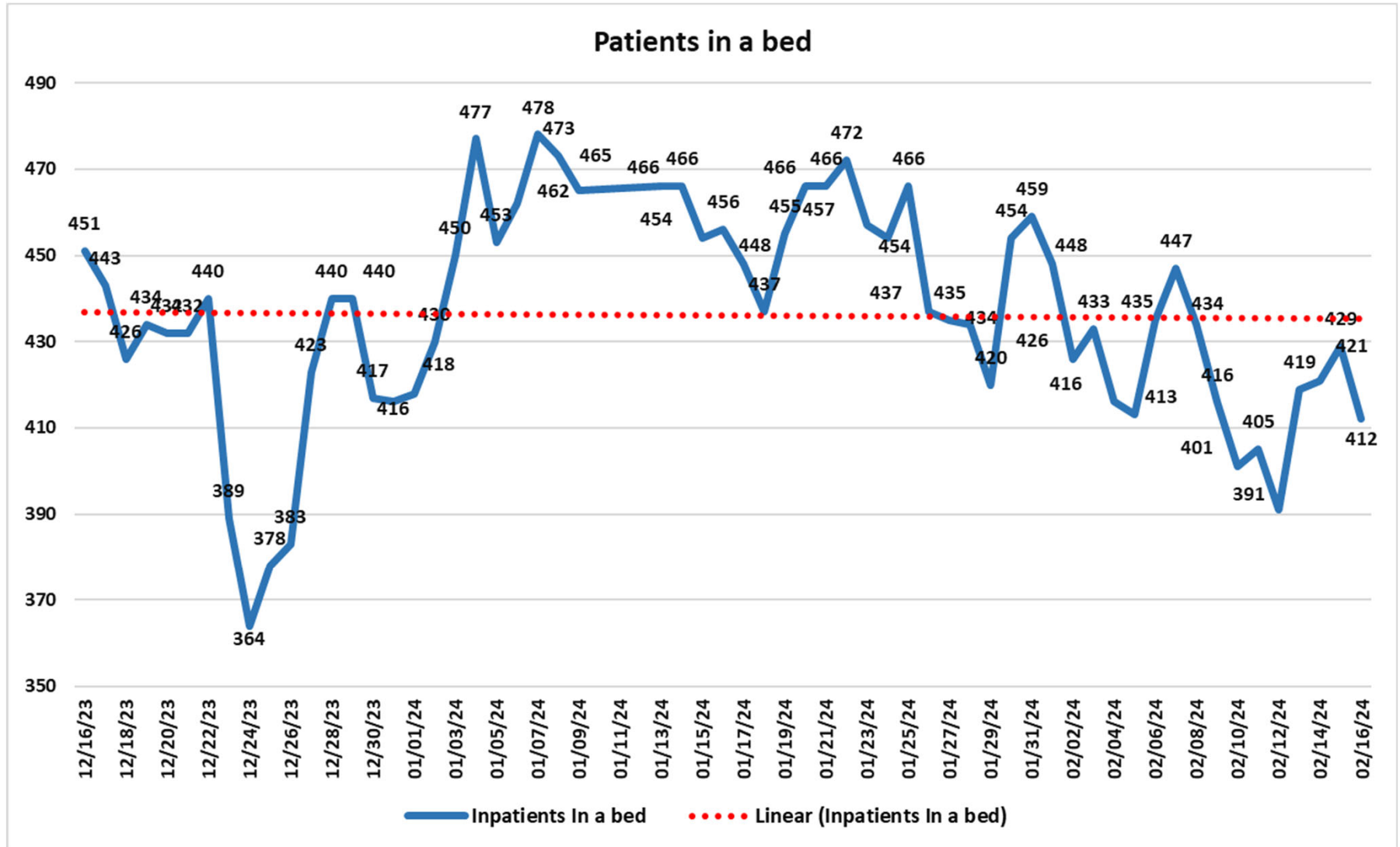
On February 12th, Moody's changed our outlook from negative to stable based on our financials and stabilization of cash. While we are still at a Ba1 rating, we are encouraged that the next review we will see our outlook changed to positive and then back into investment grade ratings.

The Bond Buyer publication *“Improved financials at Kaweah Health spur Moody's rating outlook boost. Beleaguered Kaweah Health Care District in central California had its rating outlook revised to stable from negative by Moody's Investors Service, which cited significant traction by management on its financial turnaround plans. 5 days ago”*

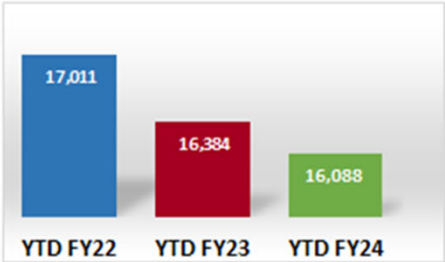
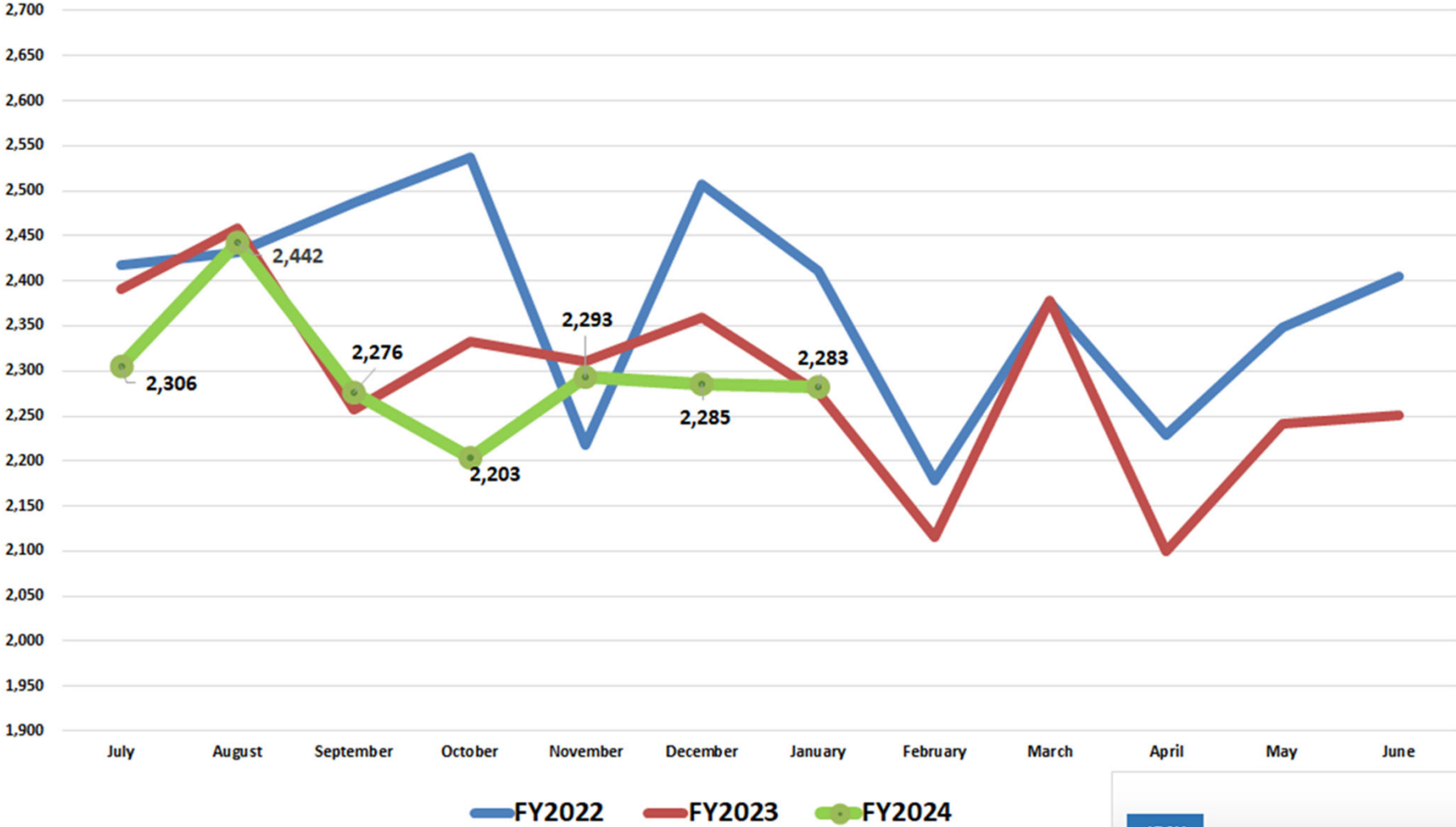
Average Daily Census



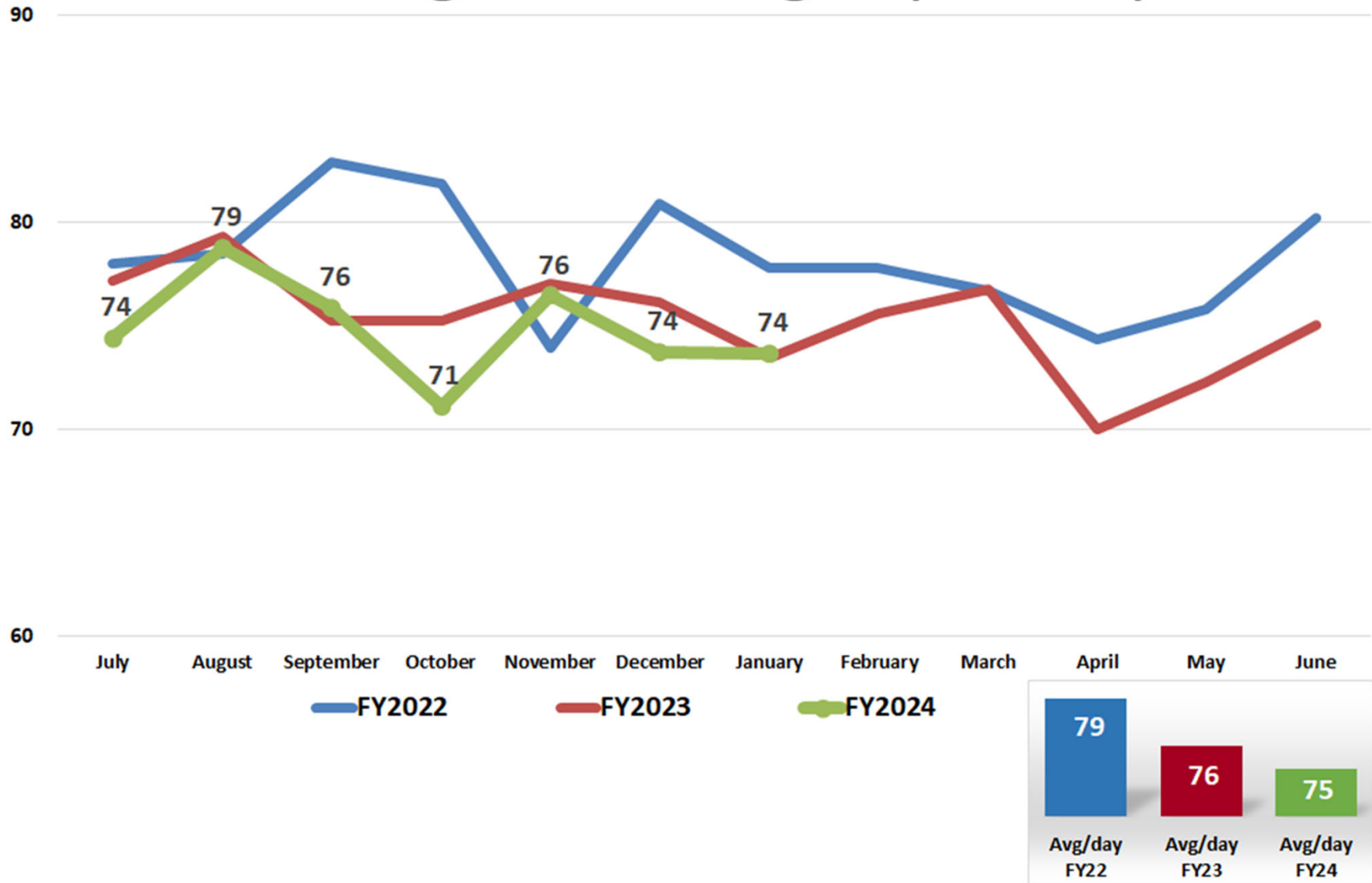
Daily Trend of Patients in a Bed



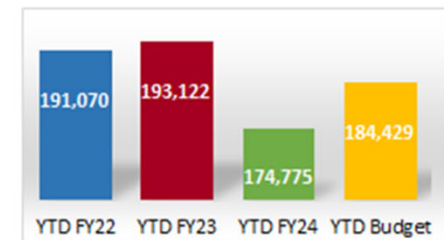
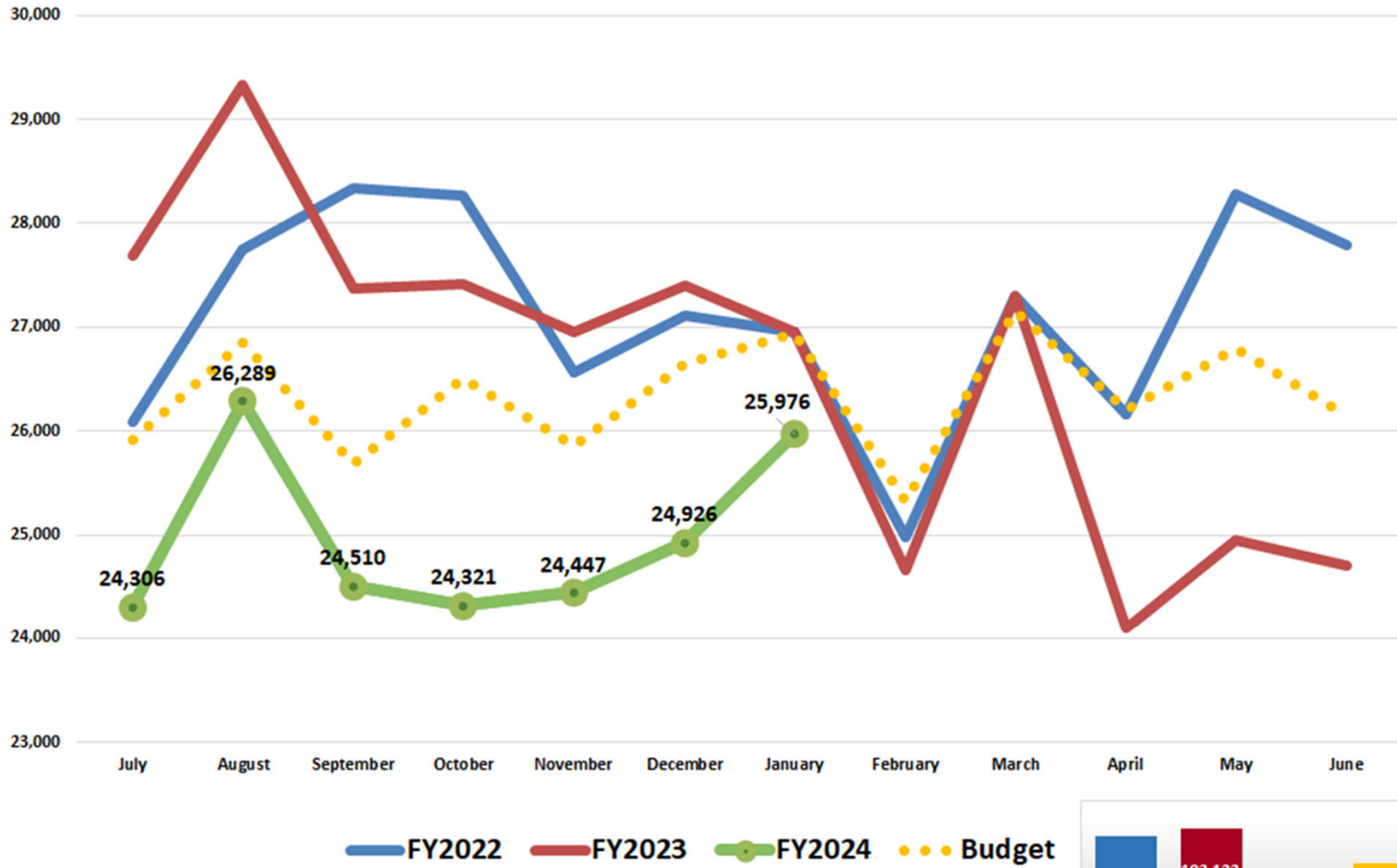
Discharges



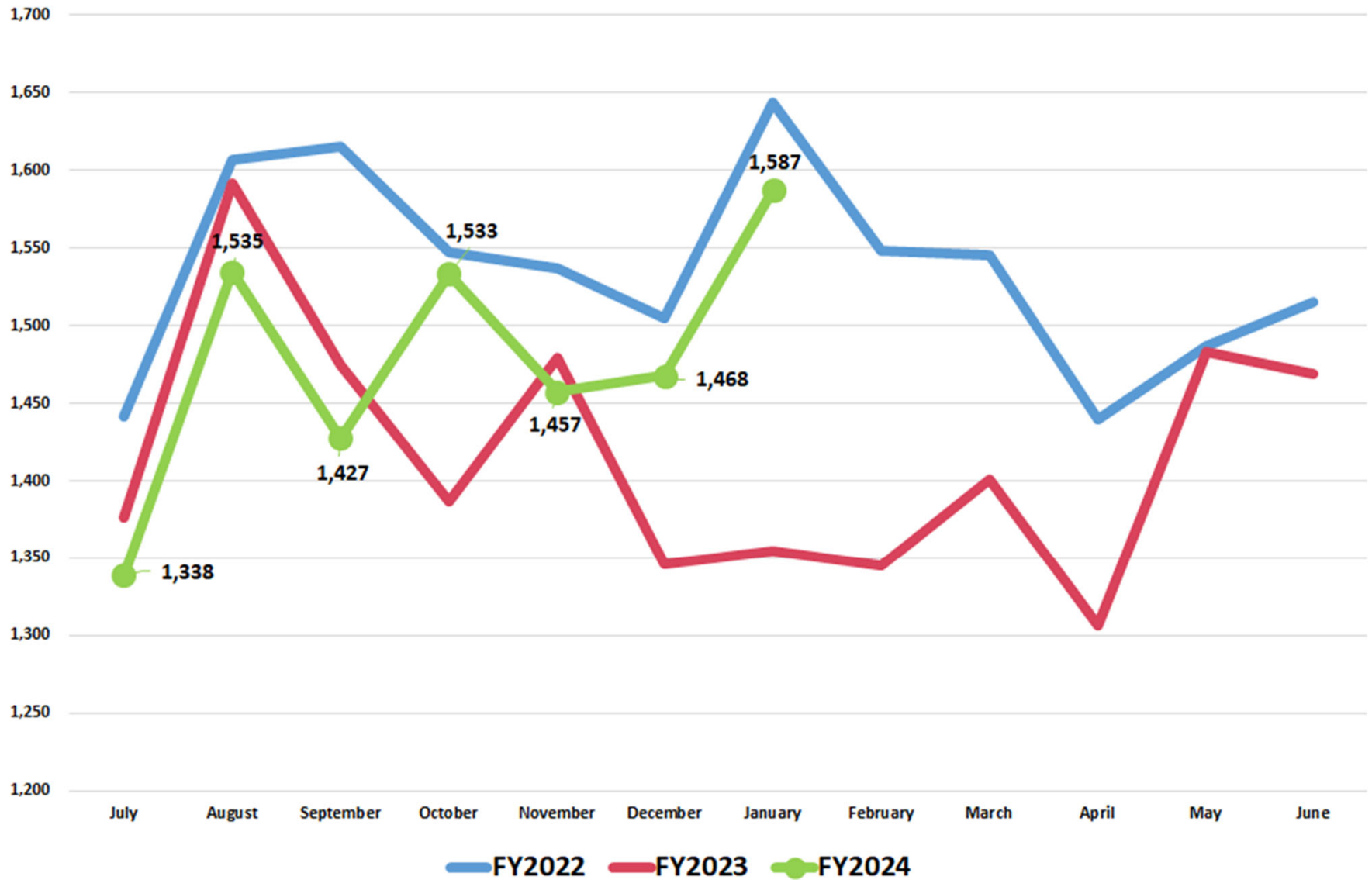
Average Discharges per day



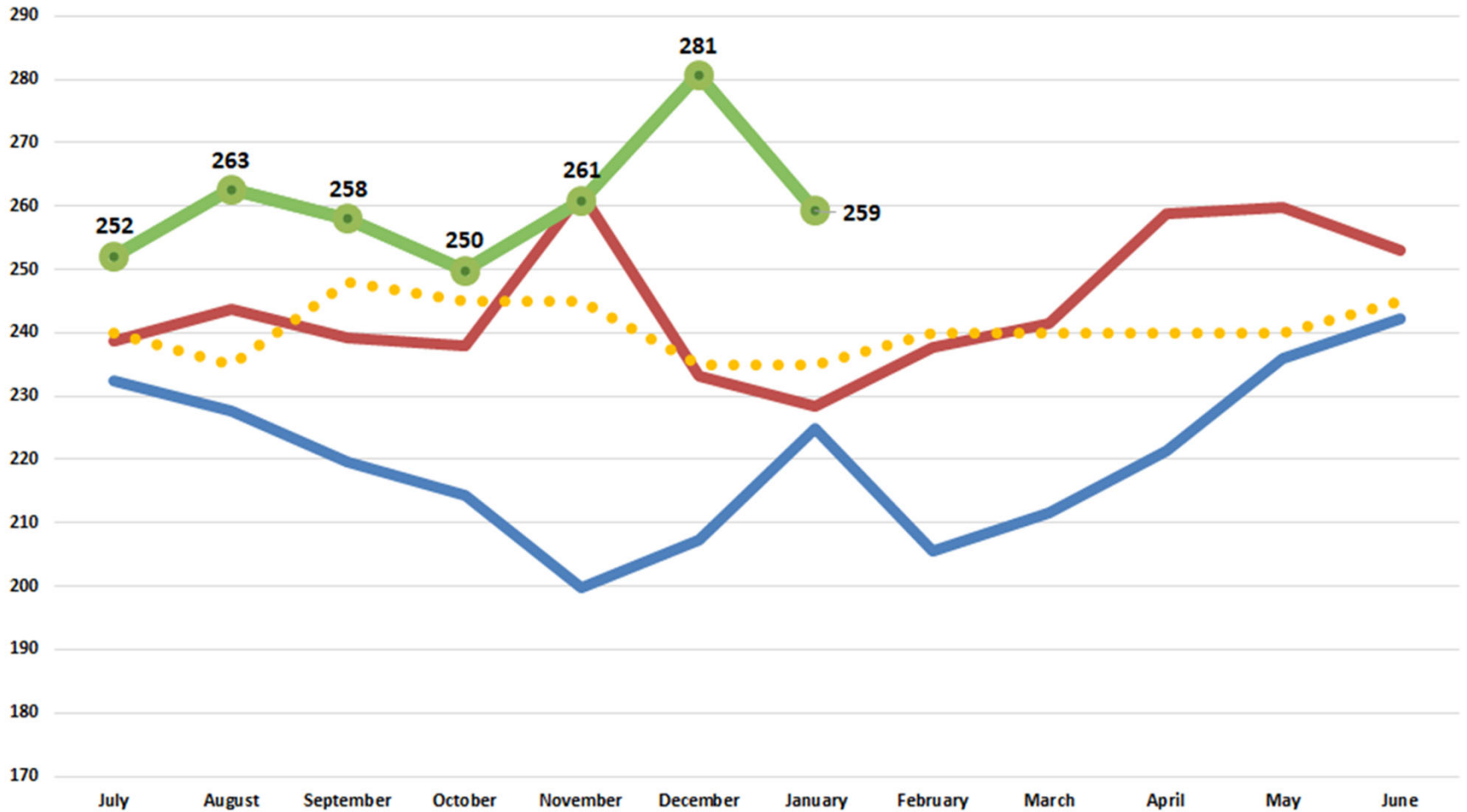
Adjusted Patient Days



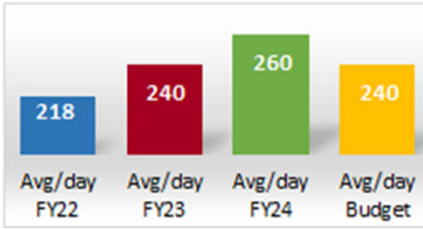
Outpatient Registrations Per Day



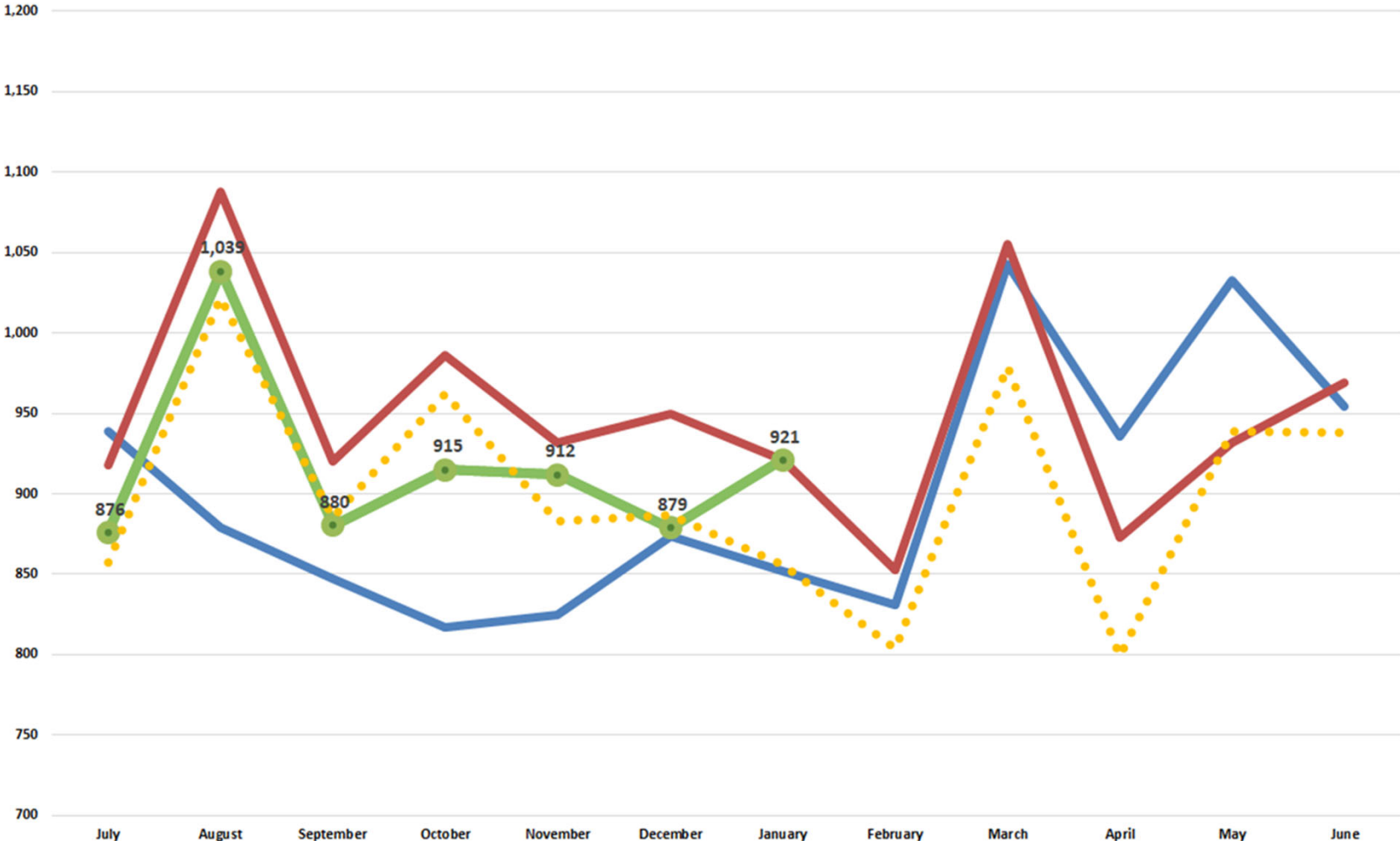
ED - Avg Treated Per Day



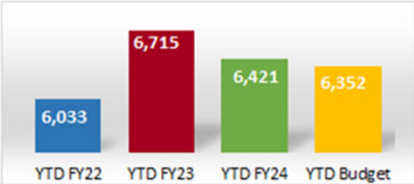
—●— FY2022
 —●— FY2023
 —●— FY2024
 ●●● Budget



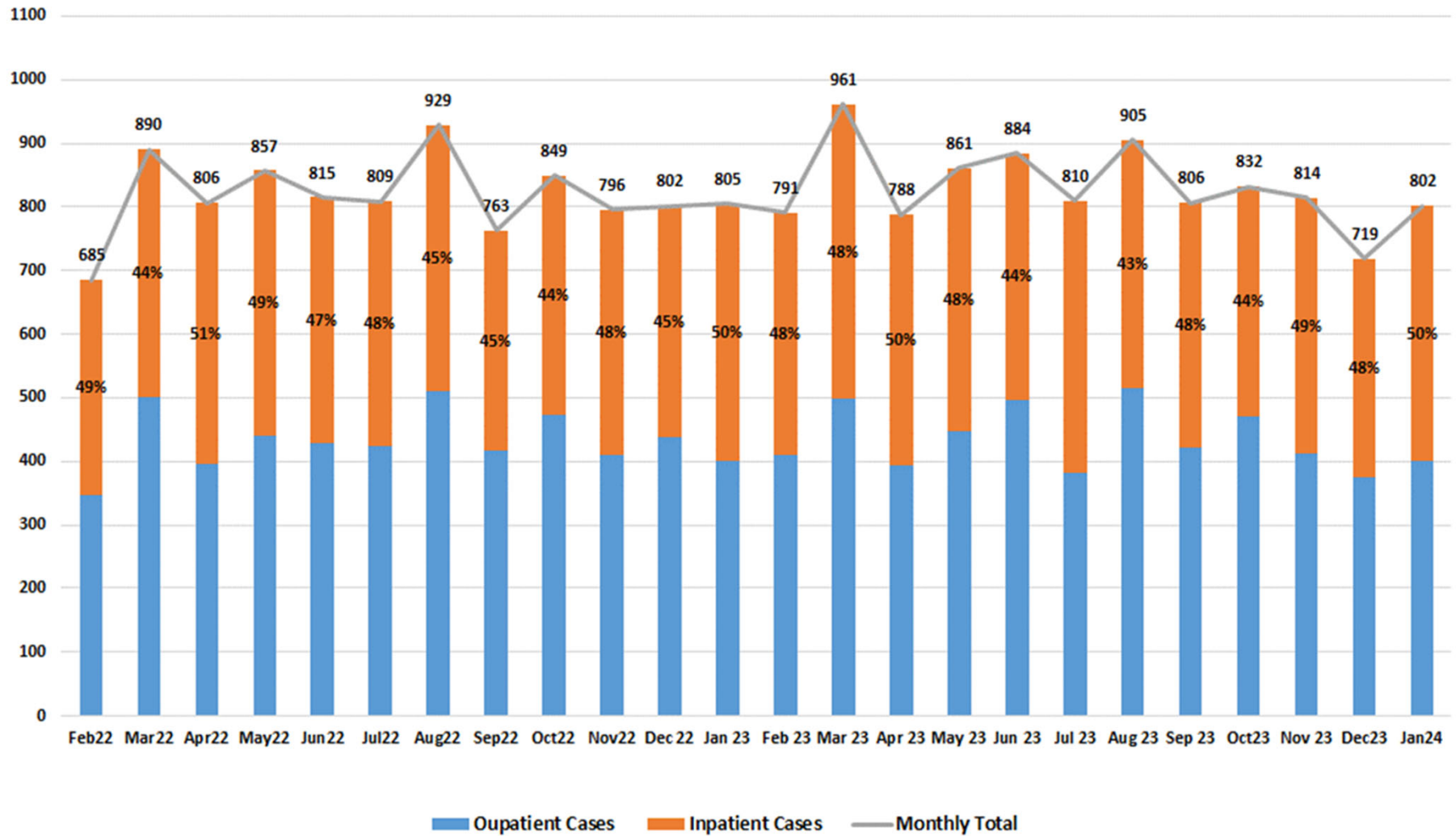
Surgery (IP & OP) – 100 Min Units



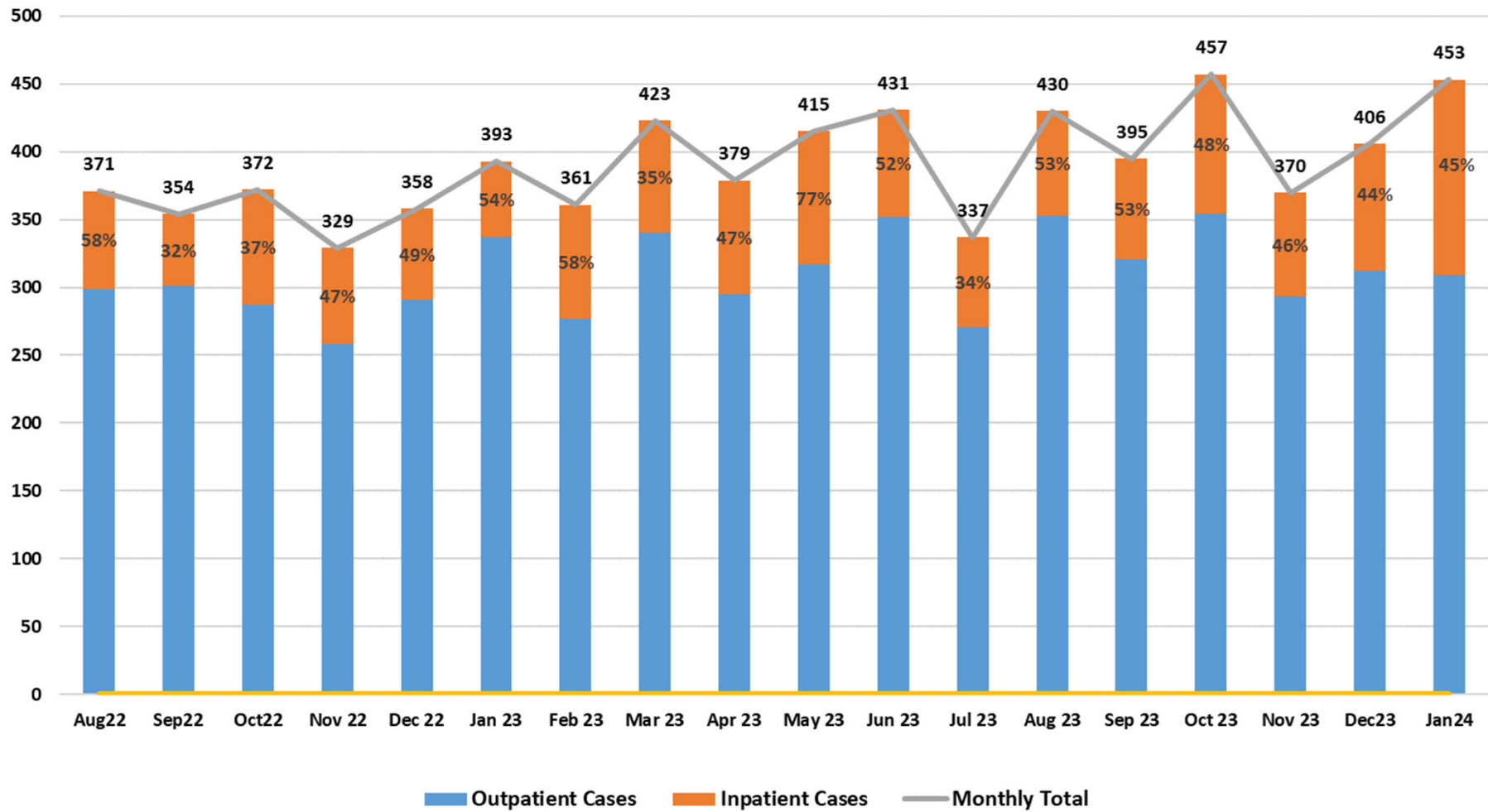
—●— FY2022
 —●— FY2023
 —●— FY2024
 ●●● Budget



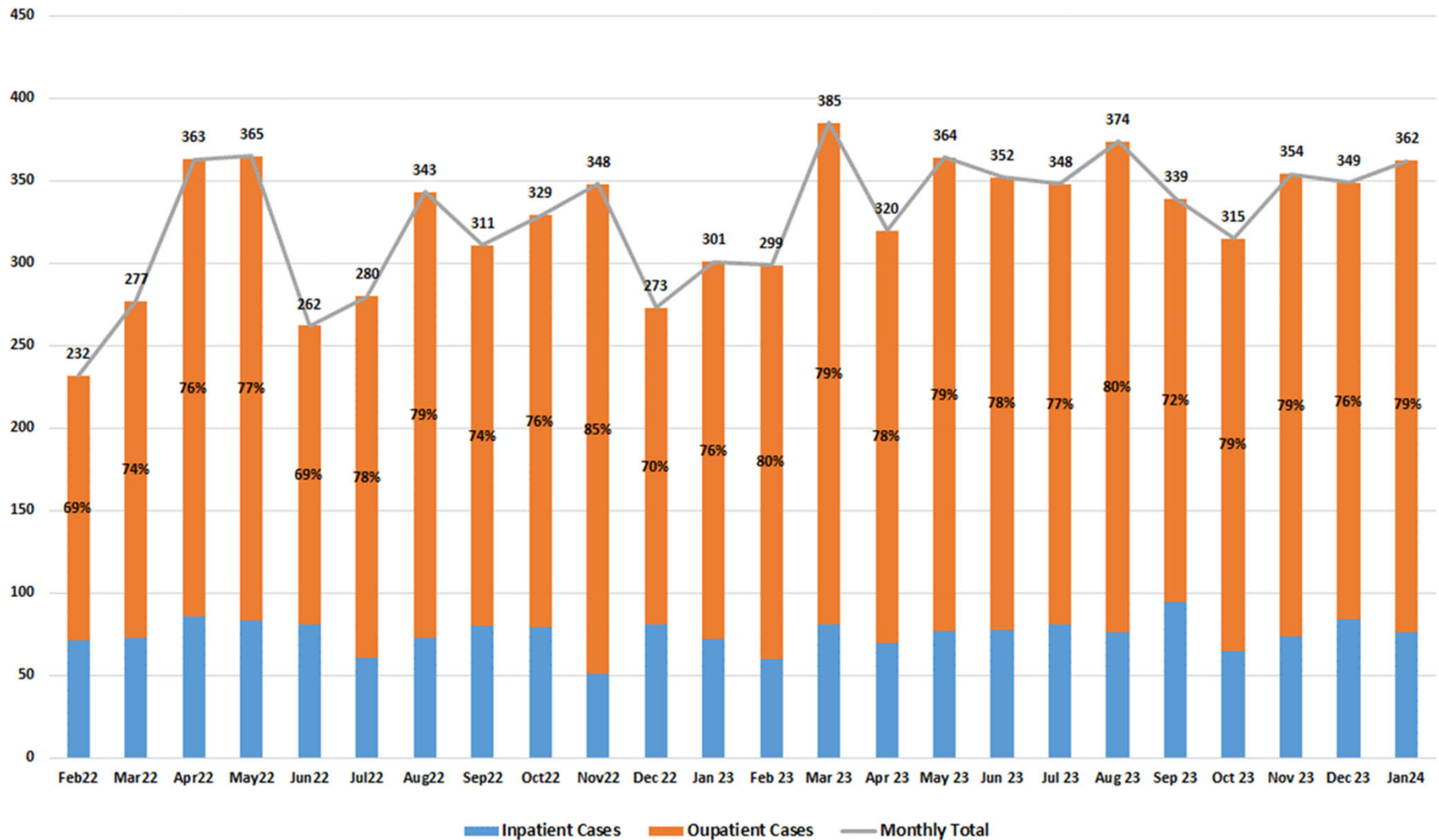
Surgery Cases (IP & OP)



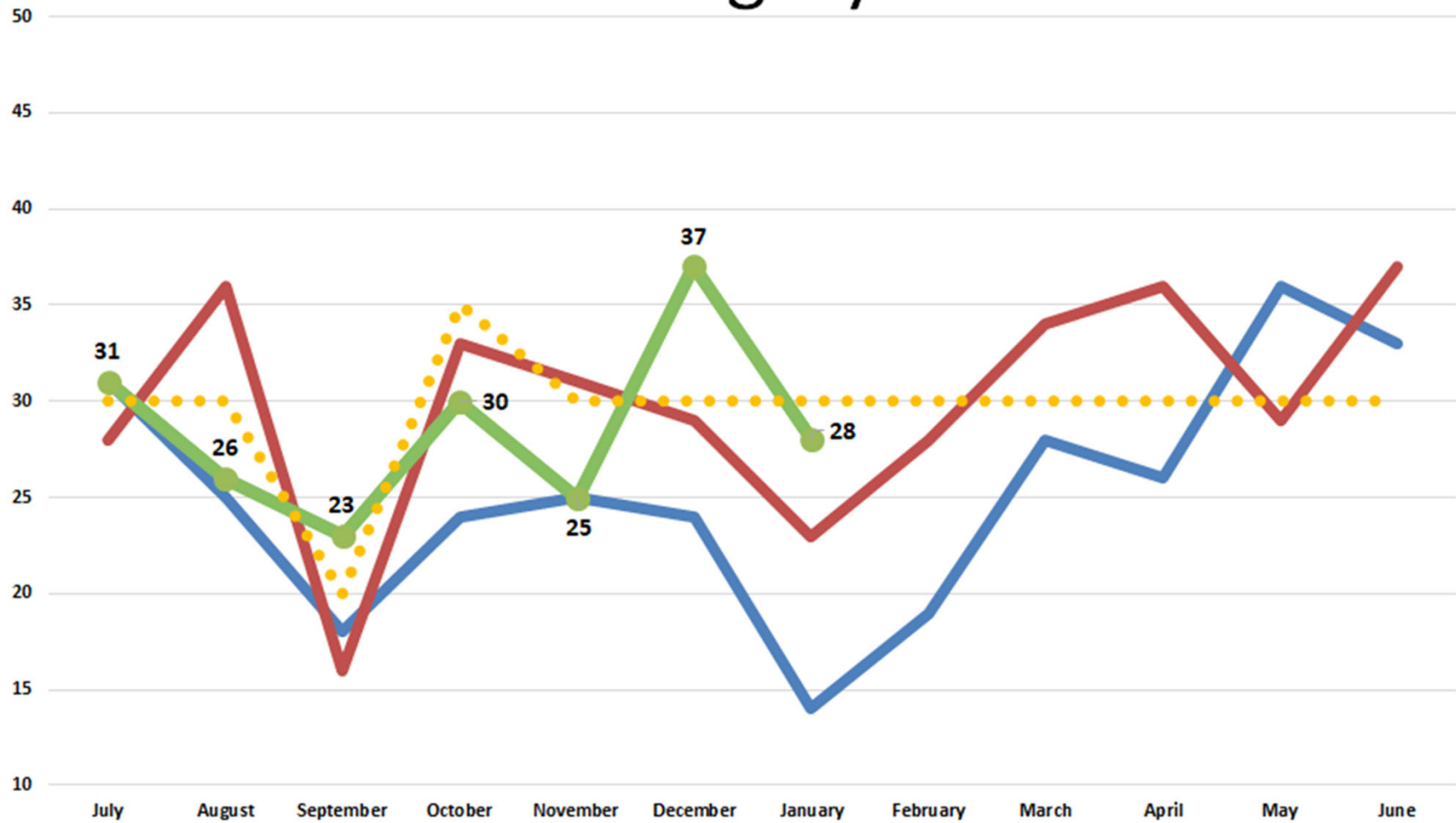
Cath Lab Patients (IP & OP) REVISED



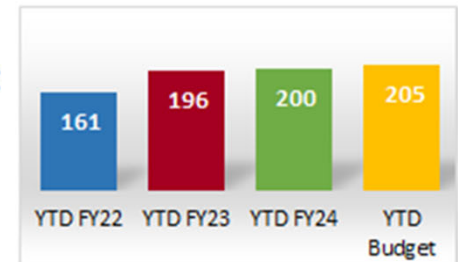
Endo Cases (Endo Suites)



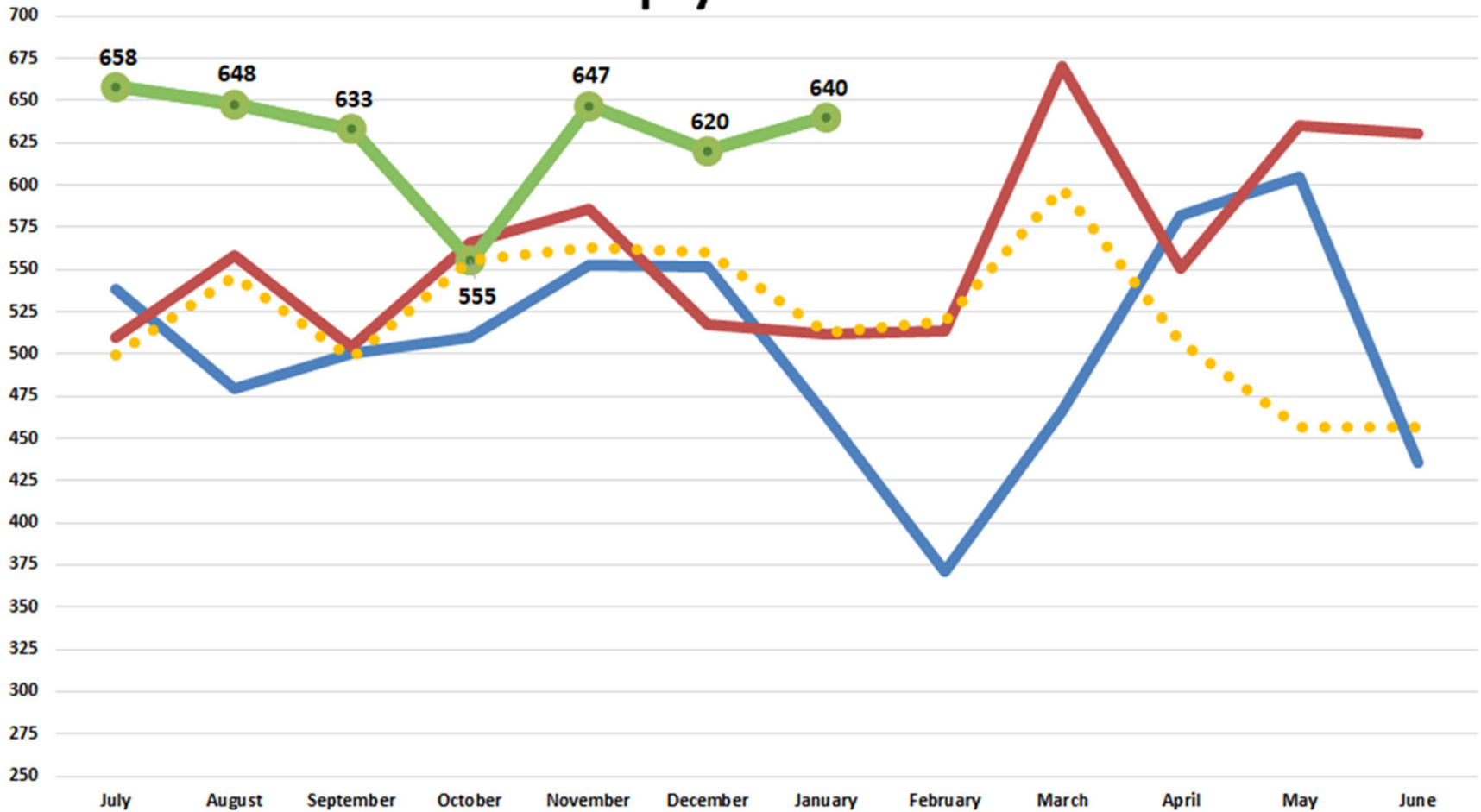
Cardiac Surgery Cases



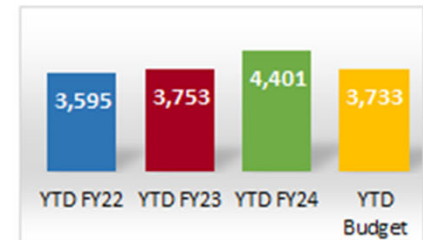
—●— FY2022
 —●— FY2023
 —●— FY2024
 ●●● Budget



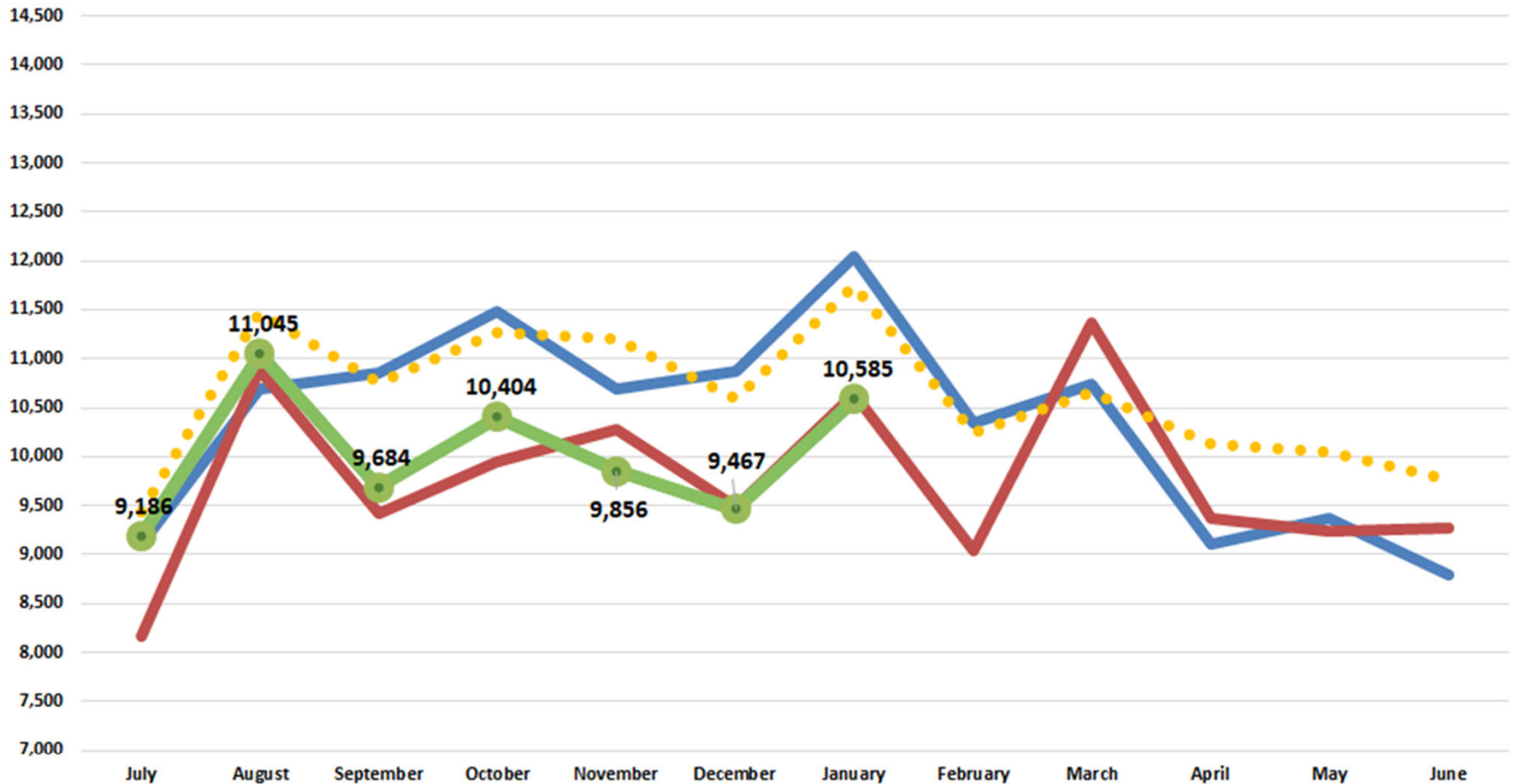
Endoscopy Procedures



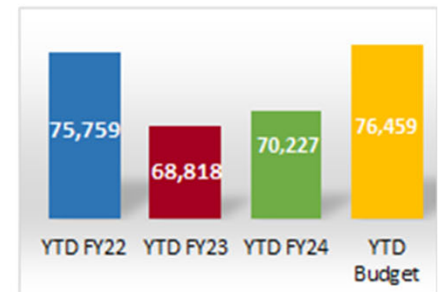
—●— FY2022
 —●— FY2023
 —●— FY2024
 ●●● Budget



Rural Health Clinics Registrations



—●— FY2022
 —●— FY2023
 —●— FY2024
 ●●● Budget



Statistical Results – Fiscal Year Comparison (Jan)

| | Actual Results | | | Budget | Budget Variance | |
|---------------------------------|----------------|---------------|--------------|---------------|-----------------|--------------|
| | Jan 2023 | Jan 2024 | % Change | Jan 2024 | Change | % Change |
| Average Daily Census | 432 | 444 | 2.7% | 429 | 15 | 3.4% |
| KDHCD Patient Days: | | | | | | |
| Medical Center | 9,227 | 9,650 | 4.6% | 9,079 | 571 | 6.3% |
| Acute I/P Psych | 1,339 | 1,340 | 0.1% | 1,395 | (55) | (3.9%) |
| Sub-Acute | 925 | 945 | 2.2% | 955 | (10) | (1.0%) |
| Rehab | 526 | 631 | 20.0% | 532 | 99 | 18.6% |
| TCS-Ortho | 398 | 313 | (21.4%) | 415 | (102) | (24.6%) |
| TCS | 0 | 0 | 0.0% | 0 | 0 | 0.0% |
| NICU | 532 | 373 | (29.9%) | 461 | (88) | (19.1%) |
| Nursery | 449 | 512 | 14.0% | 477 | 35 | 7.3% |
| Total KDHCD Patient Days | 13,396 | 13,764 | 2.7% | 13,314 | 450 | 3.4% |
| Total Outpatient Volume | 42,005 | 49,197 | 17.1% | 42,641 | 6,556 | 15.4% |

Statistical Results – Fiscal Year Comparison (Jul-Jan)

| | Actual Results | | | Budget | Budget Variance | |
|---------------------------------|----------------|----------------|---------------|----------------|-----------------|---------------|
| | FYTD 2023 | FYTD 2024 | % Change | FYTD 2024 | Change | % Change |
| Average Daily Census | 435 | 405 | (7.0%) | 423 | (18) | (4.2%) |
| KDHCD Patient Days: | | | | | | |
| Medical Center | 62,550 | 58,610 | (6.3%) | 60,932 | (2,322) | (3.8%) |
| Acute I/P Psych | 9,170 | 9,174 | 0.0% | 9,720 | (546) | (5.6%) |
| Sub-Acute | 6,325 | 6,553 | 3.6% | 6,248 | 305 | 4.9% |
| Rehab | 3,771 | 3,771 | 0.0% | 4,122 | (351) | (8.5%) |
| TCS-Ortho | 2,703 | 2,399 | (11.2%) | 2,864 | (465) | (16.2%) |
| TCS | 2,115 | 0 | (100.0%) | 0 | 0 | 0.0% |
| NICU | 3,313 | 2,941 | (11.2%) | 3,324 | (383) | (11.5%) |
| Nursery | 3,602 | 3,568 | (0.9%) | 3,649 | (81) | (2.2%) |
| Total KDHCD Patient Days | 93,549 | 87,016 | (7.0%) | 90,859 | (3,843) | (4.2%) |
| Total Outpatient Volume | 307,356 | 317,811 | 3.4% | 295,734 | 22,077 | 7.5% |

Other Statistical Results – Fiscal Year Comparison (Jan)

| | Actual Results | | | | Budget | Budget Variance | |
|---|----------------|---------------|----------------|---------------|---------------|-----------------|---------------|
| | Jan 2023 | Jan 2024 | Change | % Change | Jan 2024 | Change | % Change |
| Adjusted Patient Days | 27,042 | 25,976 | (1,066) | (3.9%) | 26,938 | (962) | (3.6%) |
| Outpatient Visits | 42,005 | 49,197 | 7,192 | 17.1% | 42,641 | 6,556 | 15.4% |
| Endoscopy Procedures (I/P & O/P) | 512 | 640 | 128 | 25.0% | 513 | 127 | 24.8% |
| ED Total Registered | 7,142 | 8,200 | 1,058 | 14.8% | 7,284 | 916 | 12.6% |
| Radiology/CT/US/MRI Proc (I/P & O/P) | 16,433 | 18,640 | 2,207 | 13.4% | 16,683 | 1,957 | 11.7% |
| Infusion Center | 387 | 425 | 38 | 9.8% | 475 | (50) | (10.5%) |
| Radiation Oncology Treatments (I/P & O/P) | 1,731 | 1,880 | 149 | 8.6% | 2,022 | (142) | (7.0%) |
| OB Deliveries | 371 | 400 | 29 | 7.8% | 380 | 20 | 5.3% |
| Urgent Care - Court | 3,184 | 3,315 | 131 | 4.1% | 4,130 | (815) | (19.7%) |
| Physical & Other Therapy Units | 17,989 | 18,590 | 601 | 3.3% | 19,313 | (723) | (3.7%) |
| O/P Rehab Units | 19,391 | 19,945 | 554 | 2.9% | 20,542 | (597) | (2.9%) |
| Surgery Minutes-General & Robotic (I/P & O/P) | 933 | 945 | 12 | 1.3% | 935 | 10 | 1.1% |
| RHC Registrations | 10,643 | 10,585 | (58) | (0.5%) | 11,745 | (1,160) | (9.9%) |
| Urgent Care - Demaree | 2,484 | 2,428 | (56) | (2.3%) | 2,684 | (256) | (9.5%) |
| Cath Lab Minutes (IP & OP) | 333 | 312 | (21) | (6.3%) | 374 | (62) | (16.6%) |
| Home Health Visits | 3,256 | 3,032 | (224) | (6.9%) | 3,215 | (183) | (5.7%) |
| Hospice Days | 3,617 | 3,258 | (359) | (9.9%) | 3,796 | (538) | (14.2%) |
| Dialysis Treatments | 1,764 | 1,567 | (197) | (11.2%) | 1,550 | 17 | 1.1% |

Other Statistical Results – Fiscal Year Comparison (Jul-Jan)

| | Actual Results | | | | Budget | Budget Variance | |
|---|----------------|----------------|-----------------|---------------|----------------|-----------------|---------------|
| | FY 2023 | FY 2024 | Change | % Change | FY 2024 | Change | % Change |
| Adjusted Patient Days | 193,292 | 174,775 | (18,517) | (9.6%) | 184,429 | (9,654) | (5.2%) |
| Outpatient Visits | 307,356 | 317,811 | 10,455 | 3.4% | 295,734 | 22,077 | 7.5% |
| Endoscopy Procedures (I/P & O/P) | 3,753 | 4,401 | 648 | 17.3% | 3,733 | 668 | 17.9% |
| Infusion Center | 2,325 | 2,719 | 394 | 16.9% | 2,771 | (52) | (1.9%) |
| ED Total Registered | 52,295 | 56,759 | 4,464 | 8.5% | 51,679 | 5,080 | 9.8% |
| Radiology/CT/US/MRI Proc (I/P & O/P) | 115,757 | 122,610 | 6,853 | 5.9% | 116,339 | 6,271 | 5.4% |
| O/P Rehab Units | 130,634 | 137,538 | 6,904 | 5.3% | 136,587 | 951 | 0.7% |
| Home Health Visits | 20,894 | 21,604 | 710 | 3.4% | 21,788 | (184) | (0.8%) |
| RHC Registrations | 68,818 | 70,227 | 1,409 | 2.0% | 76,459 | (6,232) | (8.2%) |
| OB Deliveries | 2,784 | 2,806 | 22 | 0.8% | 2,798 | 8 | 0.3% |
| Hospice Days | 25,620 | 25,645 | 25 | 0.1% | 26,332 | (687) | (2.6%) |
| Dialysis Treatments | 10,611 | 10,611 | 0 | 0.0% | 10,850 | (239) | (2.2%) |
| Cath Lab Minutes (IP & OP) | 2,194 | 2,167 | (27) | (1.2%) | 2,472 | (305) | (12.3%) |
| Physical & Other Therapy Units | 124,258 | 119,938 | (4,320) | (3.5%) | 133,135 | (13,197) | (9.9%) |
| Radiation Oncology Treatments (I/P & O/P) | 12,778 | 12,119 | (659) | (5.2%) | 14,714 | (2,595) | (17.6%) |
| Surgery Minutes-General & Robotic (I/P & O/P) | 7,475 | 6,758 | (717) | (9.6%) | 6,884 | (126) | (1.8%) |
| Urgent Care - Demaree | 20,592 | 15,389 | (5,203) | (25.3%) | 19,592 | (4,203) | (21.5%) |
| Urgent Care - Court | 31,092 | 22,397 | (8,695) | (28.0%) | 30,336 | (7,939) | (26.2%) |

January Financial Comparison without KHMG (000's)

| | Without KHMG | | | | Without KHMG | | | |
|---|---|--------------------|----------------|--------------|---|-----------------|----------------|-------------|
| | Comparison to Budget - Month of January | | | | Comparison to Prior Year - Month of January | | | |
| | Budget Jan-2024 | Actual Jan-2024 | \$ Change | % Change | Jan-2023 | Jan-24 | \$ Change | % Change |
| Operating Revenue | | | | | | | | |
| Net Patient Service Revenue | \$50,618 | \$49,472 | (\$1,145) | -2.3% | \$47,029 | \$49,472 | \$2,444 | 4.9% |
| Supplemental Gov't Programs | \$6,483 | \$8,780 | \$2,297 | 26.2% | \$6,060 | \$8,780 | \$2,720 | 31.0% |
| Prime Program | \$835 | \$2,459 | \$1,624 | 66.0% | \$743 | \$2,459 | \$1,717 | 69.8% |
| Premium Revenue | \$7,931 | \$6,754 | (\$1,177) | -17.4% | \$6,336 | \$6,754 | \$417 | 6.2% |
| Management Services Revenue | \$3,439 | \$3,756 | \$317 | 8.4% | \$3,294 | \$3,756 | \$462 | 12.3% |
| Other Revenue | \$2,489 | \$2,630 | \$141 | 5.4% | \$3,256 | \$2,630 | (\$626) | -23.8% |
| Other Operating Revenue | \$21,176 | \$24,379 | \$3,203 | 13.1% | \$19,689 | \$24,379 | \$4,690 | 19.2% |
| Total Operating Revenue | \$71,794 | \$73,851 | \$2,057 | 2.8% | \$66,717 | \$73,851 | \$7,134 | 9.7% |
| Operating Expenses | | | | | | | | |
| Salaries & Wages | \$29,480 | \$29,705 | \$225 | 0.8% | \$27,275 | \$29,705 | \$2,430 | 8.2% |
| Contract Labor | \$1,373 | \$1,780 | \$407 | 22.9% | \$2,215 | \$1,780 | (\$434) | -24.4% |
| Employee Benefits | \$6,815 | \$6,160 | (\$655) | -10.6% | \$6,423 | \$6,160 | (\$263) | -4.3% |
| Total Employment Expenses | \$37,669 | \$37,645 | (\$23) | -0.1% | \$35,912 | \$37,645 | \$1,733 | 4.6% |
| Medical & Other Supplies | \$13,270 | \$14,980 | \$1,710 | 11.4% | \$12,621 | \$14,980 | \$2,358 | 15.7% |
| Physician Fees | \$6,665 | \$7,558 | \$893 | 11.8% | \$6,254 | \$7,558 | \$1,305 | 17.3% |
| Purchased Services | \$1,519 | \$1,709 | \$190 | 11.1% | \$1,471 | \$1,709 | \$239 | 14.0% |
| Repairs & Maintenance | \$2,371 | \$2,964 | \$593 | 20.0% | \$2,150 | \$2,964 | \$815 | 27.5% |
| Utilities | \$893 | \$831 | (\$62) | -7.5% | \$806 | \$831 | \$25 | 3.0% |
| Rents & Leases | \$165 | \$140 | (\$25) | -18.0% | \$120 | \$140 | \$20 | 14.2% |
| Depreciation & Amortization | \$2,914 | \$2,890 | (\$23) | -0.8% | \$2,922 | \$2,890 | (\$31) | -1.1% |
| Interest Expense | \$587 | \$603 | \$16 | 2.6% | \$607 | \$603 | (\$4) | -0.7% |
| Other Expense | \$2,187 | \$1,315 | (\$872) | -66.3% | \$1,890 | \$1,315 | (\$575) | -43.7% |
| Humana Cap Plan Expenses | \$3,701 | \$2,751 | (\$950) | -34.5% | \$3,674 | \$2,751 | (\$922) | -33.5% |
| Total Other Expenses | \$34,273 | \$35,742 | \$1,469 | 4.1% | \$32,514 | \$35,742 | \$3,228 | 9.0% |
| Total Operating Expenses | \$71,942 | \$73,388 | \$1,446 | 2.0% | \$68,426 | \$73,388 | \$4,961 | 6.8% |
| Operating Margin | (\$148) | \$464 | \$611 | | (\$1,709) | \$464 | \$2,172 | |
| Stimulus/FEMA | \$1,610 | \$0 | (\$1,610) | | \$190 | \$0 | (\$190) | |
| Operating Margin after Stimulus/FEMA | \$1,462 | \$464 | (\$998) | | (\$1,519) | \$464 | \$1,982 | |
| Nonoperating Revenue (Loss) | \$484 | \$969 | \$484 | | \$1,350 | \$969 | (\$381) | |
| Excess Margin | \$1,946 | \$1,432 | (\$514) | | (\$169) | \$1,432 | \$1,601 | |

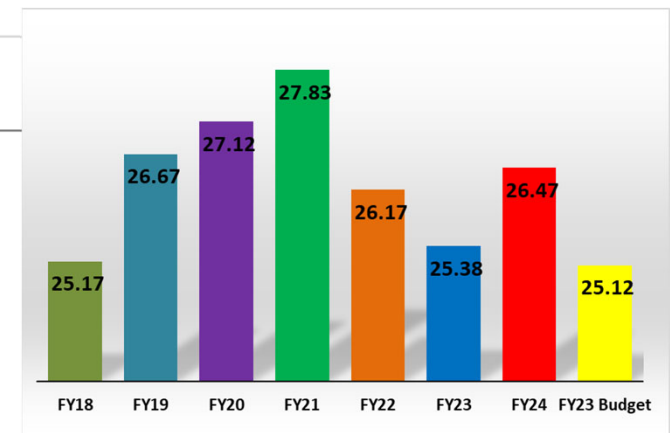
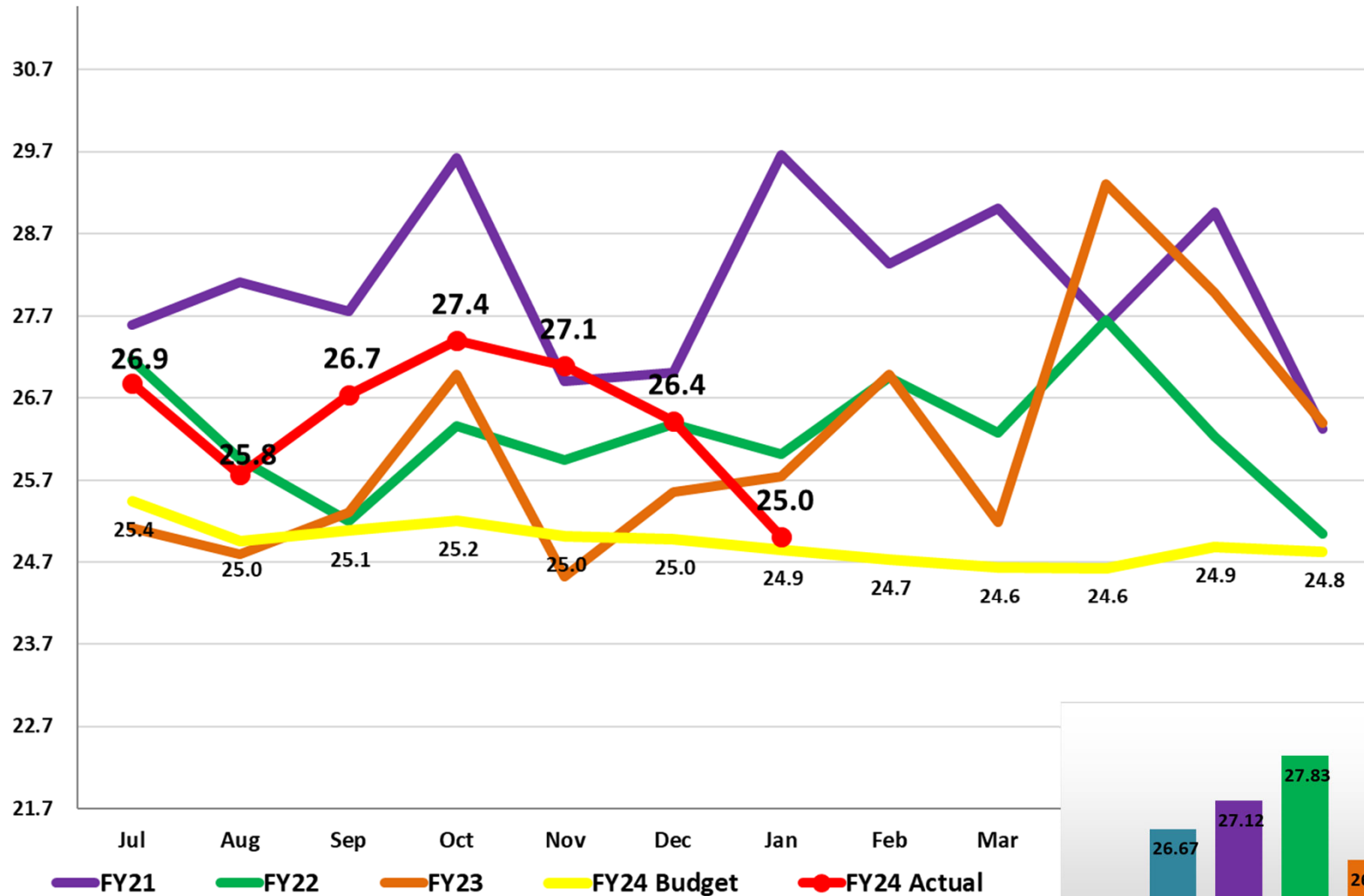
FYTD July-Jan: Financial Comparison without KHMG (000's)

| | Without KHMG | | | | Without KHMG | | | |
|--|------------------------------------|--------------------|------------------|--------------|--|------------------|------------------|--------------|
| | Comparison to Budget - YTD January | | | | Comparison to Prior Year - YTD January | | | |
| | Budget Jan-2024 | Actual Jan-2024 | \$ Change | % Change | Jan-2023 | Jan-2024 | \$ Change | % Change |
| Operating Revenue | | | | | | | | |
| Net Patient Service Revenue | \$340,739 | \$336,033 | (\$4,705) | -1.4% | \$343,225 | \$336,033 | (\$7,191) | -2.1% |
| Supplemental Gov't Programs | \$44,960 | \$47,897 | \$2,938 | 6.1% | \$36,616 | \$47,897 | \$11,281 | 23.6% |
| Prime Program | \$5,792 | \$7,389 | \$1,597 | 21.6% | \$5,198 | \$7,389 | \$2,191 | 29.7% |
| Premium Revenue | \$55,003 | \$51,968 | (\$3,035) | -5.8% | \$42,643 | \$51,968 | \$9,325 | 17.9% |
| Management Services Revenue | \$23,852 | \$23,113 | (\$739) | -3.2% | \$22,905 | \$23,113 | \$208 | 0.9% |
| Other Revenue | \$17,356 | \$22,837 | \$5,482 | 24.0% | \$18,073 | \$22,837 | \$4,764 | 20.9% |
| Other Operating Revenue | \$146,961 | \$153,205 | \$6,243 | 4.1% | \$125,435 | \$153,205 | \$27,769 | 18.1% |
| Total Operating Revenue | \$487,700 | \$489,238 | \$1,538 | 0.3% | \$468,660 | \$489,238 | \$20,578 | 4.2% |
| Operating Expenses | | | | | | | | |
| Salaries & Wages | \$203,646 | \$199,631 | (\$4,015) | -2.0% | \$194,390 | \$199,631 | \$5,241 | 2.6% |
| Contract Labor | \$11,234 | \$13,280 | \$2,046 | 15.4% | \$36,201 | \$13,280 | (\$22,922) | -172.6% |
| Employee Benefits | \$47,075 | \$46,934 | (\$141) | -0.3% | \$37,113 | \$46,934 | \$9,822 | 20.9% |
| Total Employment Expenses | \$261,955 | \$259,846 | (\$2,109) | -0.8% | \$267,704 | \$259,846 | (\$7,859) | -3.0% |
| Medical & Other Supplies | \$94,094 | \$92,407 | (\$1,687) | -1.8% | \$92,906 | \$92,407 | (\$499) | -0.5% |
| Physician Fees | \$46,656 | \$46,438 | (\$217) | -0.5% | \$47,521 | \$46,438 | (\$1,083) | -2.3% |
| Purchased Services | \$10,536 | \$11,213 | \$677 | 6.0% | \$11,131 | \$11,213 | \$82 | 0.7% |
| Repairs & Maintenance | \$16,577 | \$16,278 | (\$300) | -1.8% | \$15,529 | \$16,278 | \$749 | 4.6% |
| Utilities | \$6,713 | \$6,294 | (\$419) | -6.7% | \$5,980 | \$6,294 | \$314 | 5.0% |
| Rents & Leases | \$1,156 | \$1,061 | (\$95) | -8.9% | \$974 | \$1,061 | \$87 | 8.2% |
| Depreciation & Amortization | \$20,396 | \$19,760 | (\$637) | -3.2% | \$19,652 | \$19,760 | \$108 | 0.5% |
| Interest Expense | \$4,074 | \$4,209 | \$135 | 3.2% | \$4,341 | \$4,209 | (\$133) | -3.2% |
| Other Expense | \$15,171 | \$13,301 | (\$1,870) | -14.1% | \$11,954 | \$13,301 | \$1,347 | 10.1% |
| Humana Cap Plan Expenses | \$25,910 | \$24,108 | (\$1,803) | -7.5% | \$25,191 | \$24,108 | (\$1,084) | -4.5% |
| Total Other Expenses | \$241,283 | \$235,068 | (\$6,215) | -2.6% | \$235,179 | \$235,068 | (\$111) | 0.0% |
| Total Operating Expenses | \$503,238 | \$494,914 | (\$8,324) | -1.7% | \$502,883 | \$494,914 | (\$7,970) | -1.6% |
| Operating Margin | (\$15,538) | (\$5,675) | \$9,862 | | (\$34,224) | (\$5,675) | \$28,548 | |
| Stimulus/FEMA | \$11,164 | \$3,220 | (\$7,944) | | \$287 | \$3,220 | \$2,933 | |
| Operating Margin after Stimulus/FEM | (\$4,374) | (\$2,455) | \$1,918 | | (\$33,937) | (\$2,455) | \$31,481 | |
| Nonoperating Revenue (Loss) | \$3,352 | \$9,115 | \$5,763 | | \$1,733 | \$9,115 | \$7,381 | |
| Excess Margin | (\$1,022) | \$6,659 | \$7,681 | | (\$32,203) | \$6,659 | \$38,862 | |

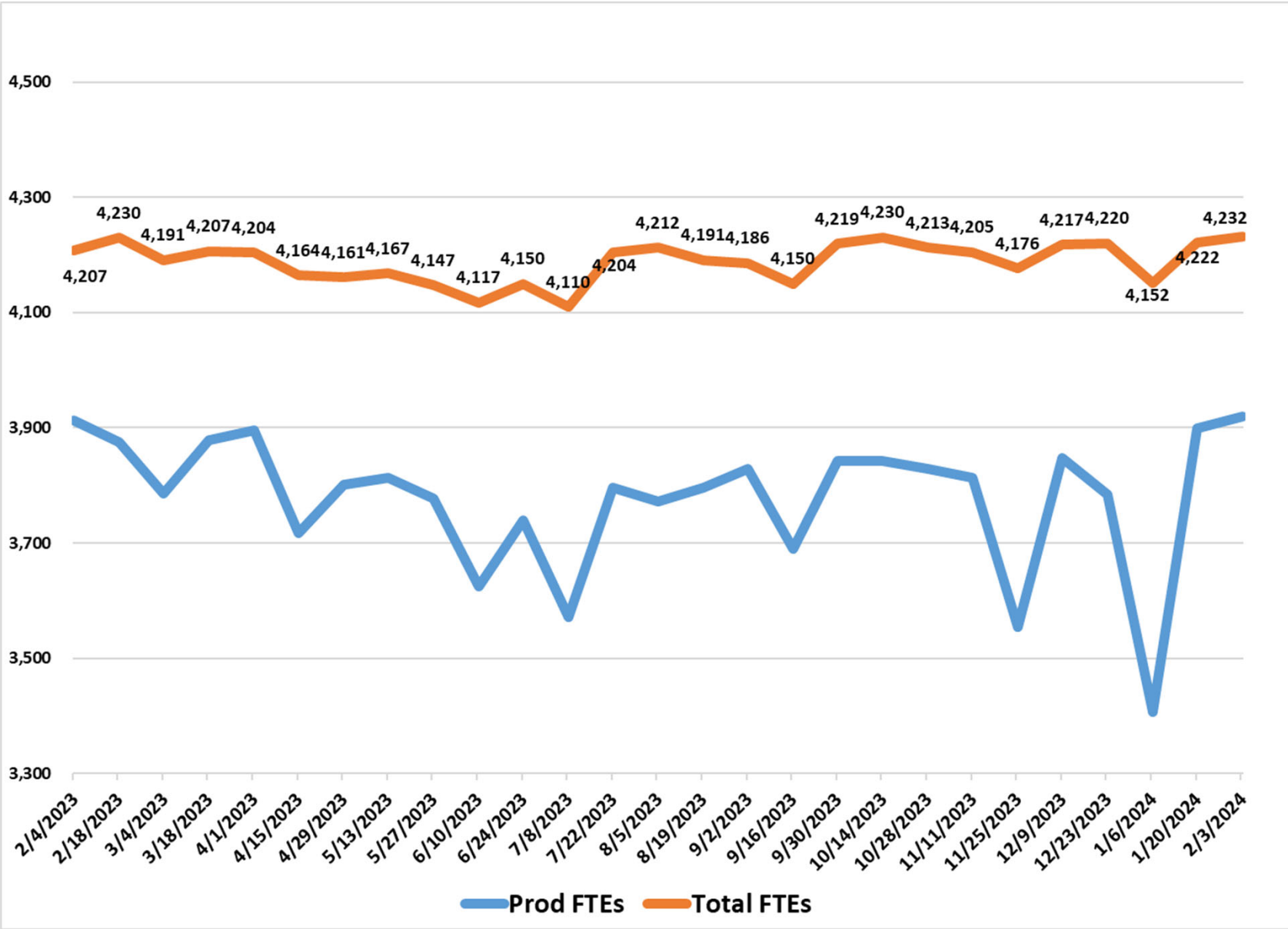
FYTD July-January : Trended Financial Information (000's)

| Income Statement | FY 2023 | Jul-23 | Aug-23 | Sep-23 | Oct-23 | Nov-23 | Dec-23 | Jan-24 | FYTD 2024 |
|------------------------------------|-------------------|------------------|-----------------|-----------------|------------------|------------------|-----------------|-----------------|------------------|
| Patient Service Revenue | \$611,350 | \$45,479 | \$49,531 | \$47,195 | \$47,502 | \$48,225 | \$48,629 | \$49,472 | \$336,033 |
| Other Revenue | \$240,615 | \$21,161 | \$22,458 | \$21,039 | \$21,928 | \$21,261 | \$20,979 | \$24,379 | \$153,205 |
| Total Operating Revenue | \$851,965 | \$66,640 | \$71,989 | \$68,234 | \$69,431 | \$69,486 | \$69,608 | \$73,851 | \$489,238 |
| Employee Expense | \$462,214 | \$36,176 | \$37,019 | \$35,180 | \$38,961 | \$37,597 | \$37,268 | \$37,645 | \$259,847 |
| Other Operating Expense | \$448,205 | \$33,478 | \$34,922 | \$33,204 | \$31,579 | \$33,162 | \$32,981 | \$35,742 | \$235,067 |
| Total Operating Expenses | \$910,418 | \$69,654 | \$71,941 | \$68,384 | \$70,540 | \$70,759 | \$70,249 | \$73,388 | \$494,914 |
| Net Operating Margin | (\$58,453) | (\$3,014) | \$48 | (\$150) | (\$1,110) | (\$1,273) | (\$641) | \$464 | (\$5,676) |
| Stimulus/FEMA | \$609 | \$1,610 | \$1,610 | \$0 | \$0 | \$0 | \$0 | \$0 | \$3,220 |
| NonOperating Income | \$10,627 | \$617 | \$602 | \$626 | \$665 | \$578 | \$5,057 | \$969 | \$9,115 |
| Excess Margin | (\$47,218) | (\$787) | \$2,259 | \$477 | (\$444) | (\$695) | \$4,416 | \$1,433 | \$6,659 |
| Profitability | | | | | | | | | |
| Operating Margin % | (6.9%) | (4.5%) | 0.1% | (0.2%) | (1.6%) | (1.8%) | (0.9%) | 0.6% | (1.2%) |
| Operating Margin %excl. Interest | (6.0%) | (3.6%) | 0.9% | 0.7% | (0.7%) | (1.0%) | (0.1%) | 1.4% | (0.3%) |
| Operating EBIDA | (\$11,318) | \$395 | \$3,493 | \$3,265 | \$2,340 | \$2,111 | \$2,732 | \$3,957 | \$18,292 |
| Operating EBIDA Margin | (1.3%) | 0.6% | 4.9% | 4.8% | 3.4% | 3.0% | 3.9% | 5.4% | 3.7% |
| Liquidity Indicators | | | | | | | | | |
| Day's Cash on Hand | 78.3 | 84.2 | 84.7 | 83.3 | 83.7 | 81.1 | 83.5 | 81.4 | 81.4 |
| Day's in Accounts Receivable | 72.5 | 72.6 | 74.6 | 76.6 | 79.1 | 78.4 | 77.6 | 72.5 | 72.5 |
| Surplus Funds (000's) | \$186,803 | \$181,339 | \$185,762 | \$182,518 | \$183,138 | \$178,653 | \$183,624 | \$179,987 | \$179,987 |
| Capital Expenditures (000's) | \$23,394 | \$301 | \$816 | \$563 | \$621 | \$1,399 | \$1,706 | \$1,725 | \$7,130 |
| Debt & Other Indicators | | | | | | | | | |
| Debt Service Coverage (MADS) | (0.1) | 1.63 | 2.57 | 2.54 | 2.37 | 2.23 | 2.67 | 2.71 | 2.71 |
| Discharges (Monthly) | 2,289 | 2,306 | 2,442 | 2,276 | 2,203 | 2,293 | 2,285 | 2,283 | 2,298 |
| Adj Discharges (Case mix adj) | 7,600 | 7,504 | 7,884 | 7,580 | 7,417 | 7,743 | 7,344 | 7,228 | 7,520 |
| Adjusted patient Days (Mo.) | 26,609 | 24,306 | 26,289 | 24,516 | 24,321 | 24,447 | 24,965 | 25,976 | 24,974 |
| Cost/Adj Discharge | \$10.0 | \$9.3 | \$9.1 | \$9.0 | \$9.5 | \$9.1 | \$9.6 | \$10.2 | \$9.4 |
| Compensation Ratio | 76% | 80% | 75% | 75% | 82% | 78% | 77% | 76% | 77% |

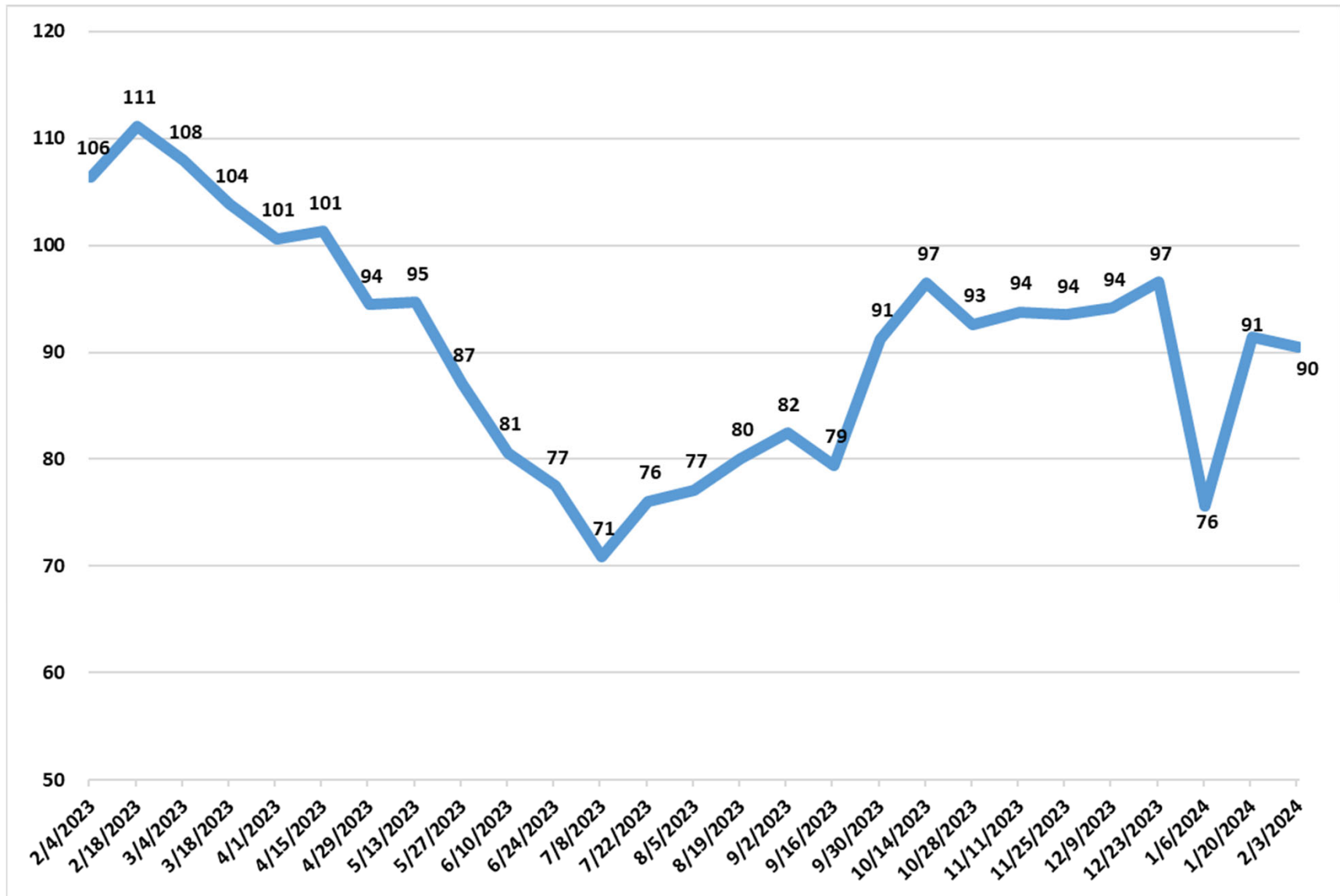
Productivity: Worked Hours/Adjusted Patient Days



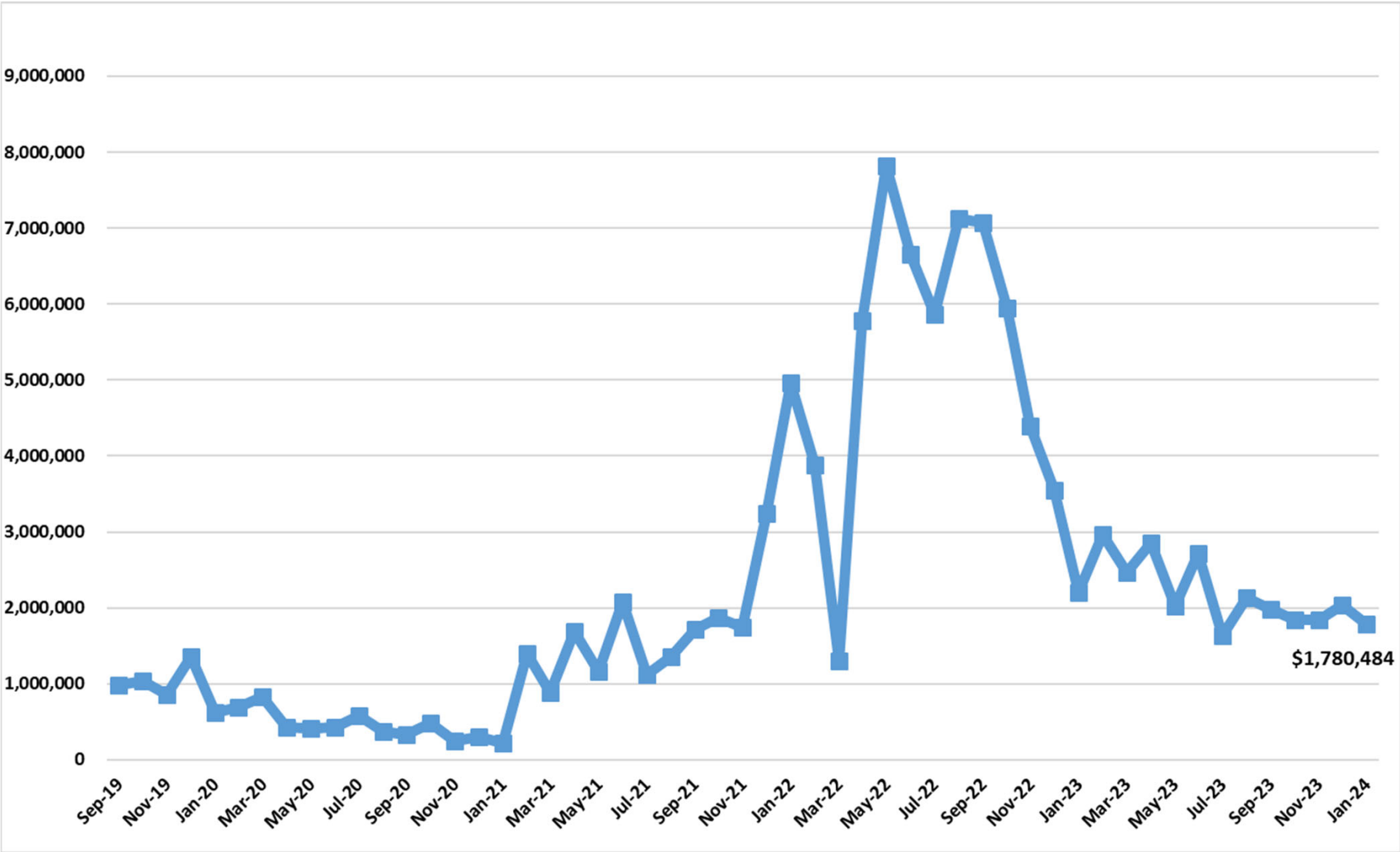
Productive and Total FTEs without KHMG



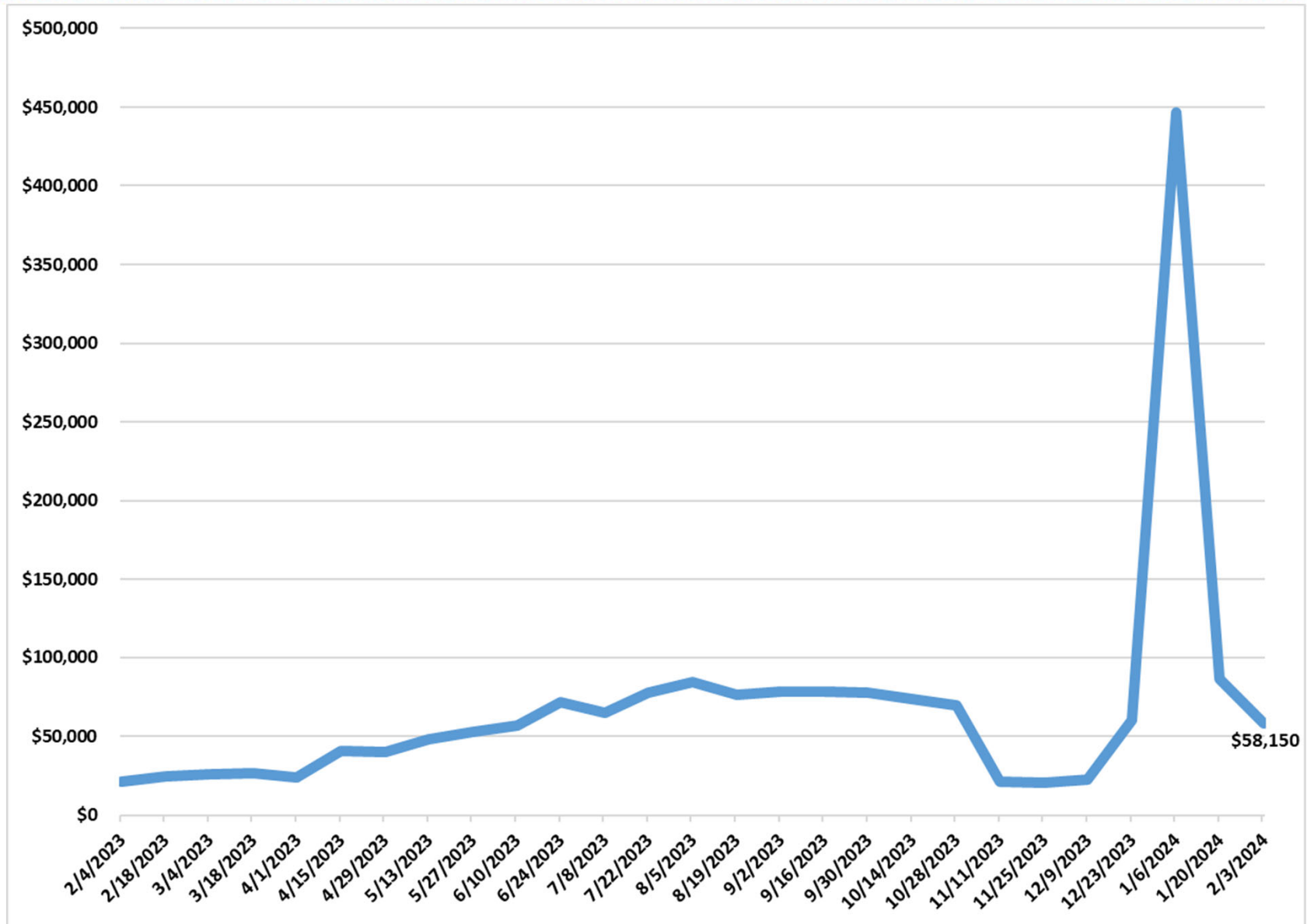
Contract Labor Full Time Equivalents (FTEs)



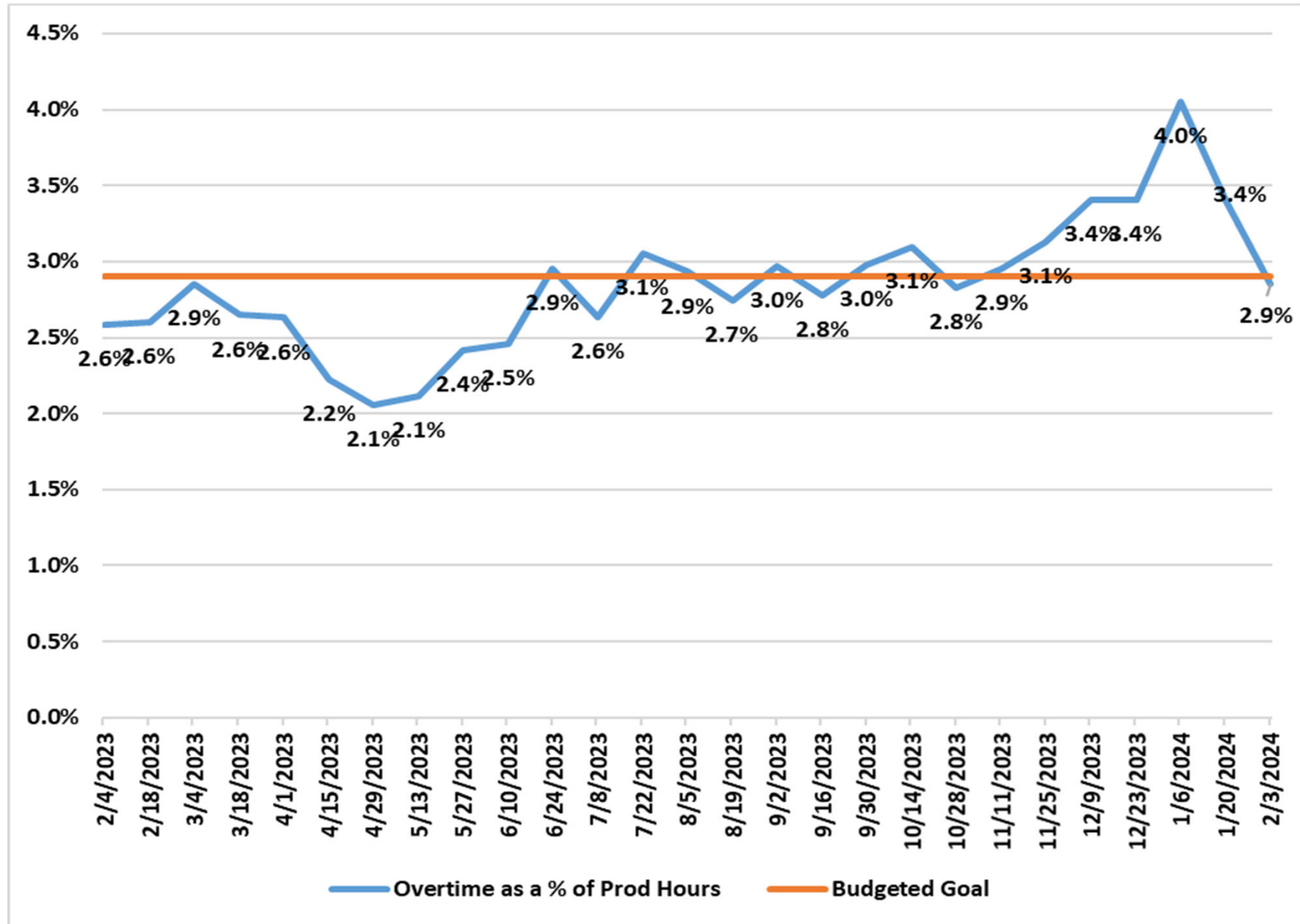
Contract Labor Expense



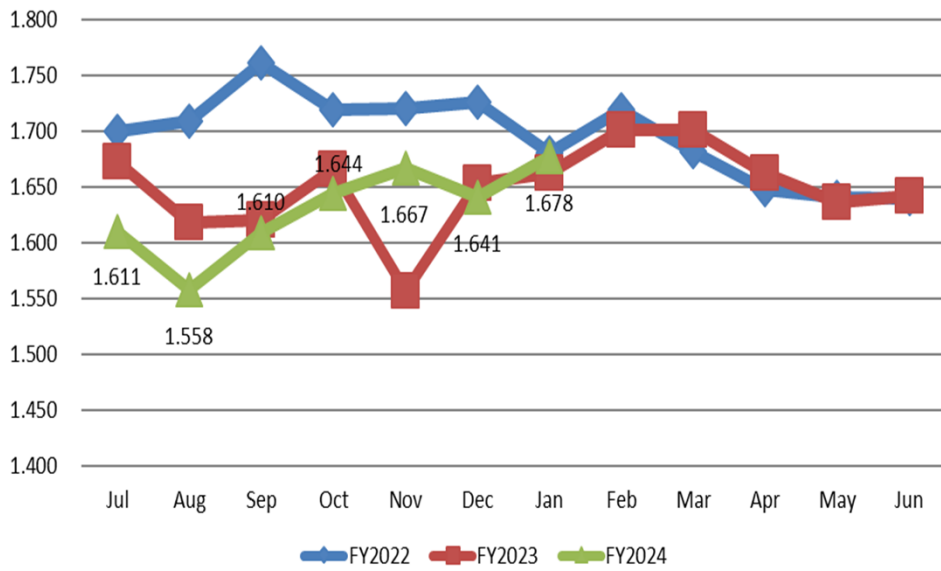
Shift Bonus Expense



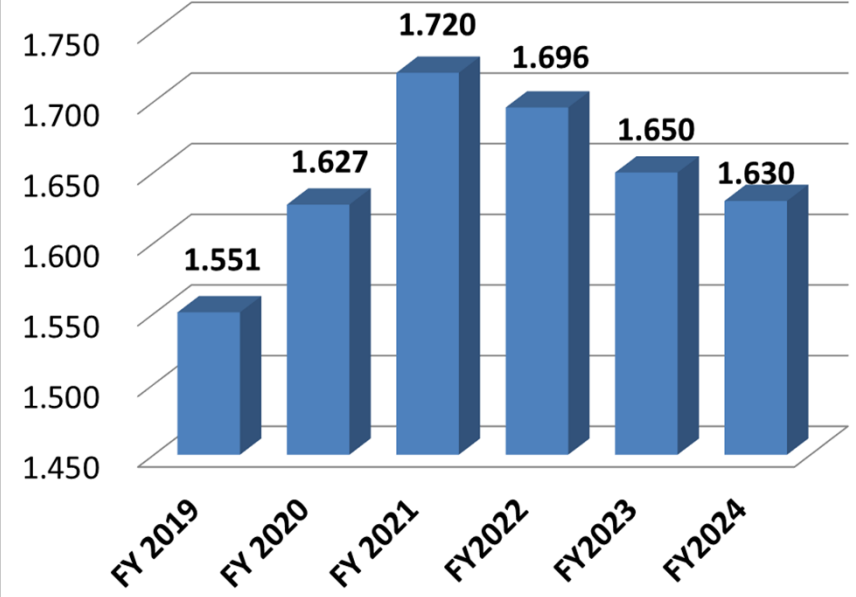
Overtime as a % of Productive Hours



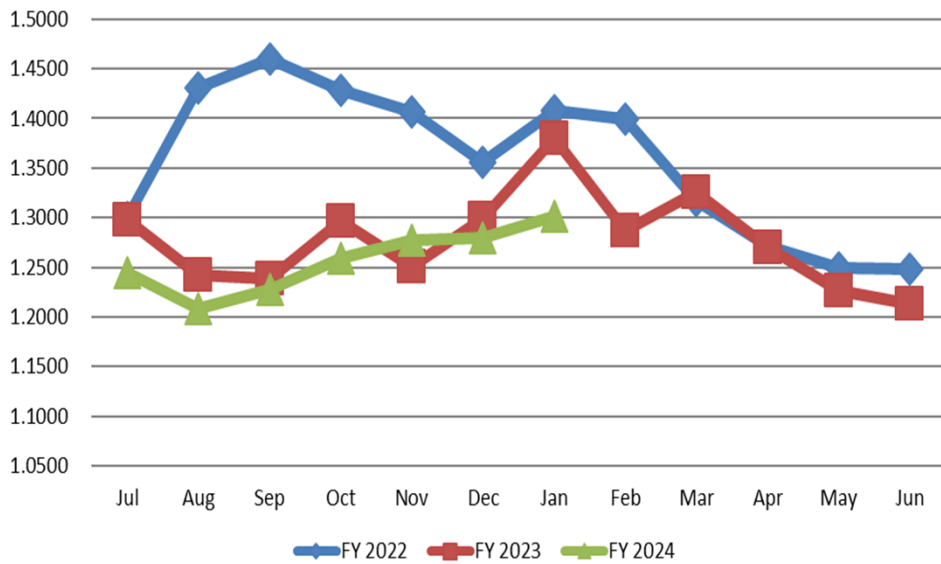
Case Mix Index w/o Normal Newborns



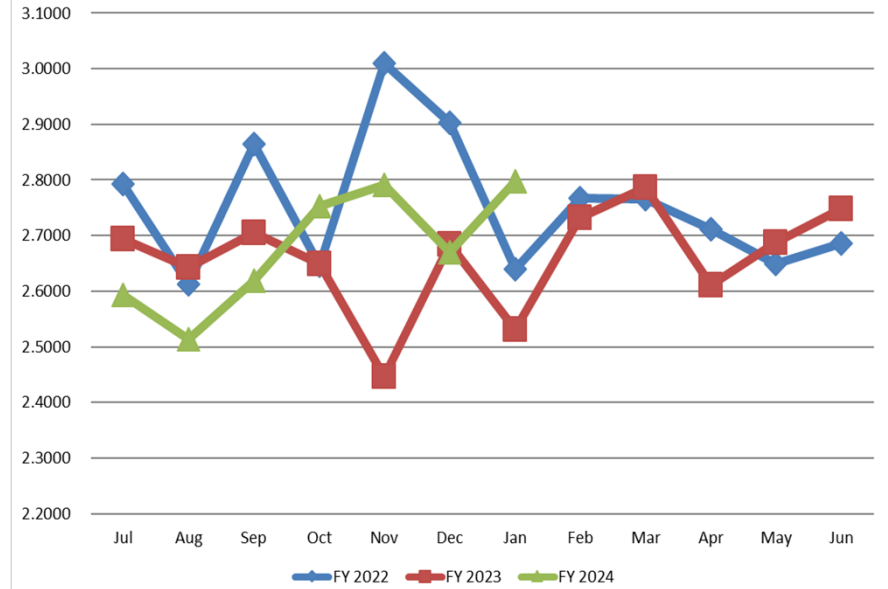
Case Mix Index w/o Normal Newborns - All



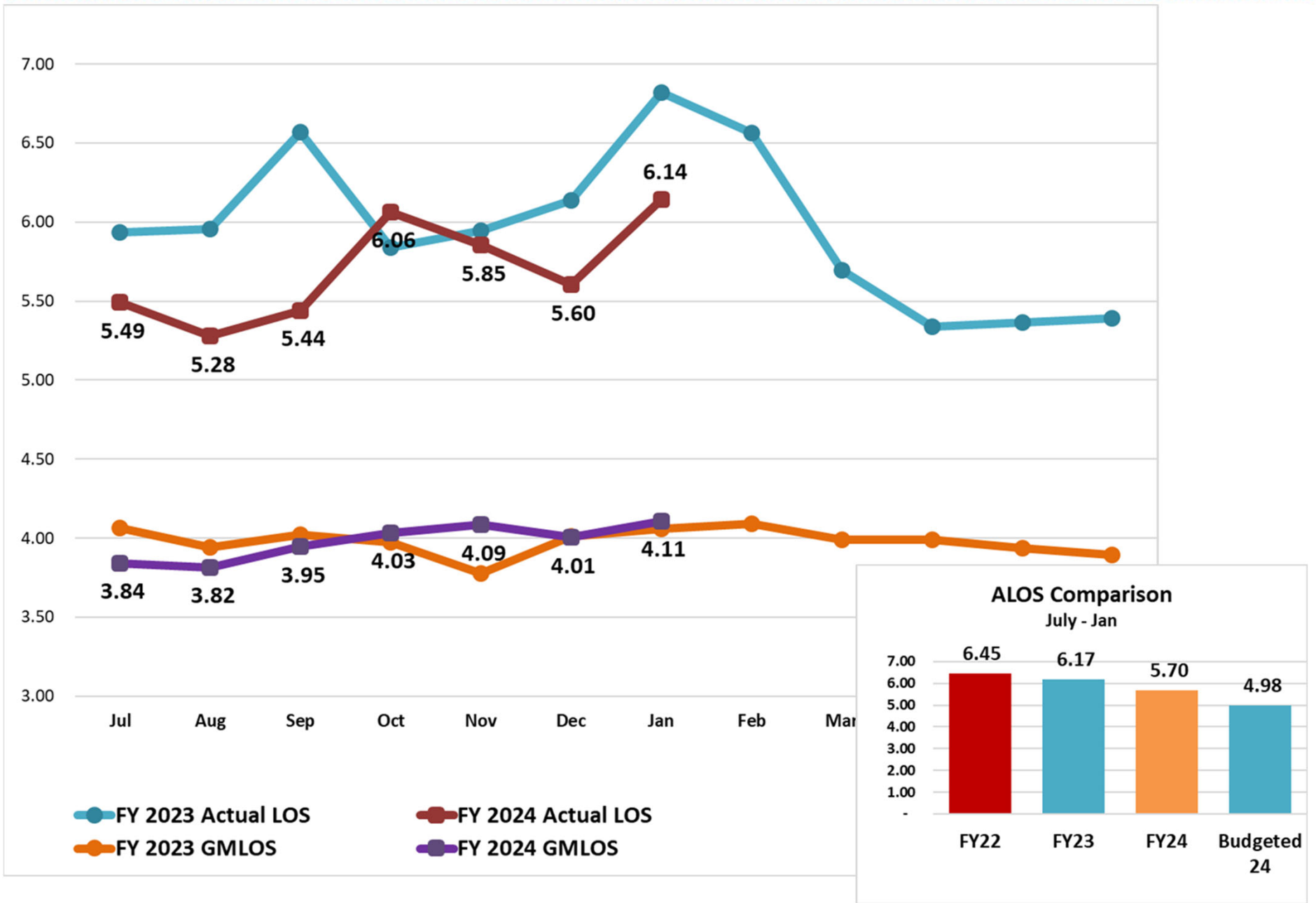
Case Mix **Medical** w/o Normal Newborns



Case Mix Index **Surgical** w/o Normal Newborns



Average Length of Stay versus National Average (GMLOS)



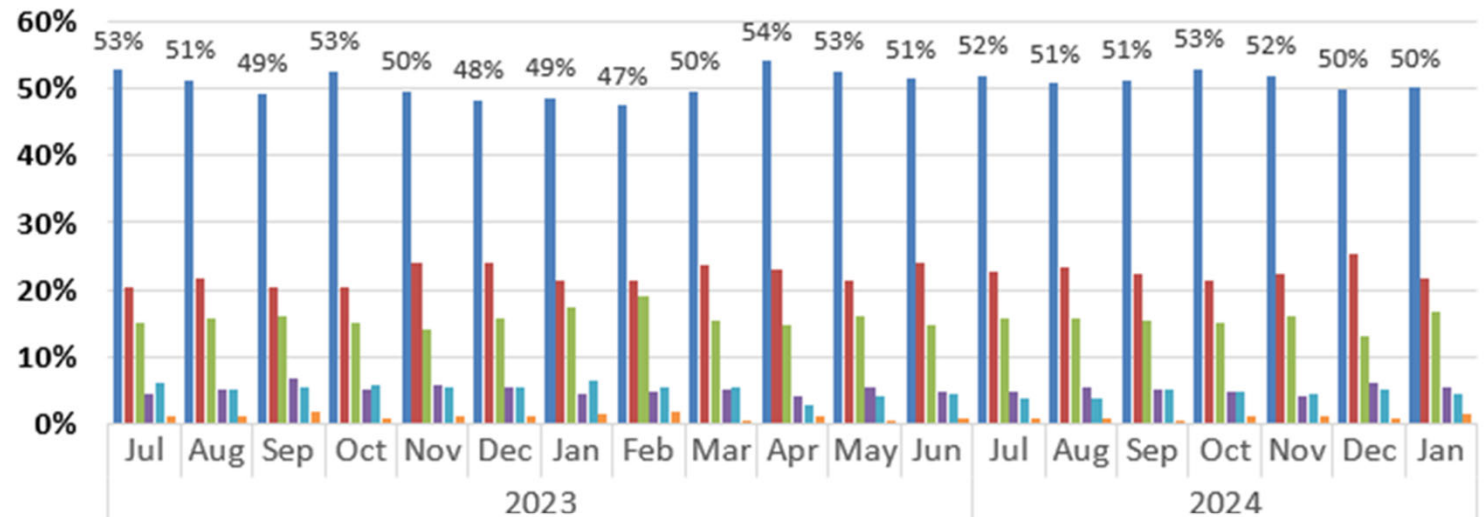
Average Length of Stay versus National Average (GMLOS)

| | Including COVID Patients | | | Excluding COVID Patients | | |
|----------------|--------------------------|-------------|-------------|--------------------------|-------------|-------------|
| | ALOS | GMLOS | GAP | ALOS | GMLOS | GAP |
| Jan-22 | 6.09 | 4.26 | 1.83 | 6.12 | 3.98 | 2.14 |
| Feb-22 | 6.61 | 4.23 | 2.38 | 5.97 | 3.97 | 2.00 |
| Mar-22 | 6.60 | 4.02 | 2.58 | 5.86 | 3.83 | 2.03 |
| Apr-22 | 5.79 | 3.99 | 1.80 | 5.67 | 3.89 | 1.78 |
| May-22 | 5.98 | 3.94 | 2.04 | 5.67 | 3.98 | 1.69 |
| Jun-22 | 6.11 | 3.97 | 2.14 | 5.62 | 3.88 | 1.74 |
| Jul-22 | 5.93 | 4.06 | 1.87 | 5.62 | 3.88 | 1.74 |
| Aug-22 | 5.95 | 3.94 | 2.01 | 5.66 | 3.90 | 1.76 |
| Sep-22 | 6.57 | 4.02 | 2.55 | 5.62 | 3.82 | 1.80 |
| Oct-22 | 5.83 | 3.97 | 1.86 | 6.32 | 3.95 | 2.37 |
| Nov-22 | 5.94 | 3.78 | 2.16 | 5.62 | 3.91 | 1.71 |
| Dec-22 | 6.14 | 4.01 | 2.13 | 5.87 | 3.74 | 2.13 |
| Jan-23 | 6.82 | 4.06 | 2.76 | 5.68 | 3.92 | 1.76 |
| Feb-23 | 6.57 | 4.09 | 2.48 | 6.30 | 3.95 | 2.35 |
| Mar-23 | 5.69 | 3.99 | 1.70 | 6.36 | 4.04 | 2.32 |
| Apr-23 | 5.34 | 3.99 | 1.35 | 5.56 | 3.93 | 1.63 |
| May-23 | 5.37 | 3.94 | 1.43 | 5.05 | 3.94 | 1.11 |
| Jun-23 | 5.38 | 3.90 | 1.48 | 5.14 | 3.91 | 1.23 |
| Jul-23 | 5.49 | 3.84 | 1.65 | 5.47 | 3.82 | 1.65 |
| Aug-23 | 5.28 | 3.82 | 1.46 | 5.22 | 3.77 | 1.45 |
| Sep-23 | 5.44 | 3.95 | 1.49 | 5.39 | 3.91 | 1.48 |
| Oct-23 | 6.06 | 4.03 | 2.03 | 6.02 | 4.01 | 2.01 |
| Nov-23 | 5.85 | 4.09 | 1.77 | 5.65 | 4.05 | 1.60 |
| Dec-23 | 5.60 | 4.01 | 1.60 | 5.58 | 3.97 | 1.61 |
| Jan-24 | 6.14 | 4.11 | 2.03 | 6.00 | 4.09 | 1.91 |
| Average | 5.94 | 4.00 | 1.81 | 5.72 | 3.92 | 1.58 |

Average Length of Stay Distribution

Overall

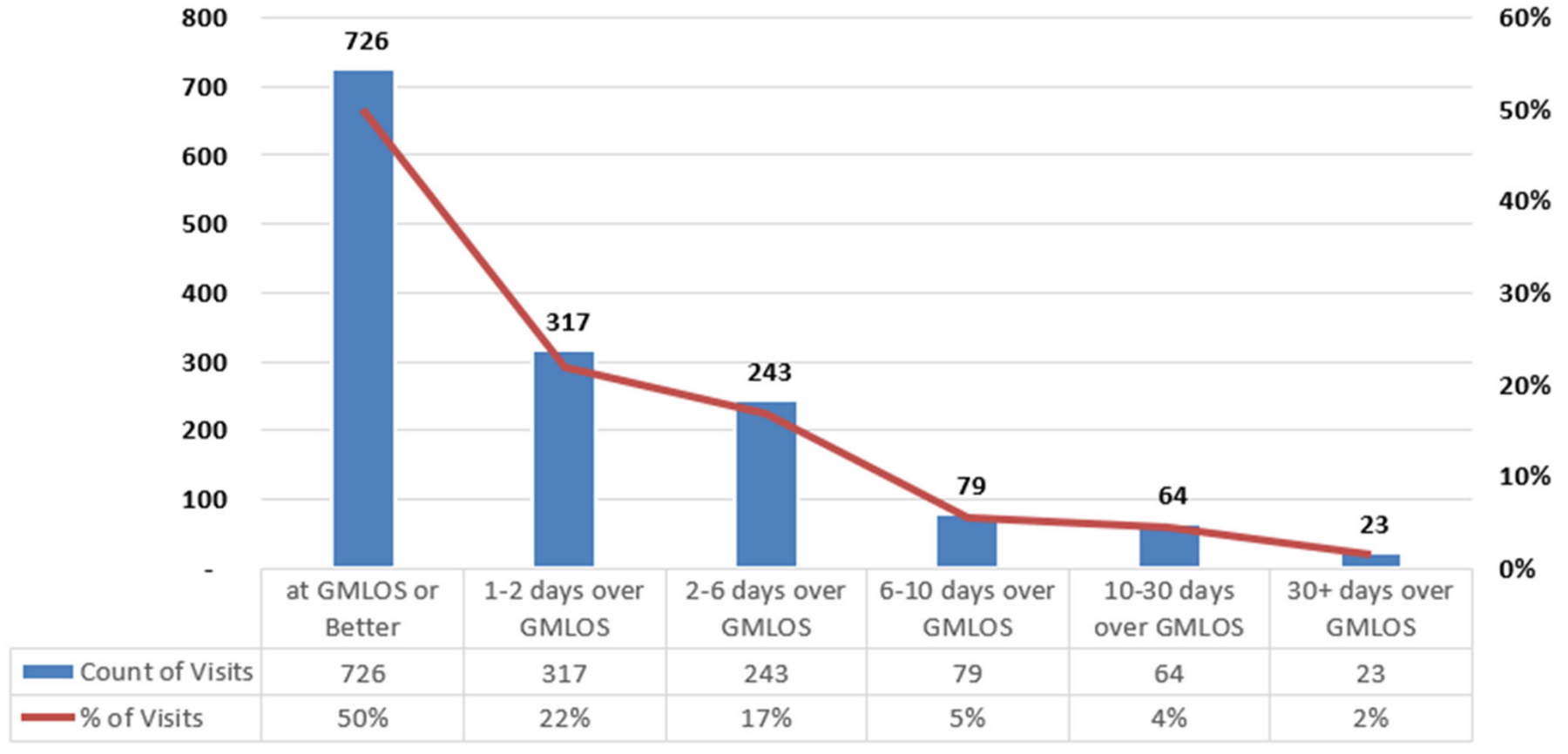
FY24 Overall LOS Distribution



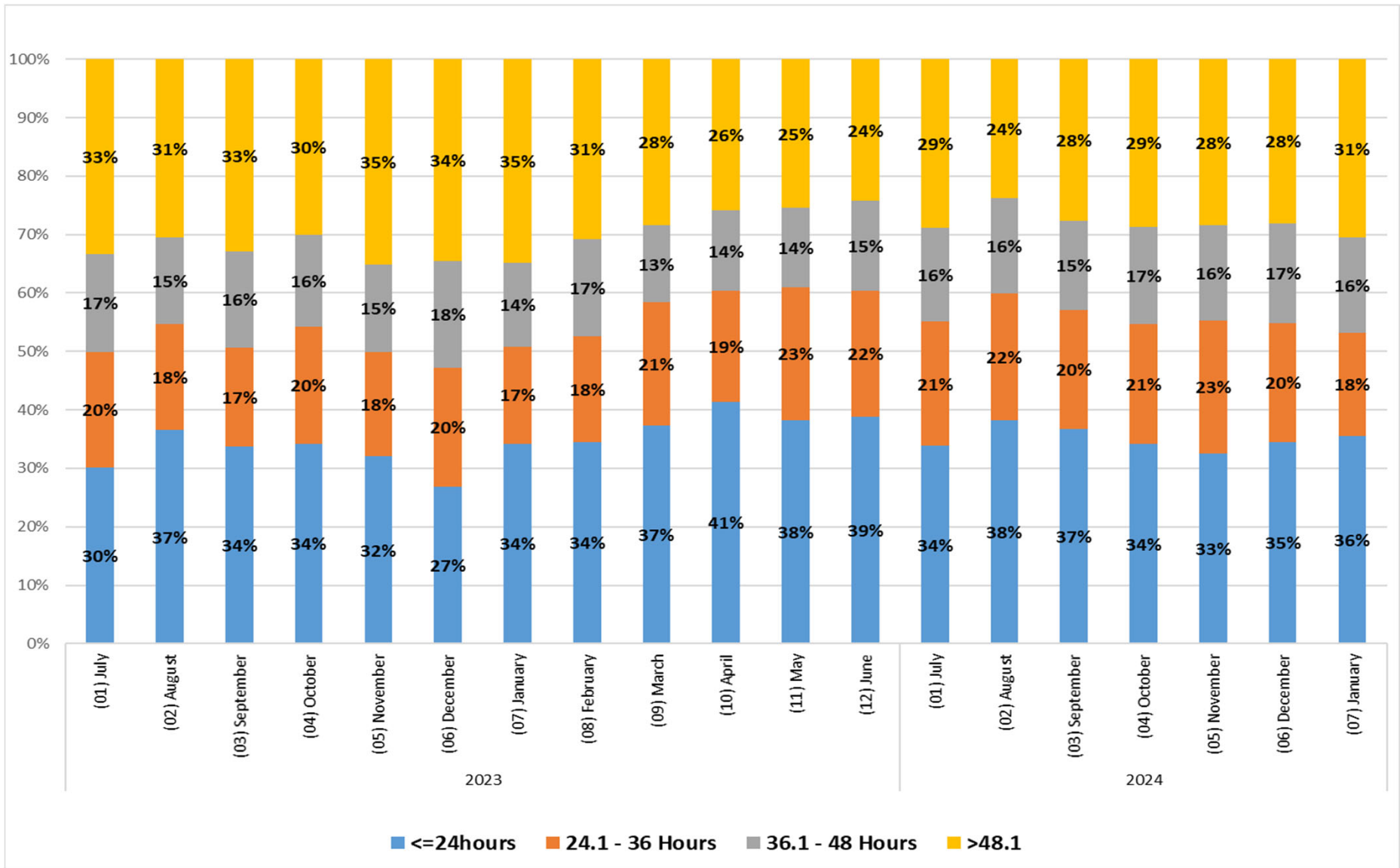
| | | | | | | | | | | | | | | | | | | | |
|-------------------------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|
| ■ at GMLOS or Better | 53% | 51% | 49% | 53% | 50% | 48% | 49% | 47% | 50% | 54% | 53% | 51% | 52% | 51% | 51% | 53% | 52% | 50% | 50% |
| ■ 1-2 days over GMLOS | 20% | 22% | 20% | 20% | 24% | 24% | 21% | 21% | 24% | 23% | 21% | 24% | 23% | 23% | 22% | 21% | 22% | 25% | 22% |
| ■ 2-6 days over GMLOS | 15% | 16% | 16% | 15% | 14% | 16% | 17% | 19% | 16% | 15% | 16% | 15% | 16% | 16% | 15% | 15% | 16% | 13% | 17% |
| ■ 6-10 days over GMLOS | 5% | 5% | 7% | 5% | 6% | 5% | 5% | 5% | 5% | 4% | 6% | 5% | 5% | 6% | 5% | 5% | 4% | 6% | 5% |
| ■ 10-30 days over GMLOS | 6% | 5% | 6% | 6% | 5% | 6% | 7% | 5% | 6% | 3% | 4% | 5% | 4% | 4% | 5% | 5% | 4% | 5% | 4% |
| ■ 30+ days over GMLOS | 1.2% | 1.2% | 1.7% | 1.0% | 1.2% | 1.1% | 1.6% | 1.9% | 0.5% | 1.2% | 0.5% | 0.8% | 0.9% | 0.8% | 0.6% | 1.2% | 1.2% | 0.7% | 1.6% |

Average Length of Stay Distribution

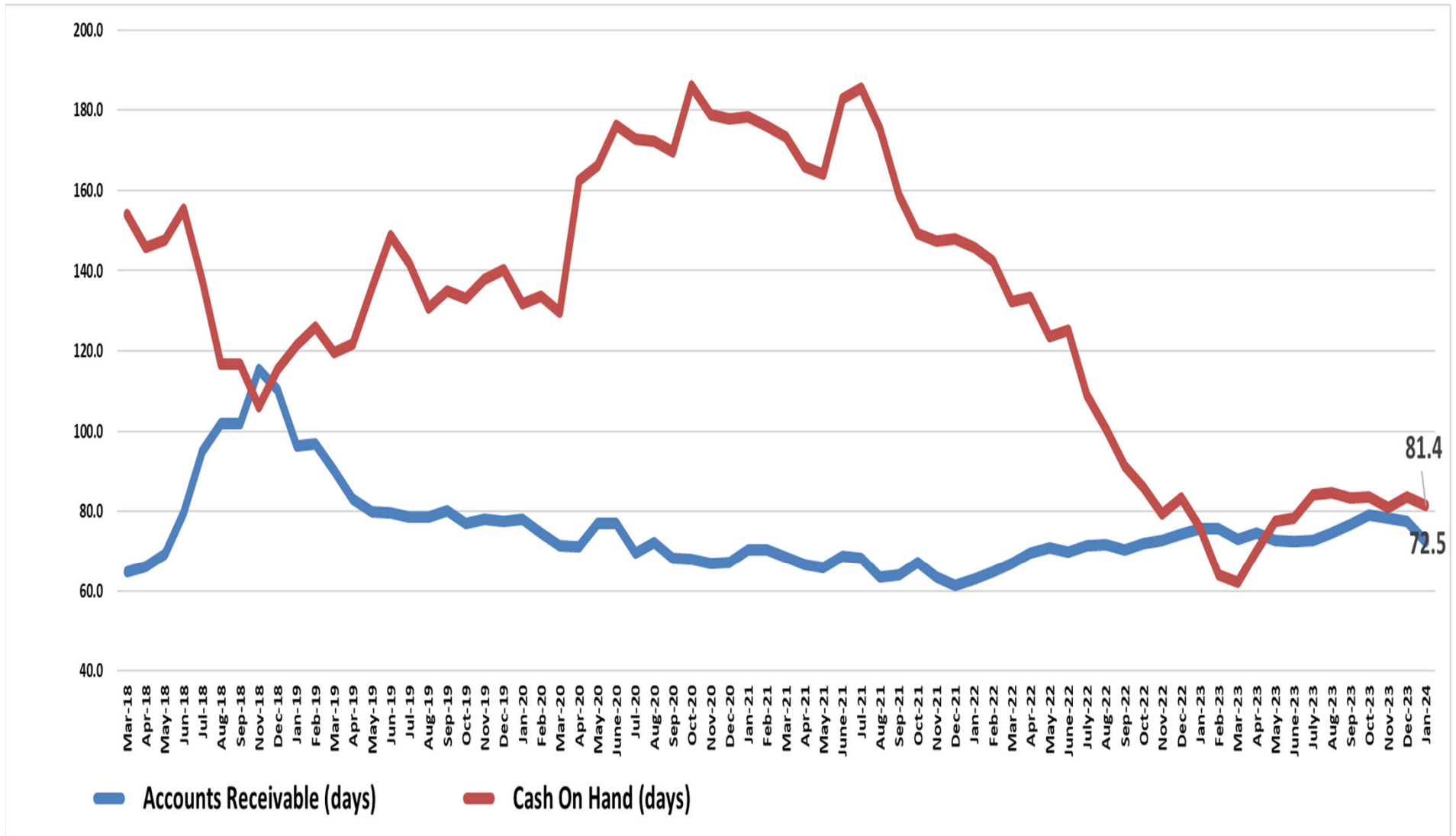
Jan FY 2024 Overall LOS Distribution



Monthly Discharges of Observation Patients by their Length of Stay



Trended Liquidity Ratios



Ratio Analysis Report

| | June 30, 2023 | | | 2022 Moody's | | |
|--|---------------|------------|---------|------------------|---------------|--------|
| | Jan FY24 | Dec | Audited | Median Benchmark | | |
| | Value | FY24 Value | Value | Aa | A | Baa |
| LIQUIDITY RATIOS | | | | | | |
| Current Ratio (x) | 3.0 | 2.9 | 2.7 | 1.5 | 1.8 | 1.7 |
| Accounts Receivable (days) | 72.5 | 77.6 | 72.5 | 48.7 | 48 | 43.8 |
| Cash On Hand (days) | 81.4 | 83.5 | 78.3 | 276.5 | 206.5 | 157.6 |
| Cushion Ratio (x) | 9.9 | 10.1 | 10.3 | 44.3 | 24.9 | 17.3 |
| Average Payment Period (days) | 47.8 | 48.4 | 44.7 | 79 | 66.7 | 68.1 |
| CAPITAL STRUCTURE RATIOS | | | | | | |
| Cash-to-Debt | 81.6% | 83.3% | 84.7% | 259.9% | 173.7% | 128.6% |
| Debt-To-Capitalization | 35.3% | 35.0% | 35.2% | 23.4% | 31.8% | 37.5% |
| Debt-to-Cash Flow (x) | 4.5 | 4.5 | (128.9) | 2.8 | 3.6 | 5 |
| Debt Service Coverage | 2.7 | 2.7 | (0.1) | 6.1 | 4.5 | 2.8 |
| Maximum Annual Debt Service Coverage (x) | 2.7 | 2.7 | (0.1) | 5.9 | 3.8 | 2.4 |
| Age Of Plant (years) | 14.9 | 14.8 | 12.2 | 11.4 | 12.8 | 13.7 |
| PROFITABILITY RATIOS | | | | | | |
| Operating Margin | (1.2%) | (1.5%) | (6.9%) | 1.5% | 0.1% | (2.1%) |
| Excess Margin | 1.3% | 1.2% | (5.5%) | 4.8% | 2.7% | (.3%) |
| Operating Cash Flow Margin | 3.7% | 3.5% | (1.3%) | 6.1% | 5.6% | 3.6% |
| Return on Assets | 1.3% | 1.2% | (5.7%) | 3.3% | 1.9% | (.3%) |

Consolidated Statements of Net Position (000's)

| | Jan-24 | Dec-23 | Change | % Change | Jun-23 (Audited) |
|--|-------------------|-------------------|-----------------|--------------|---------------------|
| ASSETS AND DEFERRED OUTFLOWS | | | | | |
| CURRENT ASSETS | | | | | |
| Cash and cash equivalents | \$ 3,884 | \$ 447 | \$ 3,437 | 768.16% | \$ 4,127 |
| Current Portion of Board designated and trusted assets | 20,111 | 17,161 | 2,951 | 17.19% | 14,978 |
| Accounts receivable: | | | | | |
| Net patient accounts | 133,047 | 138,691 | (5,644) | -4.07% | 132,621 |
| Other receivables | 30,794 | 30,169 | 625 | 2.07% | 27,475 |
| Inventories | 163,840 | 168,859 | (5,019) | -2.97% | 160,096 |
| Medicare and Medi-Cal settlements | 14,245 | 14,748 | (503) | -3.41% | 13,117 |
| Prepaid expenses | 104,898 | 95,745 | 9,153 | 9.56% | 81,412 |
| | 9,566 | 8,752 | 814 | 9.30% | 9,037 |
| Total current assets | 316,545 | 305,712 | 10,833 | 3.54% | 282,767 |
| NON-CURRENT CASH AND INVESTMENTS - | | | | | |
| less current portion | | | | | |
| Board designated cash and assets | 168,342 | 175,416 | (7,074) | -4.03% | 174,916 |
| Revenue bond assets held in trust | 19,166 | 19,279 | (114) | -0.59% | 18,605 |
| Assets in self-insurance trust fund | 516 | 514 | 2 | 0.41% | 956 |
| Total non-current cash and investments | 188,024 | 195,210 | (7,185) | -3.68% | 194,477 |
| INTANGIBLE RIGHT TO USE LEASE, | 11,685 | 11,933 | (248) | -2.08% | 11,249 |
| net of accumulated amortization | | | | | |
| INTANGIBLE RIGHT TO USE SBITA, | 8,418 | 8,418 | - | 0.00% | 8,417 |
| net of accumulated amortization | | | | | |
| CAPITAL ASSETS | | | | | |
| Land | 20,544 | 20,544 | - | 0.00% | 17,542 |
| Buildings and improvements | 428,039 | 427,164 | 875 | 0.20% | 427,105 |
| Equipment | 330,662 | 329,371 | 1,290 | 0.39% | 328,663 |
| Construction in progress | 21,854 | 22,295 | (441) | -1.98% | 25,413 |
| | 801,099 | 799,375 | 1,725 | 0.22% | 798,723 |
| Less accumulated depreciation | 499,737 | 496,622 | 3,115 | 0.63% | 486,537 |
| | 301,362 | 302,752 | (1,390) | -0.46% | 312,186 |
| OTHER ASSETS | | | | | |
| Property not used in operations | 1,503 | 1,896 | (393) | -20.71% | 1,533 |
| Health-related investments | 2,188 | 2,195 | (7) | -0.33% | 2,841 |
| Other | 14,298 | 13,976 | 322 | 2.30% | 13,350 |
| Total other assets | 17,989 | 18,067 | (78) | -0.43% | 17,724 |
| Total assets | 844,022 | 842,091 | 1,931 | 0.23% | 826,820 |
| DEFERRED OUTFLOWS | 23,853 | 23,886 | (33) | -0.14% | 24,083 |
| Total assets and deferred outflows | \$ 867,876 | \$ 865,977 | \$ 1,898 | 0.22% | \$ 850,903 |

Consolidated Statements of Net Position (000's)

| | Jan-24 | Dec-23 | Change | % Change | Jun-23 |
|---|-------------------|-------------------|-----------------|--------------|-------------------|
| LIABILITIES AND NET ASSETS | | | | | |
| CURRENT LIABILITIES | | | | | |
| Accounts payable and accrued expenses | \$ 27,337 | \$ 27,399 | \$ (62) | -0.23% | \$ 30,636 |
| Accrued payroll and related liabilities | 55,022 | 55,714 | (692) | -1.24% | 50,478 |
| SBITA liability, current portion | 2,734 | 2,734 | - | 0.00% | 2,734 |
| Lease liability, current portion | 2,614 | 2,614 | - | 0.00% | 2,614 |
| Bonds payable, current portion | 10,105 | 10,105 | - | 0.00% | 12,159 |
| Notes payable, current portion | 7,895 | 7,895 | - | 0.00% | 7,895 |
| Total current liabilities | 105,707 | 106,461 | (754) | -0.71% | 106,516 |
| LEASE LIABILITY, net of current portion | 9,312 | 9,547 | (236) | -2.47% | 8,741 |
| SBITA LIABILITY, net of current portion | 4,425 | 4,425 | - | 0.00% | 4,426 |
| LONG-TERM DEBT, less current portion | | | | | |
| Bonds payable | 227,332 | 227,338 | (7) | 0.00% | 227,378 |
| Notes payable | 9,850 | 9,850 | - | 0.00% | 9,850 |
| Total long-term debt | 237,181 | 237,188 | (7) | 0.00% | 237,228 |
| NET PENSION LIABILITY | 49,429 | 48,505 | 924 | 1.90% | 42,961 |
| OTHER LONG-TERM LIABILITIES | 34,732 | 34,023 | 709 | 2.08% | 30,984 |
| Total liabilities | 440,786 | 440,150 | 637 | 0.14% | 426,430 |
| NET ASSETS | | | | | |
| Invested in capital assets, net of related debt | 63,925 | 65,423 | (1,497) | -2.29% | 75,776 |
| Restricted | 56,640 | 51,341 | 5,298 | 10.32% | 50,013 |
| | 306,524 | 309,064 | (2,539) | -0.82% | 294,258 |
| Total net position | 427,089 | 425,828 | 1,262 | 0.30% | 420,047 |
| Total liabilities and net position | \$ 867,876 | \$ 865,977 | \$ 1,898 | 0.22% | \$ 850,903 |

**KAWEAH DELTA HEALTH CARE DISTRICT
SUMMARY OF FUNDS
Jan 31, 2024**

| <u>Board designated funds</u> | <u>Maturity Date</u> | <u>Yield</u> | <u>Investment Type</u> | <u>G/L Account</u> | <u>Amount</u> | <u>Total</u> |
|---|----------------------|--------------|------------------------|-------------------------------------|---------------|--------------|
| LAIF | | 4.03 | Various | | 10,324,324 | |
| CAMP | | 5.54 | CAMP | | 29,438,133 | |
| Allspring | | 4.97 | Money market | | 3,421,771 | |
| PFM | | 4.97 | Money market | | 1,237 | |
| Allspring | 2-Feb-24 | 0.35 | MTN-C | Paccar Financial Mtn | 1,000,000 | |
| Allspring | 8-Feb-24 | 0.35 | MTN-C | National Rural | 1,400,000 | |
| Allspring | 18-Mar-24 | 0.75 | MTN-C | Schwab Charles | 1,625,000 | |
| PFM | 18-Mar-24 | 0.75 | MTN-C | Schwab Charles | 90,000 | |
| Allspring | 22-Mar-24 | 0.75 | MTN-C | Verizon | 730,000 | |
| PFM | 25-Mar-24 | 3.35 | U.S. Govt Agency | FNMA | 81,741 | |
| Bank of Marin - CDARS | 31-Mar-24 | 4.50 | CD | Bank of Marin | 236,500 | |
| Blue Ridge Bank - CDARS | 31-Mar-24 | 4.50 | CD | Blue Ridge Bank | 236,500 | |
| BOKF National Association - CDARS | 31-Mar-24 | 4.50 | CD | BOKF National Association | 236,500 | |
| BOM Bank - CDARS | 31-Mar-24 | 4.50 | CD | BOM Bank | 236,500 | |
| Cattlemens Bank - CDARS | 31-Mar-24 | 4.50 | CD | Cattlemens Bank | 236,500 | |
| East West Bank - CDARS | 31-Mar-24 | 4.50 | CD | East West Bank | 236,500 | |
| First Northern Bank of Dixon - CDARS | 31-Mar-24 | 4.50 | CD | First Northern Bank of Dixon | 236,500 | |
| First Republic Bank - CDARS | 31-Mar-24 | 4.50 | CD | First Republic Bank | 236,500 | |
| Live Oak Banking Company - CDARS | 31-Mar-24 | 4.50 | CD | Live Oak Banking company | 236,500 | |
| SouthEast Bank - CDARS | 31-Mar-24 | 4.50 | CD | SouthEast Bank | 94,138 | |
| SpiritBank - CDARS | 31-Mar-24 | 4.50 | CD | SpiritBank | 236,500 | |
| Springs Valley Bank & Trust Company - C | 31-Mar-24 | 4.50 | CD | Springs Valley Bank & Trust Company | 54,362 | |
| The Bank of Commerce - CDARS | 31-Mar-24 | 4.50 | CD | The Bank of Commerce | 236,500 | |
| Western Alliance - CDARS | 31-Mar-24 | 4.50 | CD | Western Alliance | 250,000 | |
| Allspring | 26-Apr-24 | 0.50 | MTN-C | Bank of Ny Mtn | 1,000,000 | |
| Allspring | 1-May-24 | 0.36 | Municipal | Wisconsin ST | 1,320,000 | |
| Allspring | 1-May-24 | 0.43 | Municipal | Wisconsin ST | 500,000 | |
| Allspring | 12-May-24 | 0.45 | MTN-C | Amazon Com Inc | 875,000 | |
| Allspring | 15-May-24 | 0.58 | Municipal | University Ca | 1,000,000 | |
| Allspring | 1-Jun-24 | 0.59 | Municipal | Orange Ca | 500,000 | |
| Allspring | 1-Jun-24 | 0.64 | Municipal | Torrance Ca | 1,450,000 | |
| Allspring | 15-Jun-24 | 0.52 | Municipal | Louisiana ST | 500,000 | |
| Allspring | 1-Jul-24 | 0.63 | Municipal | El Segundo Ca | 510,000 | |
| Allspring | 1-Jul-24 | 5.00 | Municipal | Los Angeles Calif Ca | 1,500,000 | |
| PFM | 30-Jul-24 | 2.40 | MTN-C | US Bancorp | 415,000 | |
| PFM | 1-Aug-24 | 0.70 | Municipal | San Juan Ca | 195,000 | |
| Allspring | 16-Aug-24 | 2.02 | MTN-C | Exxon Mobil | 1,320,000 | |
| Allspring | 13-Sep-24 | 0.60 | MTN-C | Caterpillar Finl Mtn | 500,000 | |
| PFM | 24-Oct-24 | 2.10 | MTN-C | Bank of NY | 150,000 | |
| PFM | 25-Oct-24 | 0.85 | MTN-C | Bank of Ny Mtn | 390,000 | |
| Allspring | 31-Oct-24 | 1.50 | U.S. Govt Agency | US Treasury Bill | 650,000 | |
| PFM | 1-Nov-24 | 0.57 | Municipal | Mississippi ST | 300,000 | |
| Allspring | 8-Nov-24 | 2.15 | MTN-C | Caterpillar Finl Mtn | 600,000 | |
| Allspring | 6-Dec-24 | 2.15 | MTN-C | Branch Banking Trust | 1,300,000 | |
| Allspring | 15-Dec-24 | 1.00 | U.S. Govt Agency | US Treasury Bill | 550,000 | |
| Allspring | 31-Dec-24 | 1.75 | U.S. Govt Agency | US Treasury Bill | 1,000,000 | |
| PFM | 7-Jan-25 | 1.63 | U.S. Govt Agency | FNMA | 1,010,000 | |
| Allspring | 9-Jan-25 | 2.05 | MTN-C | John Deere Mtn | 500,000 | |
| Allspring | 15-Jan-25 | 1.13 | U.S. Govt Agency | US Treasury Bill | 3,300,000 | |
| Allspring | 21-Jan-25 | 2.05 | MTN-C | US Bank NA | 1,400,000 | |
| PFM | 7-Feb-25 | 1.88 | MTN-C | National Rural Mtn | 125,000 | |
| PFM | 12-Feb-25 | 1.50 | U.S. Govt Agency | FHLMC | 1,000,000 | |
| PFM | 13-Feb-25 | 1.80 | MTN-C | Toyota Motor | 420,000 | |
| PFM | 14-Feb-25 | 1.75 | MTN-C | Novartis Capital | 425,000 | |
| Allspring | 7-Mar-25 | 2.13 | MTN-C | Deere John Mtn | 550,000 | |
| PFM | 10-Mar-25 | 2.13 | MTN-C | Roche Holding Inc | 730,000 | |
| Allspring | 1-Apr-25 | 0.88 | Municipal | Bay Area Toll | 250,000 | |
| PFM | 1-Apr-25 | 3.25 | MTN-C | General Dynamics | 395,000 | |
| PFM | 14-Apr-25 | 0.50 | U.S. Govt Agency | FHLB | 1,340,000 | |
| PFM | 15-Apr-25 | 2.70 | MTN-C | Home Depot Inc | 65,000 | |
| PFM | 22-Apr-25 | 0.63 | U.S. Govt Agency | FNMA | 1,530,000 | |
| Allspring | 1-May-25 | 0.74 | Municipal | San Diego County | 300,000 | |
| PFM | 1-May-25 | 0.98 | MTN-C | Citigroup Inc | 440,000 | |
| PFM | 11-May-25 | 1.13 | MTN-C | Apple, Inc | 655,000 | |
| Allspring | 15-May-25 | 2.75 | U.S. Govt Agency | US Treasury Bill | 980,000 | |
| PFM | 15-May-25 | 0.93 | Municipal | University Calif Ca | 185,000 | |
| PFM | 25-May-25 | 3.33 | U.S. Govt Agency | FHLMC | 855,000 | |
| Allspring | 1-Jun-25 | 0.92 | Municipal | Connecticut ST | 400,000 | |
| PFM | 1-Jun-25 | 1.35 | MTN-C | Honeywell | 400,000 | |
| PFM | 1-Jun-25 | 3.15 | MTN-C | Emerson Electric Co | 265,000 | |
| PFM | 1-Jun-25 | 0.82 | MTN-C | JP Morgan | 1,000,000 | |
| PFM | 3-Jun-25 | 0.80 | MTN-C | Amazon Com Inc | 445,000 | |
| Allspring | 17-Jun-25 | 0.50 | U.S. Govt Agency | FNMA | 2,000,000 | |
| Allspring | 30-Jun-25 | 0.25 | U.S. Govt Agency | US Treasury Bill | 350,000 | |
| PFM | 1-Jul-25 | 1.26 | Municipal | Florida ST | 600,000 | |
| PFM | 1-Jul-25 | 0.77 | Municipal | Wisconsin ST | 440,000 | |
| Allspring | 21-Jul-25 | 0.38 | U.S. Govt Agency | FHLMC | 1,500,000 | |
| PFM | 21-Jul-25 | 0.50 | ABS | GM Financial | 54,216 | |

KAWEAH DELTA HEALTH CARE DISTRICT
SUMMARY OF FUNDS
Jan 31, 2024

| | | | | | |
|-----------|-----------|------|------------------|----------------------|-----------|
| Allspring | 1-Aug-25 | 2.17 | Municipal | Santa Cruz Ca | 400,000 |
| PFM | 1-Aug-25 | 0.77 | Municipal | Los Angeles Ca | 335,000 |
| PFM | 1-Aug-25 | 0.85 | Municipal | San Juan Ca | 190,000 |
| PFM | 15-Aug-25 | 0.78 | ABS | Carmax Auto Owner | 29,543 |
| PFM | 15-Aug-25 | 0.62 | ABS | Kubota Credit | 84,497 |
| Allspring | 25-Aug-25 | 0.38 | U.S. Govt Agency | FNMA | 1,500,000 |
| PFM | 25-Aug-25 | 3.75 | U.S. Govt Agency | FHLMC | 278,028 |
| Allspring | 4-Sep-25 | 0.38 | U.S. Govt Agency | FHLB | 525,000 |
| Allspring | 15-Sep-25 | 0.36 | ABS | John Deere Owner | 166,683 |
| PFM | 15-Sep-25 | 0.00 | ABS | Hyundai Auto | 46,451 |
| PFM | 15-Sep-25 | 3.88 | MTN-C | Abbott Laboratories | 195,000 |
| Allspring | 23-Sep-25 | 0.00 | U.S. Govt Agency | FHLMC | 750,000 |
| Allspring | 25-Sep-25 | 0.98 | MTN-C | Bk of America | 1,300,000 |
| Allspring | 29-Oct-25 | 0.55 | MTN-C | Procter Gamble Co | 1,300,000 |
| Allspring | 31-Oct-25 | 0.25 | U.S. Govt Agency | US Treasury Bill | 770,000 |
| PFM | 17-Nov-25 | 0.56 | ABS | Kubota Credit | 97,885 |
| Allspring | 30-Nov-25 | 0.38 | U.S. Govt Agency | US Treasury Bill | 2,550,000 |
| PFM | 15-Dec-25 | 0.00 | ABS | Carmax Auto Owner | 33,392 |
| PFM | 31-Dec-25 | 0.38 | U.S. Govt Agency | US Treasury Bill | 1,395,000 |
| PFM | 31-Jan-26 | 0.38 | U.S. Govt Agency | US Treasury Bill | 1,000,000 |
| Allspring | 6-Feb-26 | 1.75 | MTN-C | State Street Corp | 1,000,000 |
| PFM | 12-Feb-26 | 0.86 | MTN-C | Goldman Sachs | 205,000 |
| PFM | 15-Feb-26 | 1.63 | U.S. Govt Agency | US Treasury Bill | 1,000,000 |
| PFM | 17-Feb-26 | 0.00 | ABS | Carmax Auto Owner | 102,634 |
| PFM | 28-Feb-26 | 2.50 | U.S. Govt Agency | US Treasury Bill | 500,000 |
| PFM | 28-Feb-26 | 0.50 | U.S. Govt Agency | US Treasury Bill | 1,500,000 |
| PFM | 30-Mar-26 | 2.90 | MTN-C | State Street Corp | 420,000 |
| Allspring | 31-Mar-26 | 0.75 | U.S. Govt Agency | US Treasury Bill | 675,000 |
| PFM | 31-Mar-26 | 0.38 | U.S. Govt Agency | US Treasury Bill | 1,000,000 |
| PFM | 2-Apr-26 | 3.38 | MTN-C | Bank of America | 250,000 |
| PFM | 19-Apr-26 | 3.50 | MTN-C | Bank of America | 295,000 |
| Allspring | 25-Apr-26 | 3.91 | MTN-C | Wells Fargo co | 800,000 |
| PFM | 30-Apr-26 | 0.75 | U.S. Govt Agency | US Treasury Bill | 1,435,000 |
| PFM | 15-May-26 | 3.30 | MTN-C | IBM Corp | 410,000 |
| PFM | 28-May-26 | 1.20 | MTN-C | Astrazeneca LP | 265,000 |
| PFM | 31-May-26 | 0.75 | U.S. Govt Agency | US Treasury Bill | 1,000,000 |
| PFM | 31-May-26 | 2.13 | U.S. Govt Agency | US Treasury Bill | 1,200,000 |
| PFM | 15-Jun-26 | 0.00 | ABS | Carmax Auto Owner | 298,585 |
| Allspring | 18-Jun-26 | 1.13 | MTN-C | Toyota Motor | 1,400,000 |
| Allspring | 30-Jun-26 | 0.88 | U.S. Govt Agency | US Treasury Bill | 1,850,000 |
| PFM | 30-Jun-26 | 0.88 | U.S. Govt Agency | US Treasury Bill | 990,000 |
| Allspring | 1-Jul-26 | 1.89 | Municipal | Anaheim Ca Pub | 1,000,000 |
| PFM | 1-Jul-26 | 1.46 | Municipal | Los Angeles Ca | 270,000 |
| PFM | 7-Jul-26 | 5.25 | ABS | American Honda Mtn | 145,000 |
| PFM | 8-Jul-26 | 3.05 | MTN-C | Walmart INC | 205,000 |
| PFM | 17-Jul-26 | 5.08 | MTN-C | Cooperatieve CD | 400,000 |
| PFM | 20-Jul-26 | 0.00 | ABS | Honda Auto Rec Own | 130,000 |
| PFM | 31-Jul-26 | 0.63 | U.S. Govt Agency | US Treasury Bill | 880,000 |
| PFM | 7-Aug-26 | 5.45 | MTN-C | Wells Fargo Bank Na | 545,000 |
| PFM | 31-Aug-26 | 0.75 | U.S. Govt Agency | US Treasury Bill | 1,000,000 |
| PFM | 14-Sep-26 | 1.15 | MTN-C | Caterpillar Finl Mtn | 220,000 |
| PFM | 18-Sep-26 | 5.61 | MTN-C | Natixis Ny | 405,000 |
| Allspring | 30-Sep-26 | 0.88 | U.S. Govt Agency | US Treasury Bill | 2,210,000 |
| PFM | 30-Sep-26 | 0.88 | U.S. Govt Agency | US Treasury Bill | 1,000,000 |
| PFM | 1-Oct-26 | 2.95 | MTN-C | JP Morgan | 415,000 |
| Allspring | 31-Oct-26 | 1.13 | U.S. Govt Agency | US Treasury Bill | 800,000 |
| PFM | 1-Nov-26 | 4.76 | Municipal | California St Univ | 125,000 |
| PFM | 4-Nov-26 | 0.02 | MTN-C | American Express Co | 445,000 |
| PFM | 13-Nov-26 | 5.60 | MTN-C | National Rural Mtn | 160,000 |
| PFM | 15-Nov-26 | 3.55 | MTN-C | Lockheed Martin | 203,000 |
| Allspring | 30-Nov-26 | 1.13 | U.S. Govt Agency | US Treasury Bill | 2,000,000 |
| PFM | 11-Jan-27 | 1.70 | MTN-C | Deere John Mtn | 220,000 |
| Allspring | 15-Jan-27 | 1.95 | MTN-C | Target Corp | 900,000 |
| PFM | 15-Jan-27 | 1.95 | MTN-C | Target Corp | 330,000 |
| PFM | 15-Mar-27 | 6.03 | MTN-C | Daimler Trucks | 325,000 |
| PFM | 25-Mar-27 | 3.22 | U.S. Govt Agency | FHLMC | 575,000 |
| PFM | 15-Apr-27 | 0.00 | ABS | Carmax Auto Owner | 600,000 |
| PFM | 15-Apr-27 | 2.50 | MTN-C | Home Depot Inc | 220,000 |
| Allspring | 30-Apr-27 | 2.88 | U.S. Govt Agency | US Treasury Bill | 970,000 |
| PFM | 30-Apr-27 | 0.50 | U.S. Govt Agency | US Treasury Bill | 250,000 |
| PFM | 30-Apr-27 | 2.88 | U.S. Govt Agency | US Treasury Bill | 800,000 |
| PFM | 15-May-27 | 2.38 | U.S. Govt Agency | US Treasury Bill | 925,000 |

**KAWEAH DELTA HEALTH CARE DISTRICT
SUMMARY OF FUNDS
Jan 31, 2024**

| | | | | | |
|-----------|-----------|------|------------------|----------------------|-----------|
| PFM | 15-May-27 | 1.70 | MTN-C | IBM Corp | 230,000 |
| PFM | 15-May-27 | 3.70 | MTN-C | Unitedhealth Group | 85,000 |
| PFM | 17-May-27 | 4.14 | ABS | Capital One Prime | 265,000 |
| PFM | 17-May-27 | 2.39 | MTN-C | American Express Co | 655,000 |
| PFM | 17-May-27 | 0.00 | MTN-C | Discover Card Exe | 305,000 |
| Allspring | 15-Jul-27 | 3.68 | Municipal | Massachusetts St | 1,000,000 |
| Allspring | 1-Aug-27 | 3.46 | Municipal | Alameda Cnty Ca | 500,000 |
| PFM | 15-Aug-27 | 2.25 | U.S. Govt Agency | US Treasury Bill | 500,000 |
| PFM | 31-Aug-27 | 0.50 | U.S. Govt Agency | US Treasury Bill | 1,500,000 |
| PFM | 15-Nov-27 | 4.51 | ABS | Mercedes Benz Auto | 200,000 |
| PFM | 18-Feb-28 | 5.41 | ABS | Honda Auto | 350,000 |
| PFM | 25-Feb-28 | 0.00 | ABS | BMW Vehicle Owner | 95,000 |
| PFM | 29-Feb-28 | 1.13 | U.S. Govt Agency | US Treasury Bill | 1,500,000 |
| PFM | 17-Apr-28 | 0.00 | ABS | Hyundai Auto | 115,000 |
| PFM | 17-Apr-28 | 5.00 | MTN-C | Bank of America | 525,000 |
| PFM | 30-Apr-28 | 1.25 | U.S. Govt Agency | US Treasury Bill | 600,000 |
| PFM | 15-May-28 | 0.00 | ABS | Ally Auto Rec | 195,000 |
| PFM | 15-May-28 | 4.87 | MTN-C | American Express Co | 150,000 |
| PFM | 15-May-28 | 4.79 | MTN-C | Bank of America | 180,000 |
| PFM | 15-May-28 | 5.23 | MTN-C | Ford CR Auto Owner | 160,000 |
| PFM | 16-Jun-28 | 5.59 | ABS | GM Finl con Auto Rec | 110,000 |
| PFM | 25-Jun-28 | 0.00 | U.S. Govt Agency | FHLMC | 530,000 |
| PFM | 25-Jun-28 | 0.00 | U.S. Govt Agency | FHLMC | 438,589 |
| PFM | 14-Jul-28 | 4.95 | MTN-C | John Deere Mtn | 120,000 |
| PFM | 25-Jul-28 | 4.19 | U.S. Govt Agency | FNMA | 540,000 |
| PFM | 15-Aug-28 | 5.69 | MTN-C | Harley Davidson | 500,000 |
| PFM | 15-Aug-28 | 5.90 | ABS | Fifth Third Auto | 385,000 |
| PFM | 25-Aug-28 | 0.00 | U.S. Govt Agency | FHLMC | 545,000 |
| PFM | 25-Aug-28 | 4.65 | U.S. Govt Agency | FHLMC | 545,000 |
| PFM | 15-Sep-28 | 5.23 | MTN-C | American Express | 445,000 |
| PFM | 15-Sep-28 | 5.16 | MTN-C | Chase Issuance Trust | 435,000 |
| PFM | 25-Sep-28 | 4.85 | U.S. Govt Agency | FHLMC | 410,000 |
| PFM | 25-Sep-28 | 0.00 | U.S. Govt Agency | FHLMC | 535,000 |
| PFM | 29-Sep-28 | 5.80 | MTN-C | Citibank N A | 535,000 |
| PFM | 30-Sep-28 | 4.63 | U.S. Govt Agency | US Treasury Bill | 500,000 |
| PFM | 25-Oct-28 | 0.00 | U.S. Govt Agency | FHLMC | 200,000 |
| PFM | 25-Oct-28 | 4.86 | U.S. Govt Agency | FHLMC | 300,000 |
| PFM | 31-Oct-28 | 1.38 | U.S. Govt Agency | US Treasury Bill | 1,500,000 |
| PFM | 31-Oct-28 | 1.38 | U.S. Govt Agency | US Treasury Bill | 1,200,000 |
| PFM | 25-Nov-28 | 0.00 | U.S. Govt Agency | FHLMC | 280,000 |
| PFM | 25-Dec-28 | 0.00 | U.S. Govt Agency | FHLMC | 315,000 |
| PFM | 31-Dec-28 | 1.38 | U.S. Govt Agency | US Treasury Bill | 500,000 |
| PFM | 16-Jan-29 | 4.60 | MTN-C | Chase Issuance Trust | 490,000 |
| PFM | 31-Jan-29 | 4.60 | MTN-C | Paccar Financial Mtn | 160,000 |
| PFM | 1-Nov-25 | 0.38 | U.S. Govt Agency | US Treasury Bill | 500,000 |

\$ 160,890,710

**KAWEAH DELTA HEALTH CARE DISTRICT
SUMMARY OF FUNDS
Jan 31, 2024**

| | Maturity Date | Yield | Investment Type | G/L Account | Amount | Total |
|---|------------------|----------|---------------------------------|----------------|--------------------------|-----------------------|
| <u>Self-insurance trust</u> | | | | | | |
| Wells Fargo Bank | | | Money market | 110900 | 1,312,186 | |
| Wells Fargo Bank | | | Fixed income - L/T | 152300 | 600,957 | |
| | | | | | 1,913,143 | 1,913,143 |
| <u>2015A revenue bonds</u> | | | | | | |
| US Bank | | | Principal/Interest payment fund | 142110 | 243,930 | |
| | | | | | 243,930 | 243,930 |
| <u>2015B revenue bonds</u> | | | | | | |
| US Bank | | | Principal/Interest payment fund | 142110 | 711,475 | |
| | | | | | 711,475 | 711,475 |
| <u>2017C revenue bonds</u> | | | | | | |
| US Bank | | | Principal/Interest payment fund | 142110 | 5,588,558 | |
| | | | | | 5,588,558 | 5,588,558 |
| <u>2020 revenue bonds</u> | | | | | | |
| US Bank | | | Principal/Interest payment fund | 142110 | 774,457 | |
| | | | | | 774,457 | 774,457 |
| <u>2022 revenue bonds</u> | | | | | | |
| US Bank | | | Principal/Interest payment fund | 142110 | 752,213 | |
| | | | | | 752,213 | 752,213 |
| <u>2014 general obligation bonds</u> | | | | | | |
| CAMP | | | Interest Payment fund | 142110 | 2,968,278 | |
| | | | | | 2,968,278 | 2,968,278 |
| <u>Master Reserve fund</u> | | | | | | |
| US Bank | | | | 142102 | (1,220,625) | |
| US Bank | | | | 142103 | 20,386,233 | |
| | | | | | 19,165,608 | 19,165,608 |
| <u>Operations</u> | | | | | | |
| Wells Fargo Bank | 0.16 | Checking | | 100100 | (1,667,412) | |
| Wells Fargo Bank | 0.16 | Checking | | 100500 | 2,223,049 | |
| | | | | | 555,637 | |
| <u>Payroll</u> | | | | | | |
| Wells Fargo Bank | 0.16 | Checking | | 100200 | (77,951) | |
| Wells Fargo Bank | 0.16 | Checking | Flexible Spending | 100300 | 919,671 | |
| Wells Fargo Bank | 0.16 | Checking | HSA | 100300 | (39,510) | |
| Wells Fargo Bank | | Checking | Resident Fund | 100300 | 1,537 | |
| Bancorp | | Checking | Bancorp | 100300 | 517,180 | |
| | | | | | 1,320,927 | |
| | | | | | | 1,876,563 |
| | | | | | Total investments | \$ 194,884,935 |

**KAWEAH DELTA HEALTH CARE DISTRICT
SUMMARY OF FUNDS
Jan 31, 2024**

Kaweah Delta Medical Foundation

| | | | | |
|------------------|----------|--------|--|-------------------|
| Wells Fargo Bank | Checking | 100100 | | <u>\$ 241,867</u> |
|------------------|----------|--------|--|-------------------|

Sequoia Regional Cancer Center

| | | | | |
|------------------|----------|--------|-----------|---------------------|
| Wells Fargo Bank | Checking | 100500 | 1,186,659 | <u>\$ 1,186,659</u> |
|------------------|----------|--------|-----------|---------------------|

Kaweah Delta Hospital Foundation

| | | | | |
|-----------------------------------|-----------------|--------|------------|----------------------|
| Central Valley Community Checking | Investments | 100100 | 562,007 | |
| Various | S/T Investments | 142200 | 4,293,386 | |
| Various | L/T Investments | 142300 | 12,653,048 | |
| Various | Unrealized G/L | 142400 | 2,606,646 | |
| | | | | <u>\$ 20,115,088</u> |

Summary of board designated funds:

Plant fund:

| | | | | |
|----------------------------------|-------------------|-----------------------|--|--------|
| Uncommitted plant funds | | \$ 113,397,636 | | 142100 |
| Committed for capital | | <u>15,636,729</u> | | 142100 |
| | | 129,034,365 | | |
| GO Bond reserve - L/T | | 1,992,658 | | 142100 |
| 401k Matching | | 5,408,392 | | 142100 |
| Cost report settlement - current | 2,135,384 | | | 142104 |
| Cost report settlement - L/T | <u>1,312,727</u> | | | 142100 |
| | | 3,448,111 | | |
| Development fund/Memorial fund | | 104,184 | | 112300 |
| Workers compensation - current | 5,625,000 | | | 112900 |
| Workers compensation - L/T | <u>15,278,000</u> | | | 113900 |
| | | 20,903,000 | | |
| | | <u>\$ 160,890,710</u> | | |

| | | <u>Total Investments</u> | % | <u>Trust Accounts</u> | <u>Surplus Funds</u> | % |
|--|----|------------------------------|---------------|---------------------------|--------------------------|---------------|
| <u>Investment summary by institution:</u> | | | | | | |
| Bancorp | \$ | 517,180 | 0.3% | | 517,180 | 0.3% |
| CAMP | | 29,438,133 | 15.1% | | 29,438,133 | 18.1% |
| Local Agency Investment Fund (LAIF) | | 10,324,324 | 5.3% | | 10,324,324 | 6.3% |
| CAMP - GOB Tax Rev | | 2,968,278 | 1.5% | 2,968,278 | - | 0.0% |
| Allspring | | 59,148,454 | 30.4% | 1,913,143 | 57,235,310 | 35.2% |
| PFM | | 58,979,799 | 30.3% | | 58,979,799 | 36.2% |
| Western Alliance | | 250,000 | | | 250,000 | 0.2% |
| Bank of Marin | | 236,500 | | | 236,500 | 0.1% |
| Blue Ridge Bank | | 236,500 | | | 236,500 | 0.1% |
| BOKF National Association | | 236,500 | | | 236,500 | 0.1% |
| BOM Bank | | 236,500 | | | 236,500 | 0.1% |
| Cattlemens Bank | | 236,500 | | | 236,500 | 0.1% |
| East West Bank | | 236,500 | | | 236,500 | 0.1% |
| First Northern Bank of Dixon | | 236,500 | | | 236,500 | 0.1% |
| First Republic Bank | | 236,500 | | | 236,500 | 0.1% |
| Live Oak Banking Company | | 236,500 | | | 236,500 | 0.1% |
| SouthEast Bank | | 94,138 | | | 94,138 | 0.1% |
| SpiritBank | | 236,500 | | | 236,500 | 0.1% |
| Springs Valley Bank & Trust Company | | 54,362 | | | 54,362 | 0.0% |
| The Bank of Commerce | | 236,500 | | | 236,500 | 0.1% |
| Wells Fargo Bank | | 3,272,527 | 1.7% | | 3,272,527 | 2.0% |
| US Bank | | 27,236,241 | 14.0% | 27,236,241 | - | 0.0% |
| Total investments | | <u>\$ 194,884,935</u> | <u>100.0%</u> | <u>\$ 32,117,662</u> | <u>162,767,273</u> | <u>100.0%</u> |

**KAWEAH DELTA HEALTH CARE DISTRICT
SUMMARY OF FUNDS
Jan 31, 2024**

| <u>Investment summary of surplus funds by type:</u> | | <u>Investment Limitations</u> |
|---|-----------------------|-----------------------------------|
| Negotiable and other certificates of deposit | \$ 3,000,000 | 48,830,000 (30%) |
| Checking accounts | 1,876,563 | |
| Local Agency Investment Fund (LAIF) | 10,324,324 | 75,000,000 |
| CAMP | 29,438,133 | |
| Medium-term notes (corporate) (MTN-C) | 37,018,000 | 48,830,000 (30%) |
| U.S. government agency | 60,413,358 | |
| Municipal securities | 13,770,000 | |
| Money market accounts | 3,423,008 | 32,553,000 (20%) |
| Commercial paper | - | 40,692,000 (25%) |
| Asset Backed Securities | 3,503,887 | 32,553,000 (20%) |
| Supra-National Agency | - | 48,830,000 (30%) |
| | <u>\$ 162,767,273</u> | |

| <u>Return on investment:</u> | |
|------------------------------|--------------|
| Current month | <u>2.91%</u> |
| Year-to-date | <u>2.08%</u> |
| Prospective | <u>2.54%</u> |
| | |
| LAIF (year-to-date) | <u>3.68%</u> |
| Budget | <u>1.65%</u> |

| <u>Fair market value disclosure for the quarter ended December 31, 2023 (District only):</u> | <u>Quarter-to-date</u> | <u>Year-to-date</u> |
|--|------------------------|---------------------|
| Difference between fair value of investments and amortized cost (balance sheet effect) | N/A | (4,126,972) |
| Change in unrealized gain (loss) on investments (income statement effect) | \$ 3,057,656 | 3,704,387 |

KAWEAH DELTA HEALTH CARE DISTRICT
SUMMARY OF FUNDS
Jan 31, 2024

Investment summary of CDs:

| | | |
|-------------------------------------|-----------|------------------|
| Western Alliance | \$ | 250,000 |
| Bank of Marin | | 236,500 |
| Blue Ridge Bank | | 236,500 |
| BOKF National Association | | 236,500 |
| BOM Bank | | 236,500 |
| Cattlemens Bank | | 236,500 |
| East West Bank | | 236,500 |
| First Northern Bank of Dixon | | 236,500 |
| First Republic Bank | | 236,500 |
| Live Oak Banking company | | 236,500 |
| SouthEast Bank | | 94,138 |
| SpiritBank | | 236,500 |
| Springs Valley Bank & Trust Company | | 54,362 |
| The Bank of Commerce | | 236,500 |
| | \$ | 3,000,000 |

Investment summary of asset backed securities:

| | | |
|----------------------|-----------|------------------|
| Ally Auto Rec | \$ | 195,000 |
| American Honda Mtn | | 145,000 |
| BMW Vehicle Owner | | 95,000 |
| Fifth Third Auto | | 385,000 |
| Capital One Prime | | 265,000 |
| Carmax Auto Owner | | 1,064,154 |
| GM Finl con Auto Rec | | 110,000 |
| Gm Financial | | 54,216 |
| Honda Auto | | 350,000 |
| Honda Auto Rec Own | | 130,000 |
| Hyundai Auto | | 161,451 |
| John Deere Owner | | 166,683 |
| Kubota Credit | | 182,383 |
| Mercedes Benz Auto | | 200,000 |
| | \$ | 3,503,887 |

KAWEAH DELTA HEALTH CARE DISTRICT
SUMMARY OF FUNDS
Jan 31, 2024

Investment summary of medium-term notes (corporate):

| | | |
|----------------------|-----------|-------------------|
| Abbott Laboratories | \$ | 195,000 |
| Amazon Com Inc | | 1,320,000 |
| American Express | | 445,000 |
| American Express Co | | 1,250,000 |
| Apple, Inc | | 655,000 |
| Astrazeneca LP | | 265,000 |
| Bank of America | | 1,250,000 |
| Bank of NY | | 150,000 |
| Bank of NY Mtn | | 1,390,000 |
| Bk of America | | 1,300,000 |
| Branch Banking Trust | | 1,300,000 |
| Chase Issuance Trust | | 925,000 |
| Caterpillar Finl Mtn | | 1,320,000 |
| Citibank N A | | 535,000 |
| Citigroup Inc | | 440,000 |
| Cooperatieve CD | | 400,000 |
| Daimler Trucks | | 325,000 |
| Deere John Mtn | | 770,000 |
| Discover Card Exe | | 305,000 |
| Emerson Electric Co | | 265,000 |
| Exxon Mobil | | 1,320,000 |
| Ford CR Auto Owner | | 160,000 |
| General Dynamics | | 395,000 |
| Goldman Sachs | | 205,000 |
| Harley Davidson | | 500,000 |
| Home Depot Inc | | 285,000 |
| Honeywell | | 400,000 |
| IBM Corp | | 640,000 |
| John Deere Mtn | | 620,000 |
| JP Morgan | | 1,415,000 |
| Lockheed Martin | | 203,000 |
| National Rural | | 1,400,000 |
| National Rural Mtn | | 285,000 |
| Natixis Ny | | 405,000 |
| Novartis Capital | | 425,000 |
| Paccar Financial Mtn | | 1,160,000 |
| Procter Gamble Co | | 1,300,000 |
| Roche Holding Inc | | 730,000 |
| Schwab Charles | | 1,715,000 |
| State Street Corp | | 1,420,000 |
| Target Corp | | 1,230,000 |
| Toyota Motor | | 1,820,000 |
| Unitedhealth Group | | 85,000 |
| US Bancorp | | 415,000 |
| US Bank NA | | 1,400,000 |
| Verizon | | 730,000 |
| Walmart INC | | 205,000 |
| Wells Fargo Bank Na | | 545,000 |
| Wells Fargo co | | 800,000 |
| | <u>\$</u> | <u>37,018,000</u> |

Investment summary of U.S. government agency:

| | | |
|--|-----------|-------------------|
| Federal National Mortgage Association (FNMA) | \$ | 6,661,741 |
| Federal Home Loan Bank (FHLB) | | 1,865,000 |
| Federal Home Loan Mortgage Corp (FHLMC) | | 9,056,617 |
| US Treasury Bill | | 42,830,000 |
| | <u>\$</u> | <u>60,413,358</u> |

KAWEAH DELTA HEALTH CARE DISTRICT
SUMMARY OF FUNDS
Jan 31, 2024

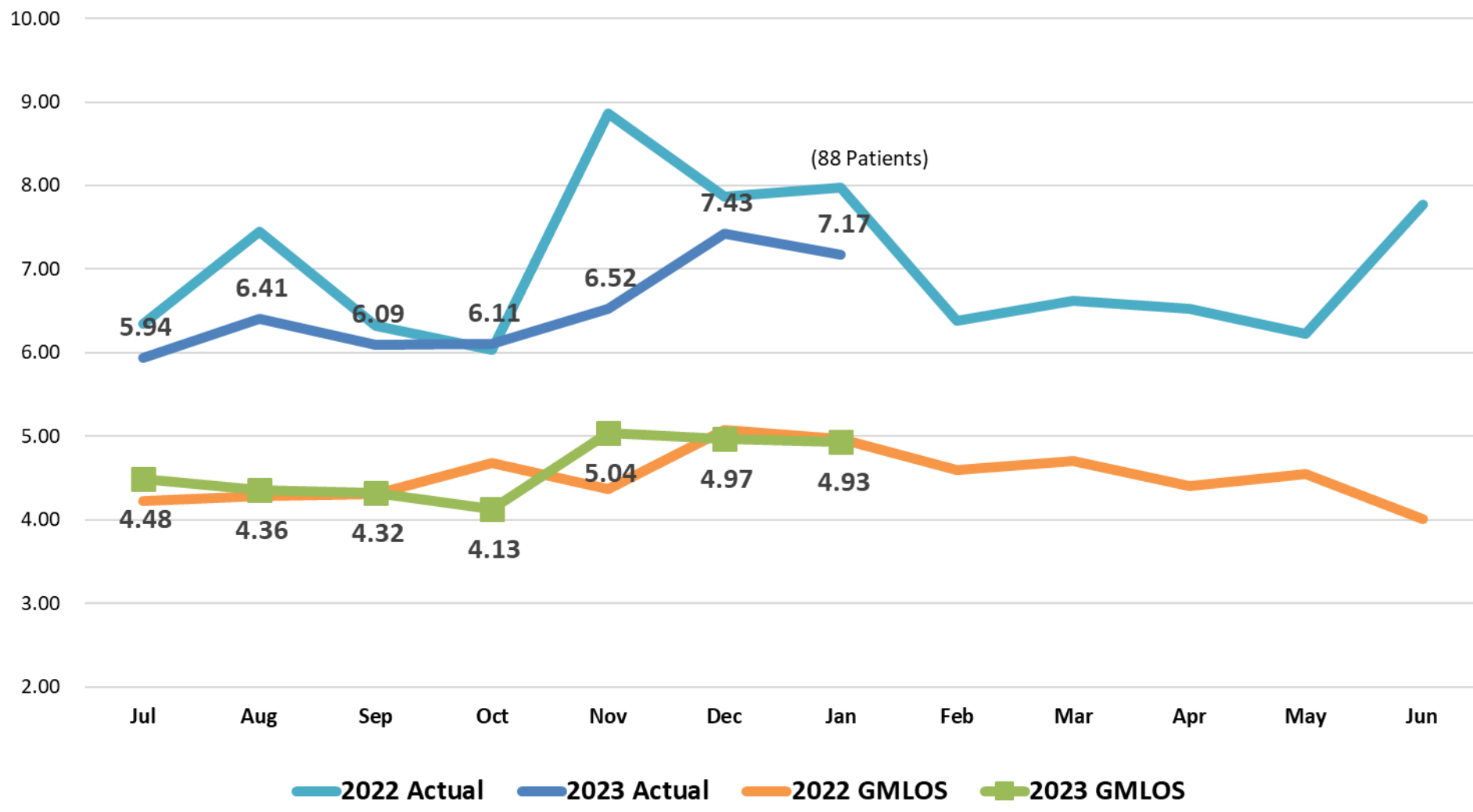
Investment summary of municipal securities:

| | | |
|----------------------|----|-------------------|
| Alameda Cnty Ca | \$ | 500,000 |
| Anaheim Ca Pub | | 1,000,000 |
| Bay Area Toll | | 250,000 |
| California St Univ | | 125,000 |
| Connecticut ST | | 400,000 |
| El Segundo Ca | | 510,000 |
| Florida ST | | 600,000 |
| Los Angeles Ca | | 605,000 |
| Los Angeles Calif Ca | | 1,500,000 |
| Louisiana ST | | 500,000 |
| Massachusetts St | | 1,000,000 |
| Mississippi ST | | 300,000 |
| Orange Ca | | 500,000 |
| San Diego County | | 300,000 |
| San Juan Ca | | 385,000 |
| Santa Cruz Ca | | 400,000 |
| Torrance Ca | | 1,450,000 |
| University Ca | | 1,000,000 |
| University Calf Ca | | 185,000 |
| Wisconsin ST | | 2,260,000 |
| | \$ | <u>13,770,000</u> |

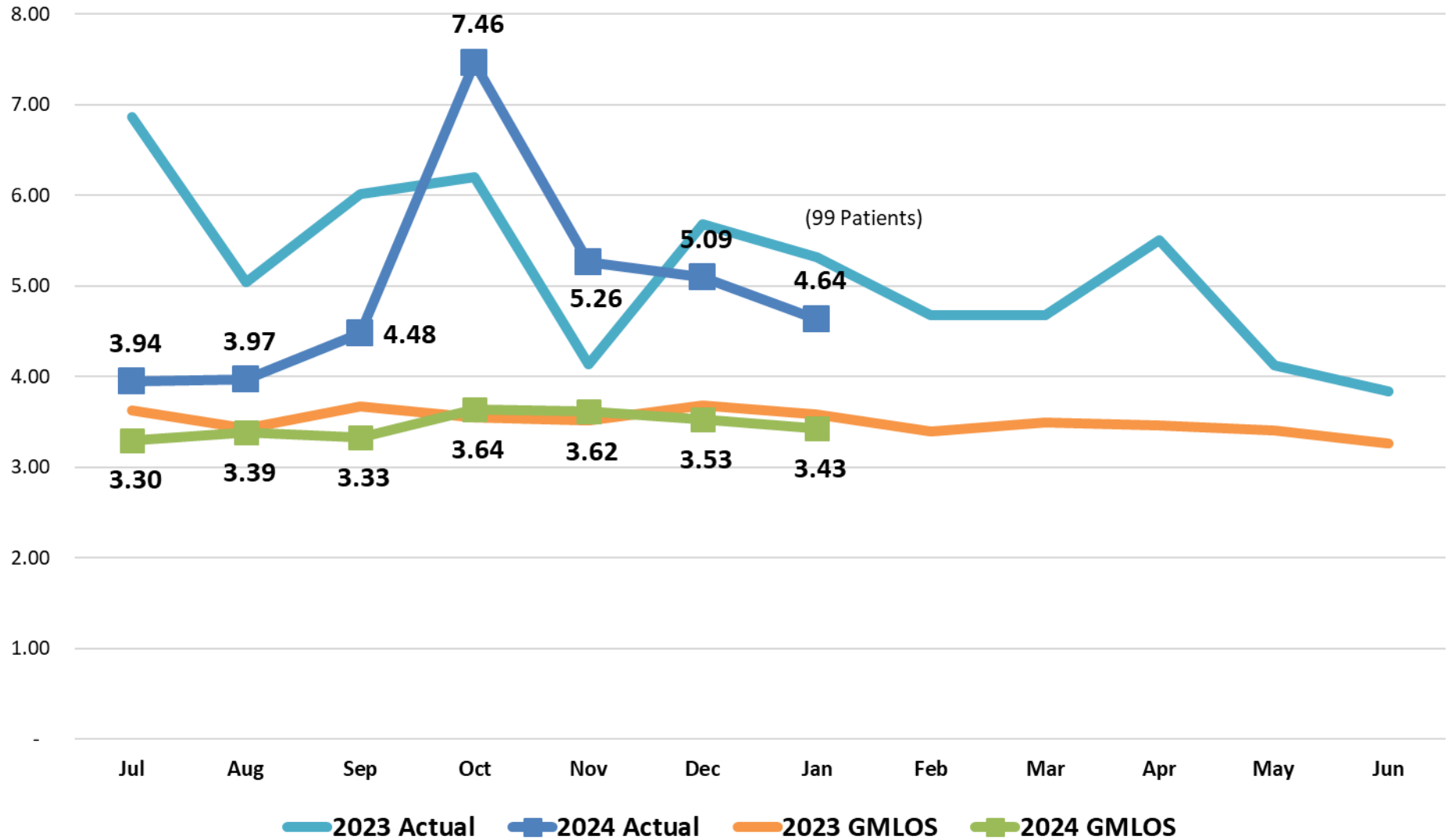
Investment summary of Supra-National Agency:

| | | |
|---------------|----|----------|
| Cooperative | \$ | - |
| Inter Amer Bk | | - |
| | \$ | <u>-</u> |

General Medicine Average Length of Stay



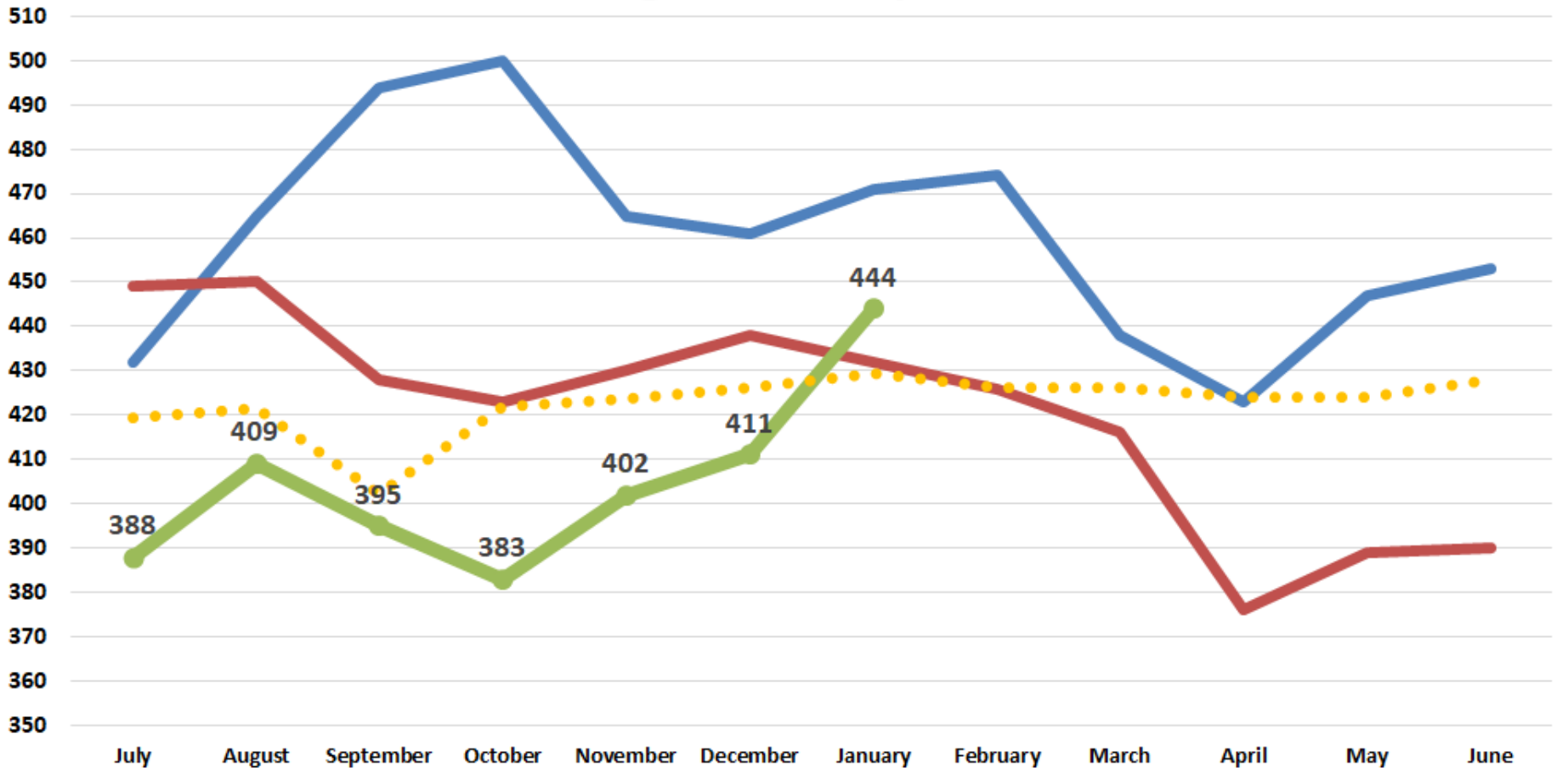
Nephrology Average Length of Stay



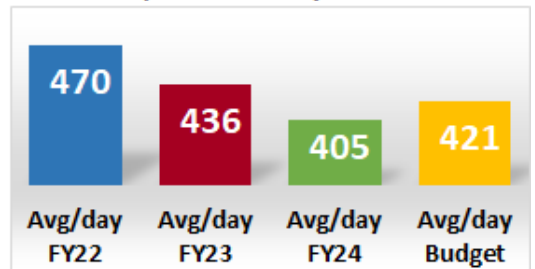
Statistical Report

January 2024

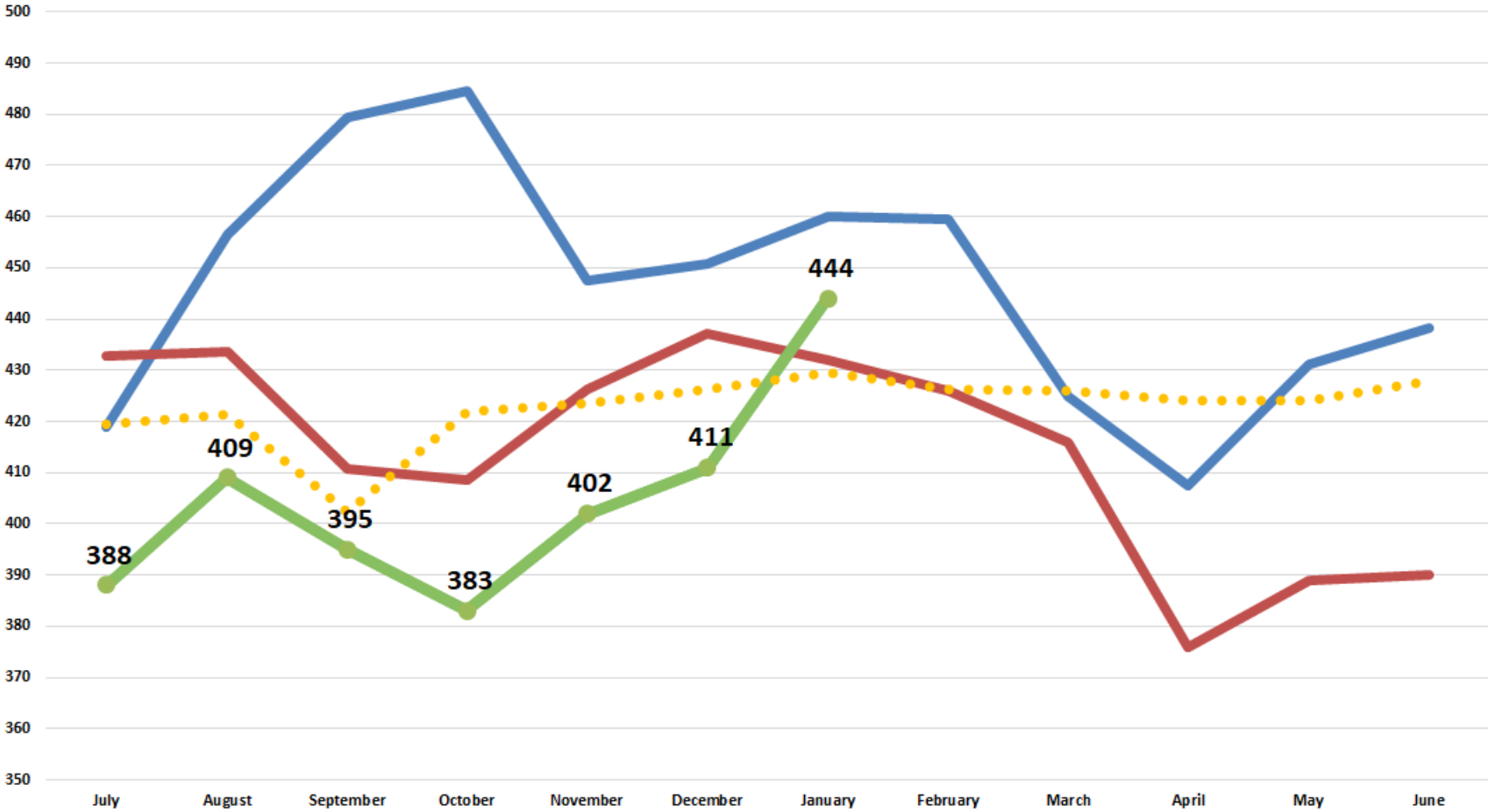
Average Daily Census



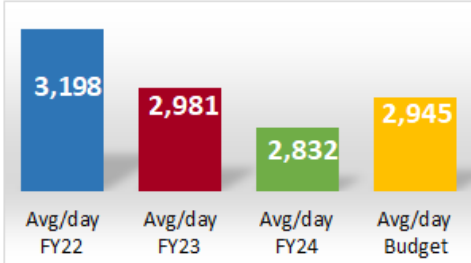
—●— FY2022
 —●— FY2023
 —●— FY2024
 ●●● Budget



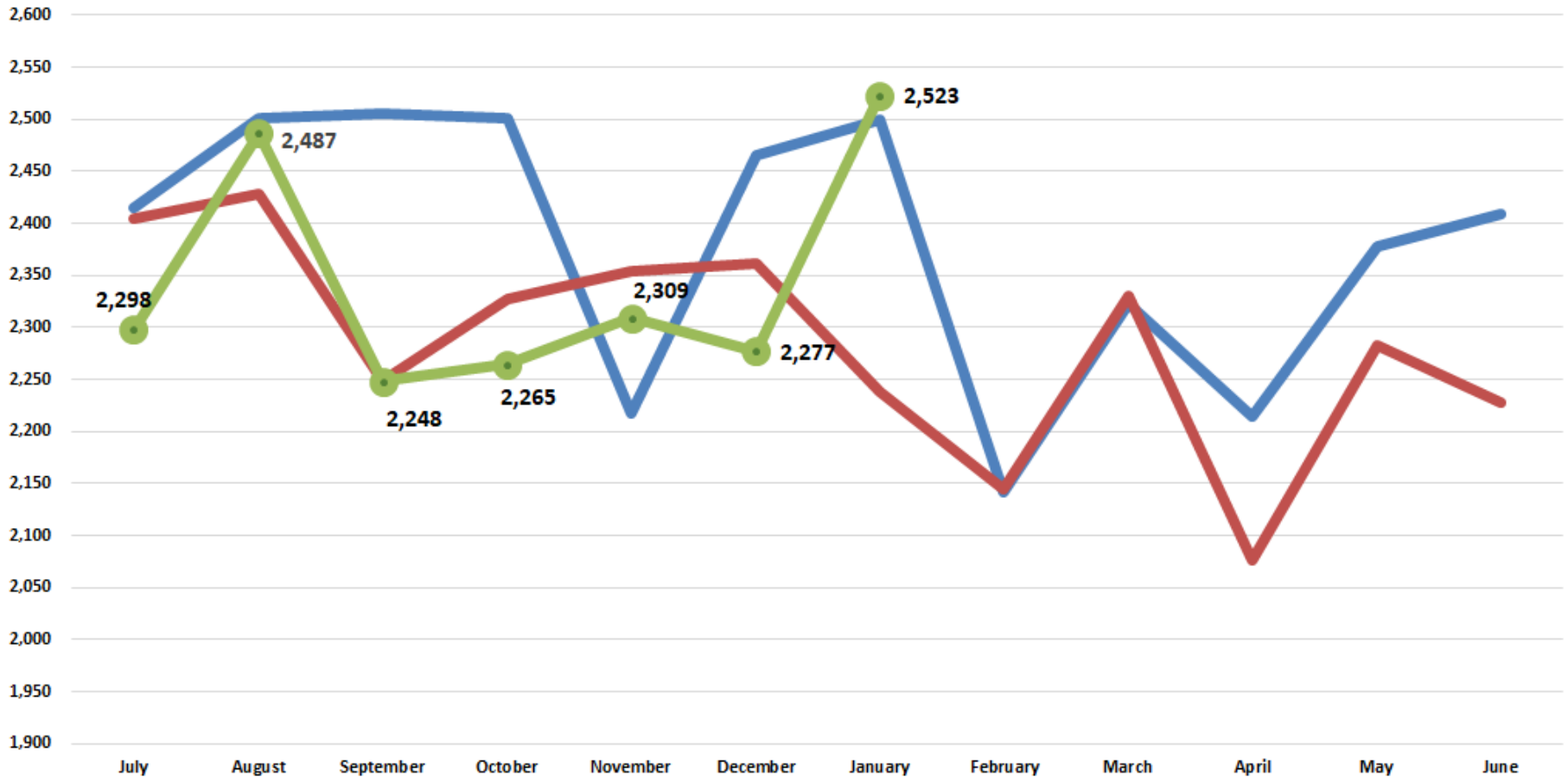
Average Daily Census w/o TCS



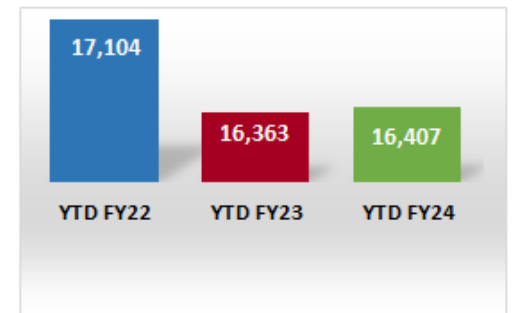
—●— FY2022
 —●— FY2023
 —●— FY2024
 ●●● Budget



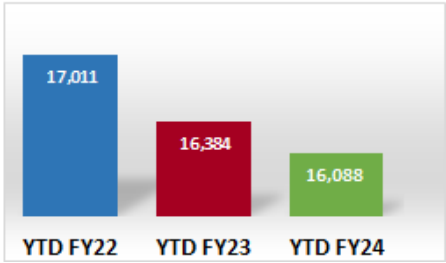
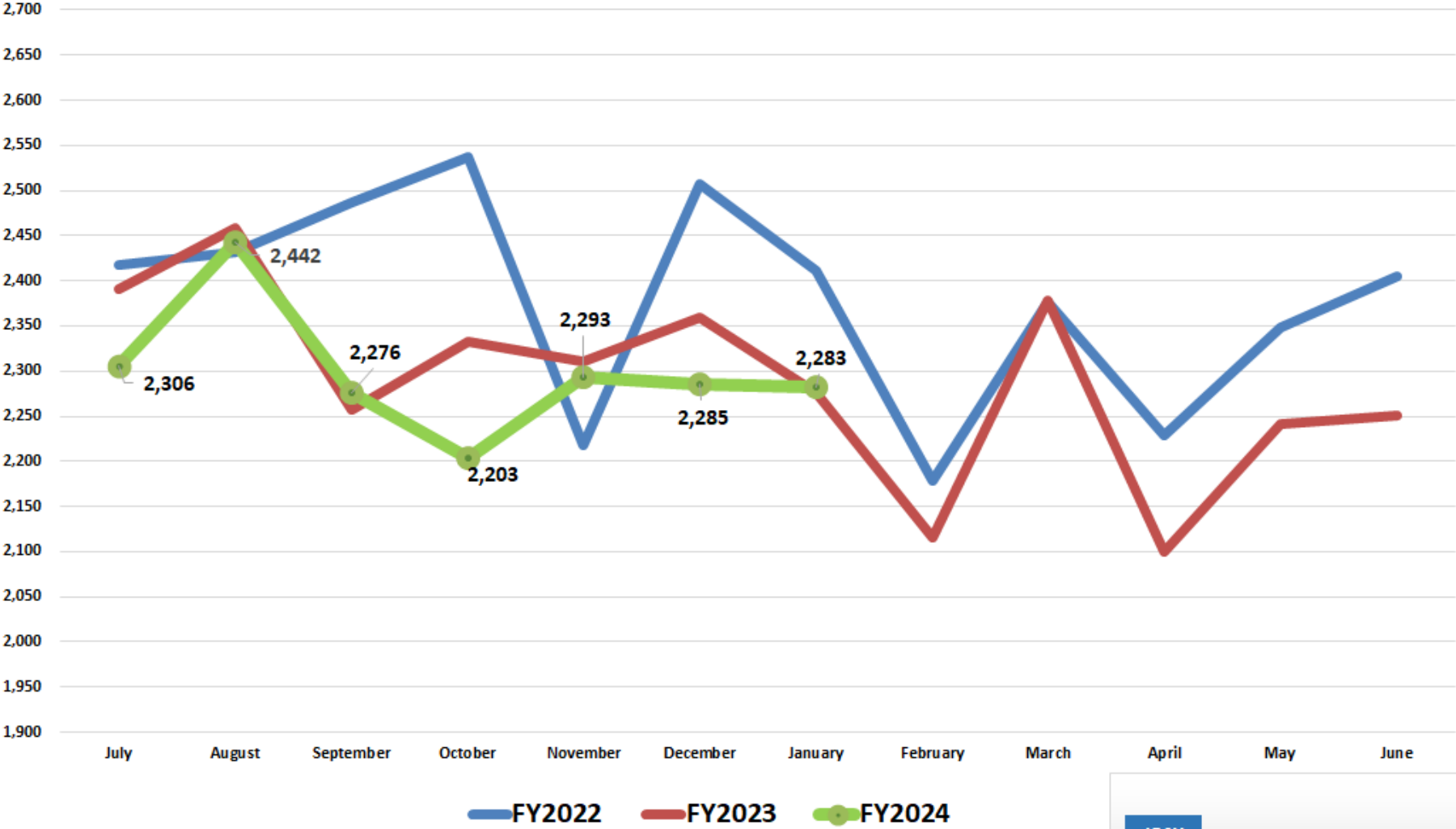
Admissions



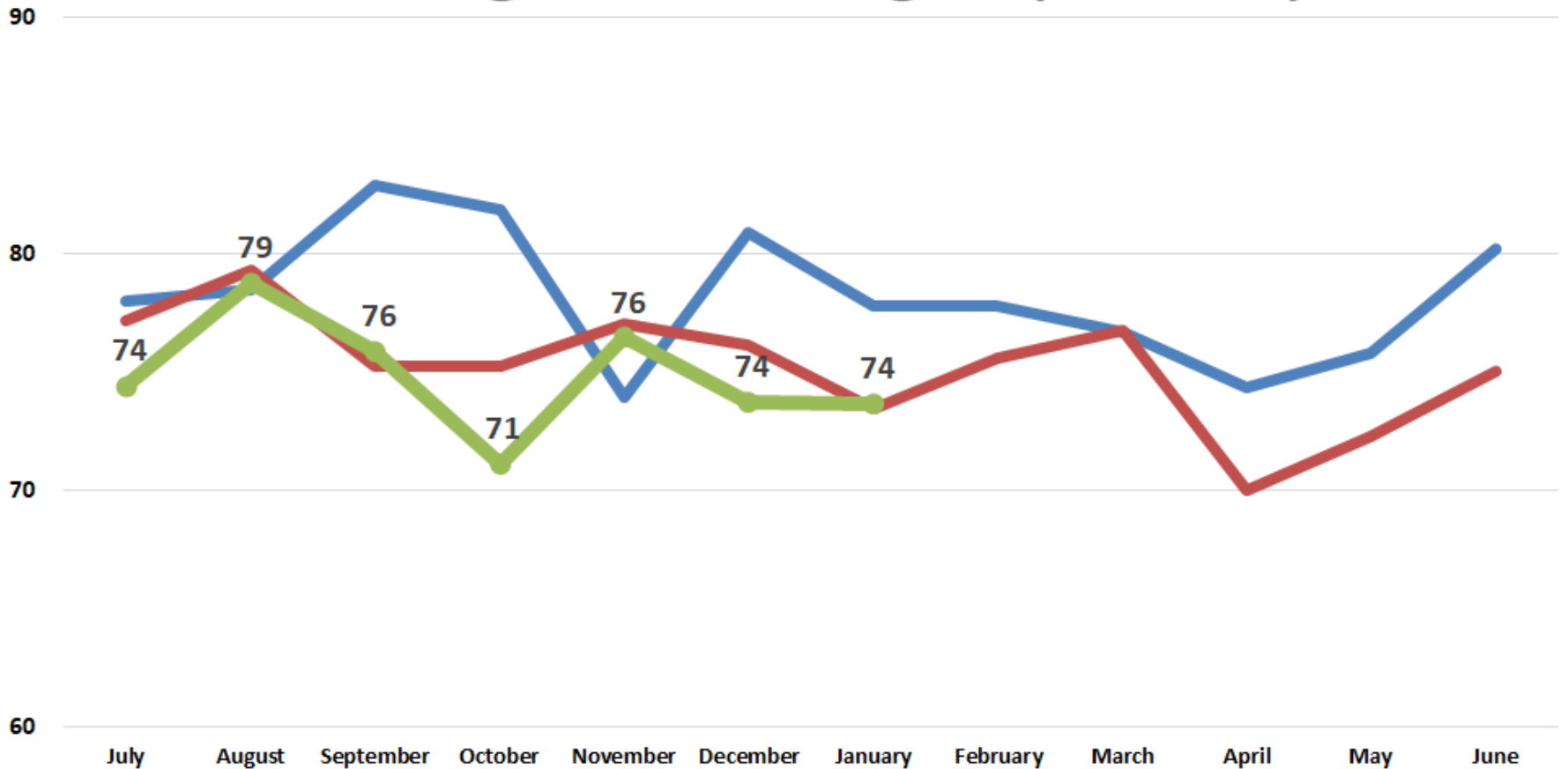
— FY2022 — FY2023 — FY2024



Discharges



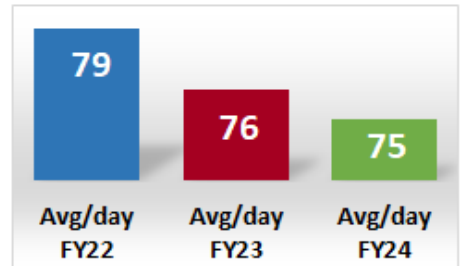
Average Discharges per day



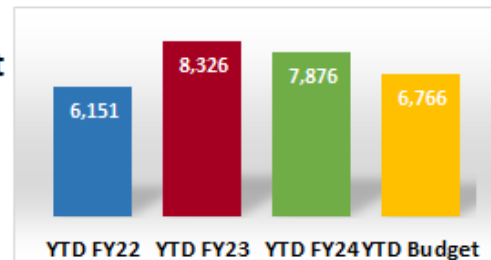
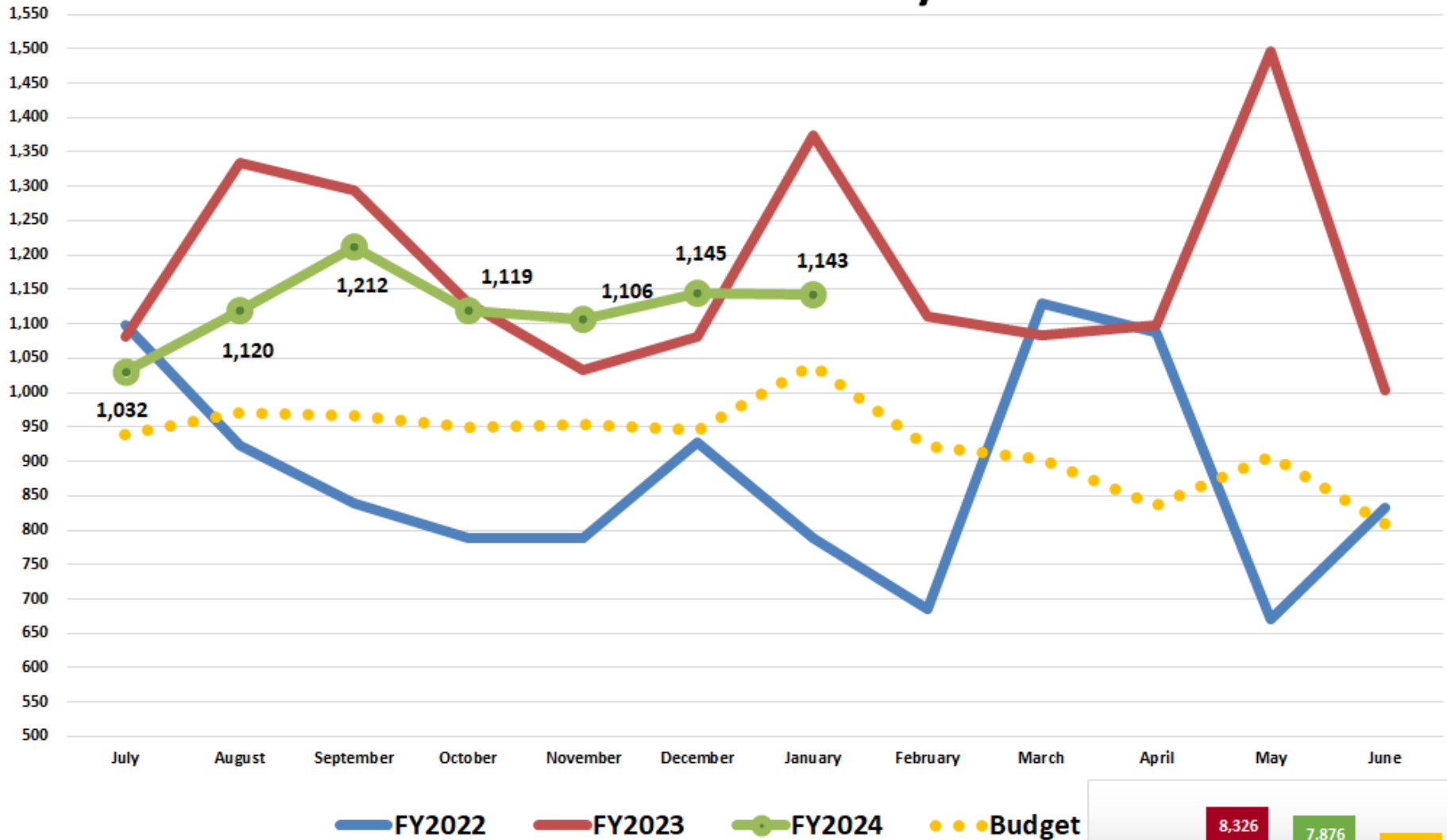
FY2022

FY2023

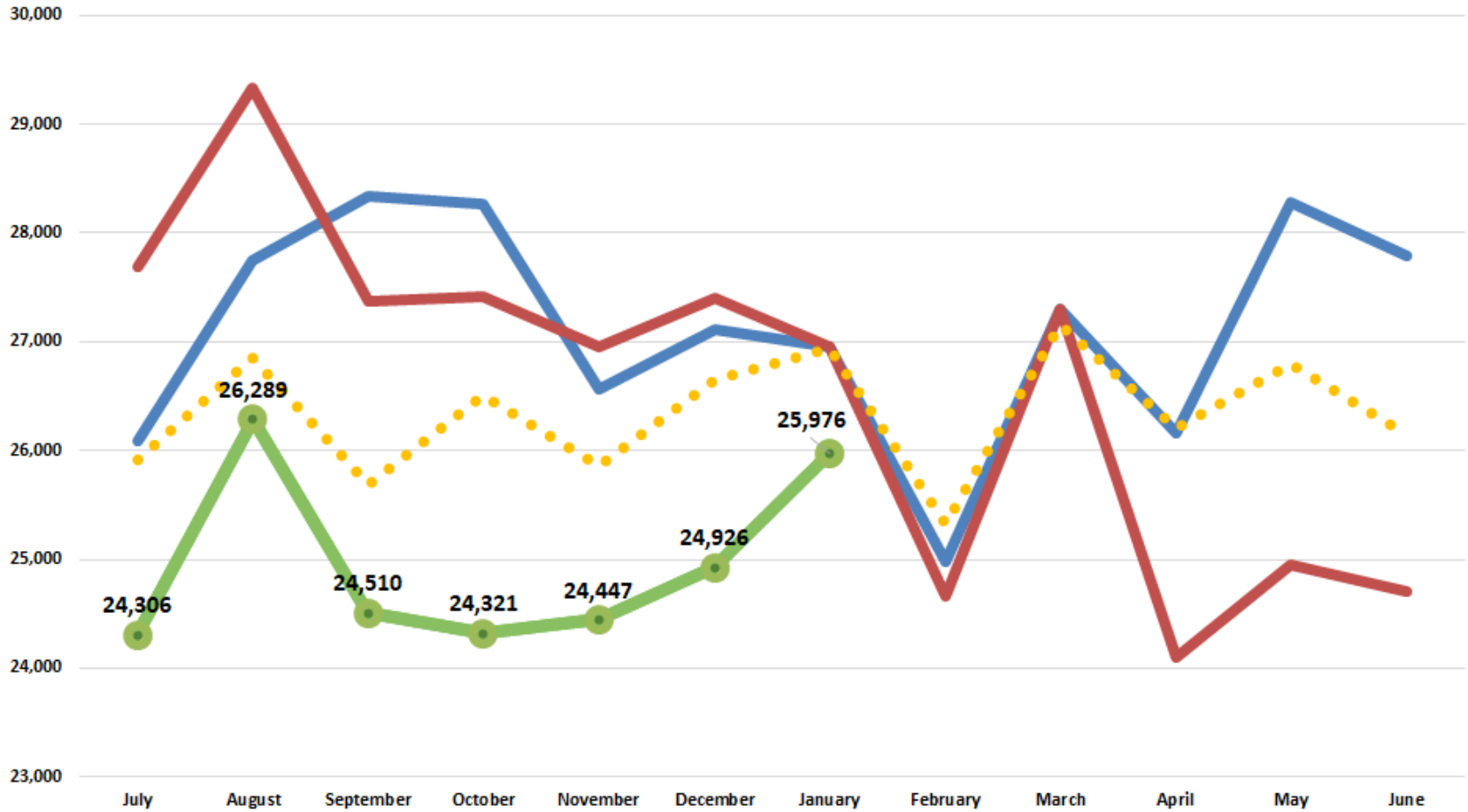
FY2024



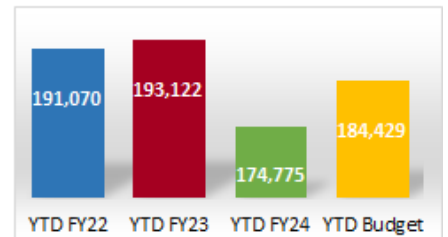
Observation Days



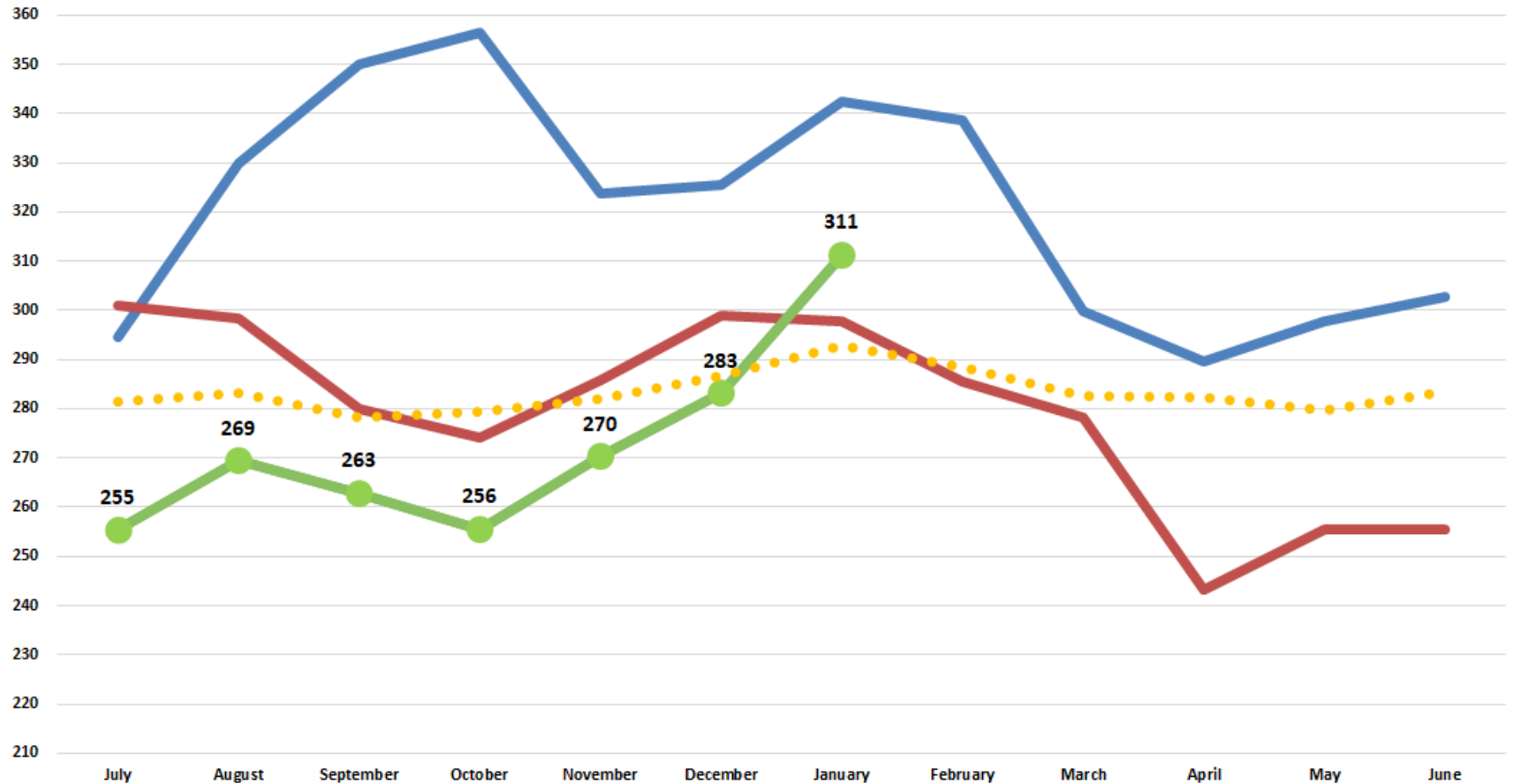
Adjusted Patient Days



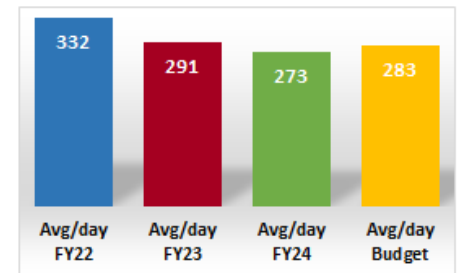
—●— FY2022
 —●— FY2023
 —●— FY2024
 ●●● Budget



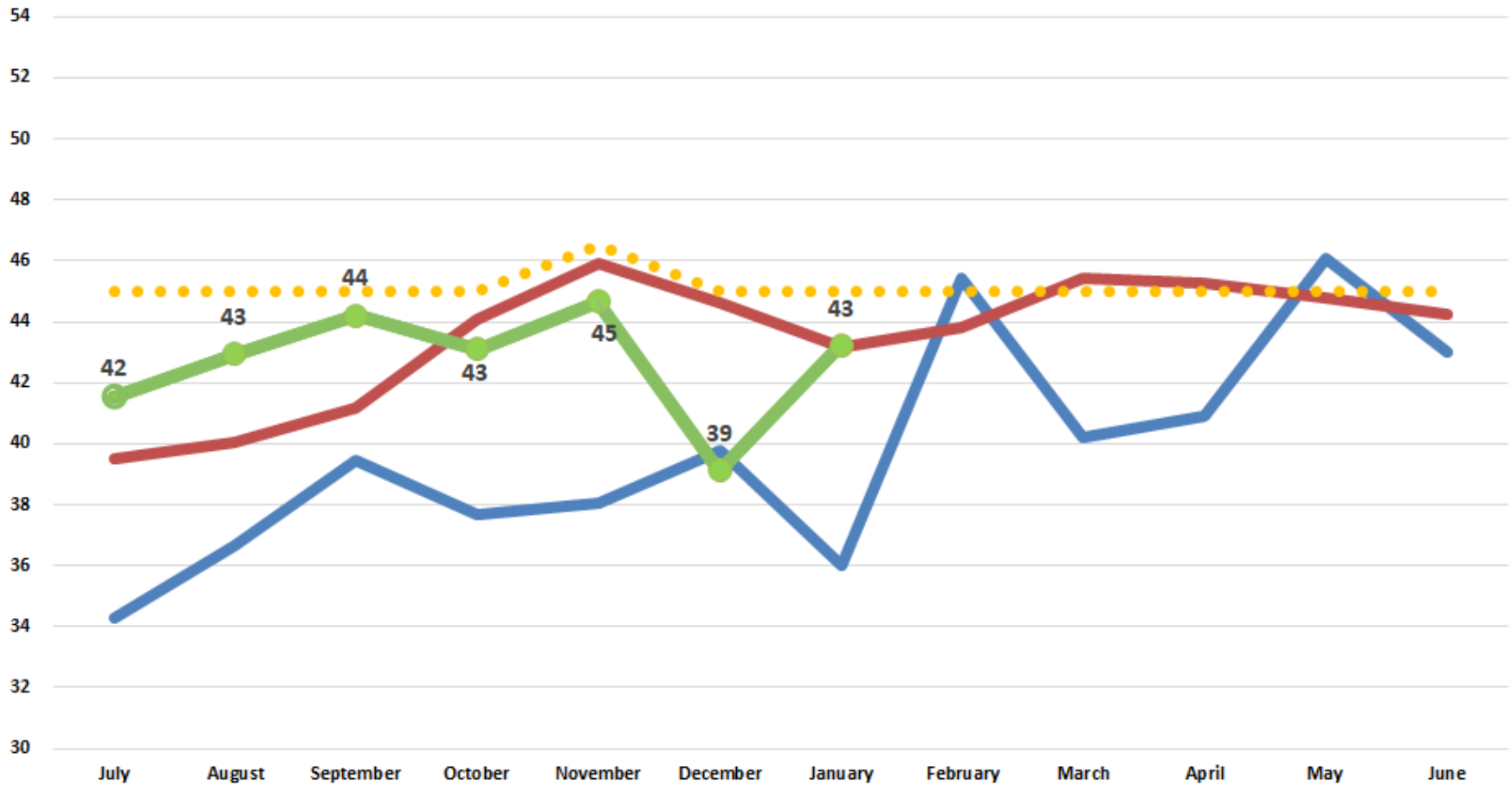
Medical Center (Avg Patients Per Day)



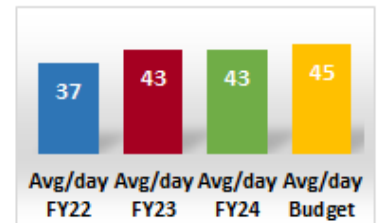
—●— FY2022
 —●— FY2023
 —●— FY2024
 ●●● Budget



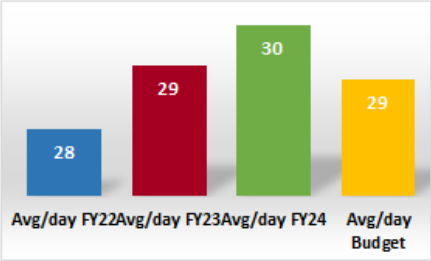
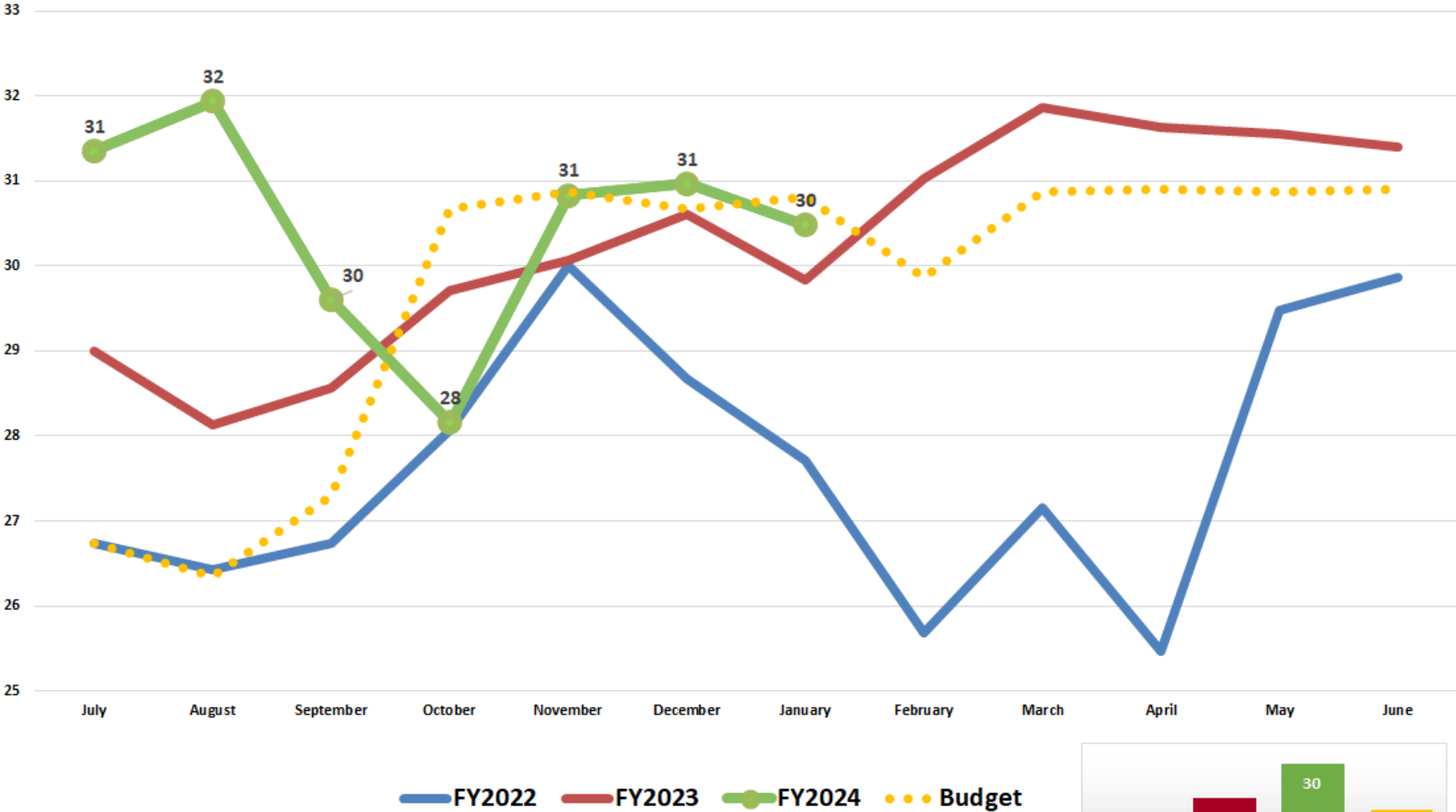
Acute I/P Psych (Avg Patients Per Day)



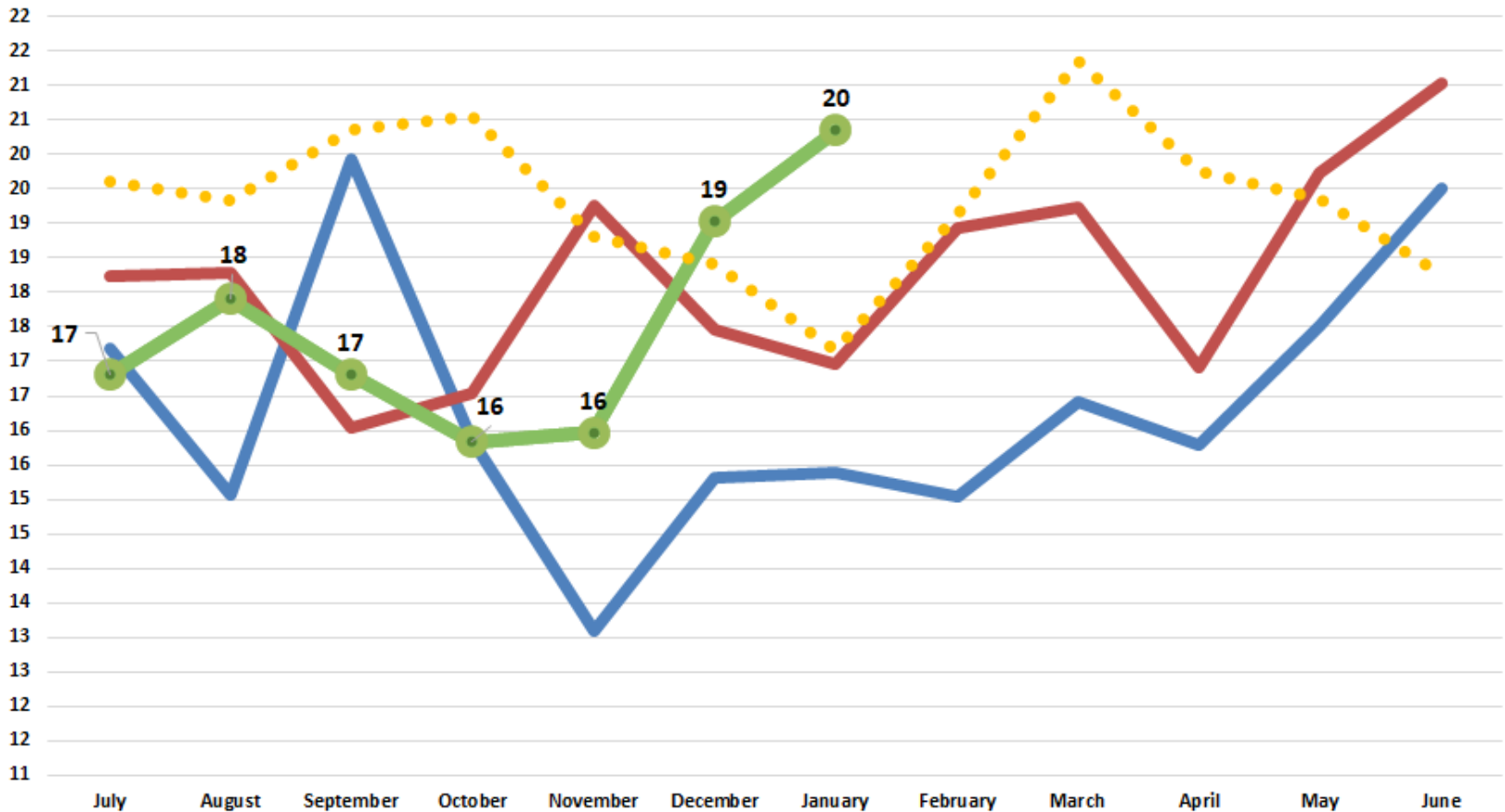
—●— FY2022
 —●— FY2023
 —●— FY2024
 ●●● Budget



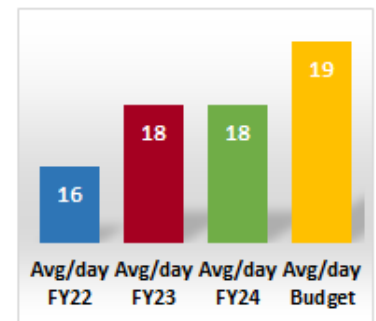
Sub-Acute - Avg Patients Per Day



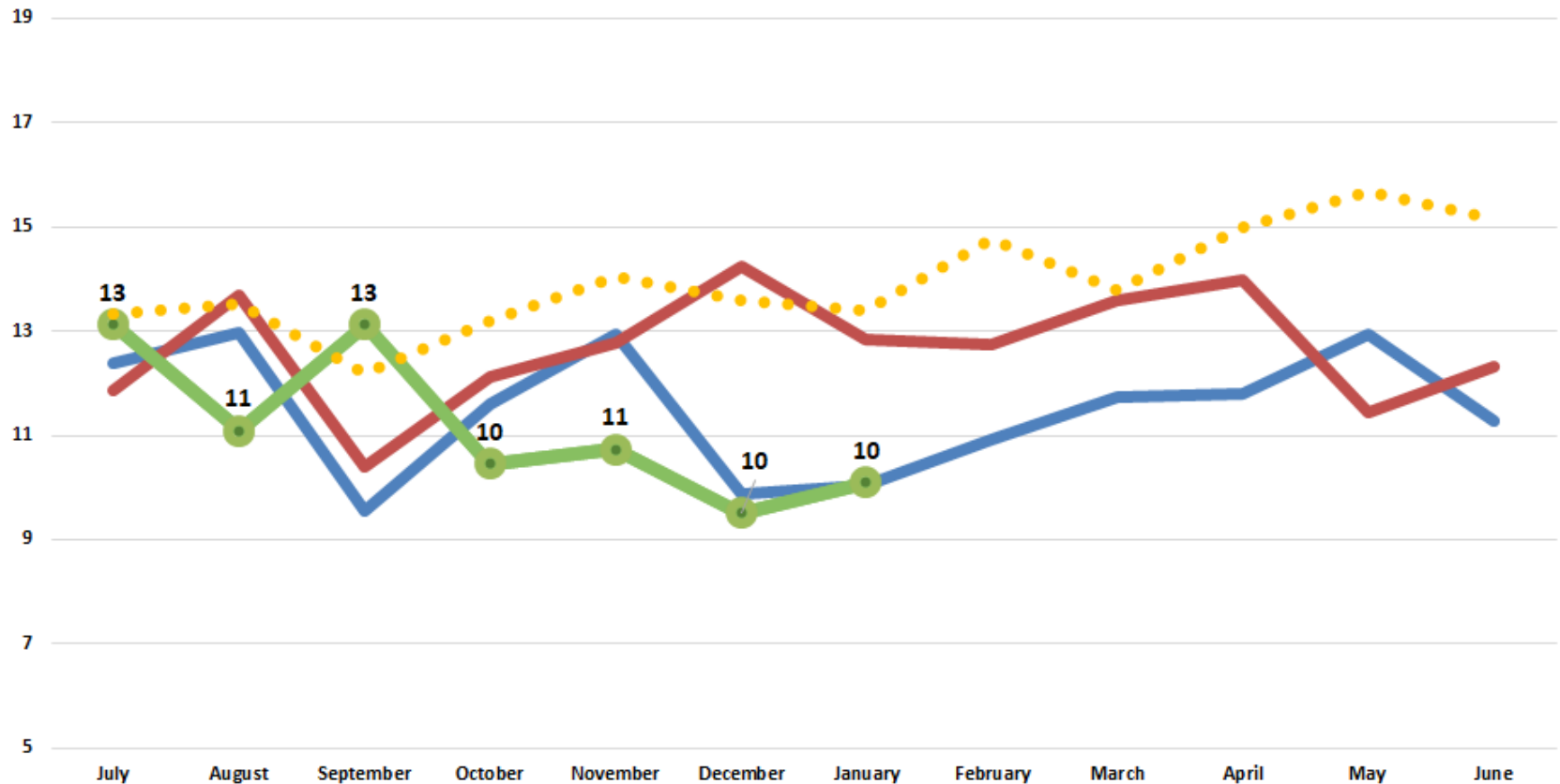
Rehabilitation Hospital - Avg Patients Per Day



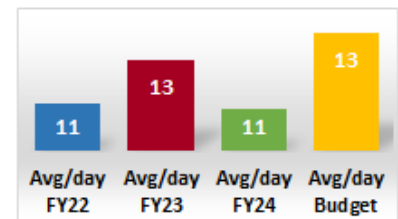
—●— FY2022
 —●— FY2023
 —●— FY2024
 ●●● Budget



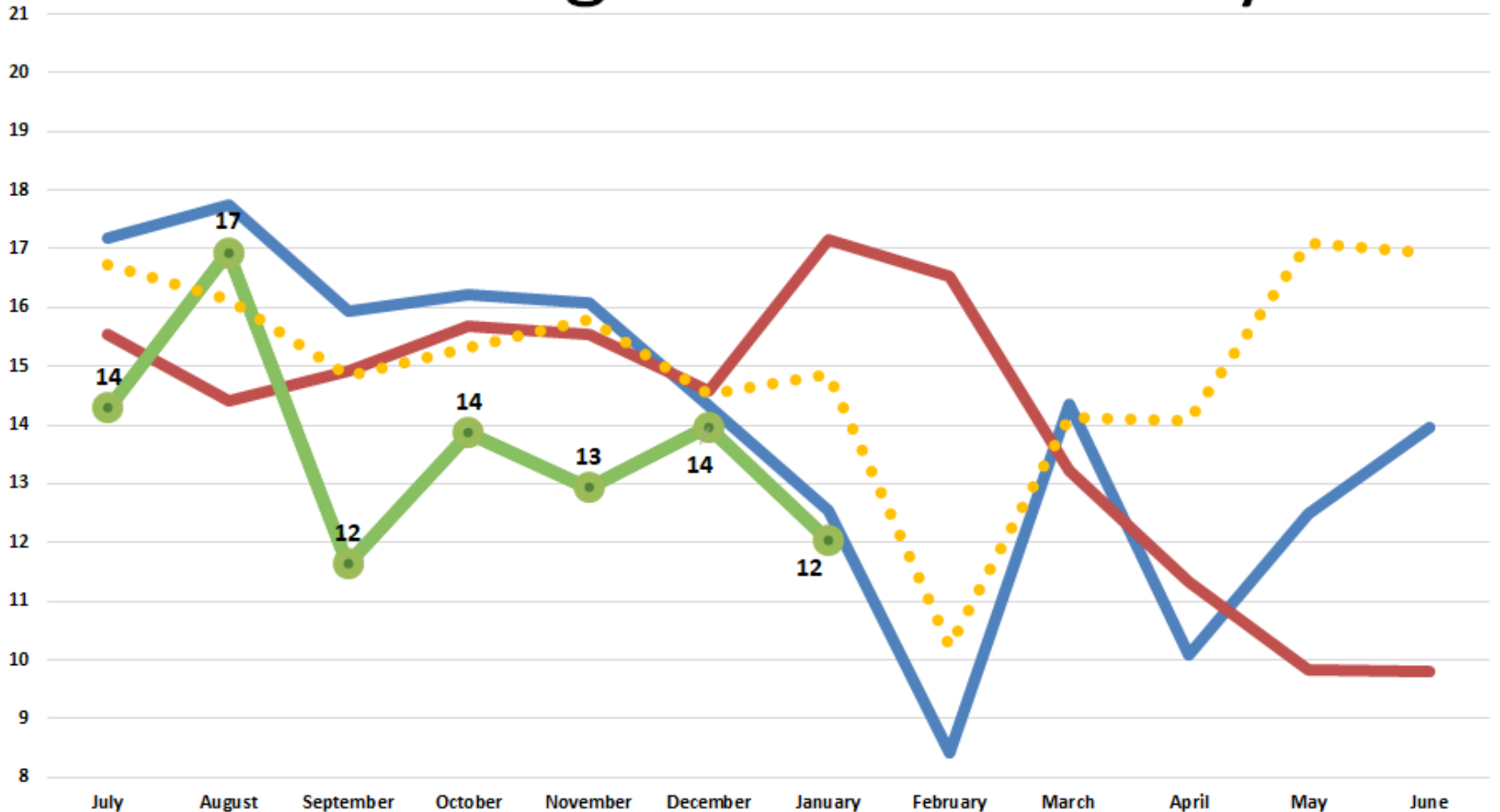
TCS Ortho - Avg Patients Per Day



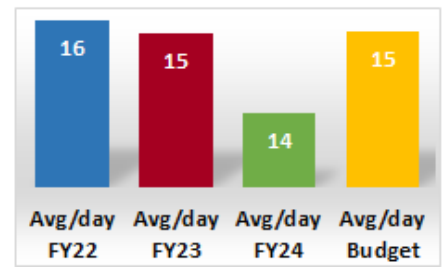
—●— FY2022
 —●— FY2023
 —●— FY2024
 ●●● Budget



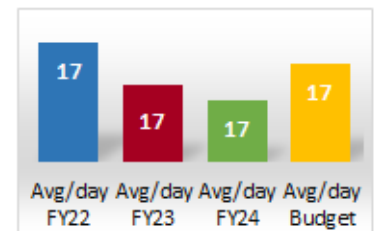
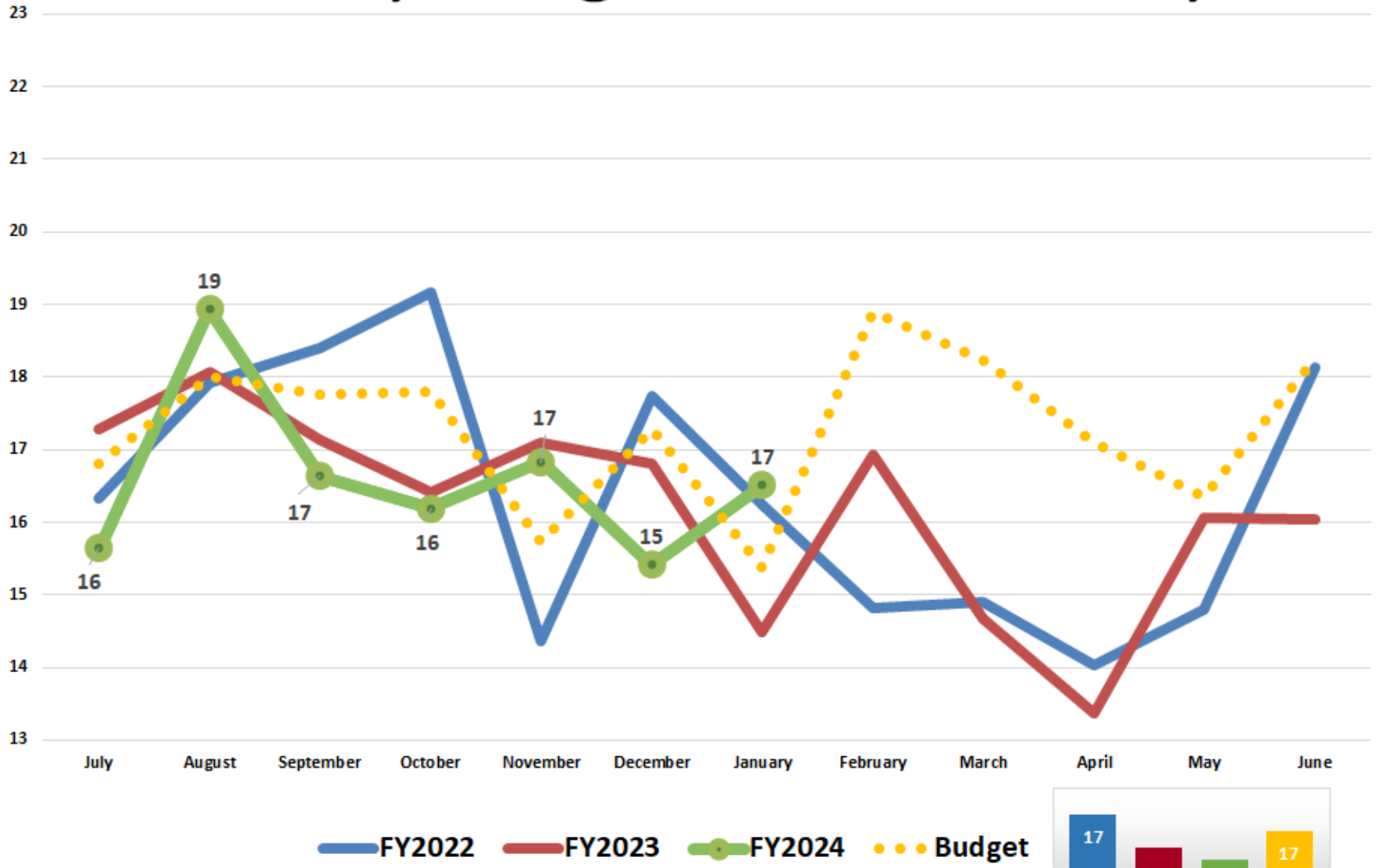
NICU - Avg Patients Per Day



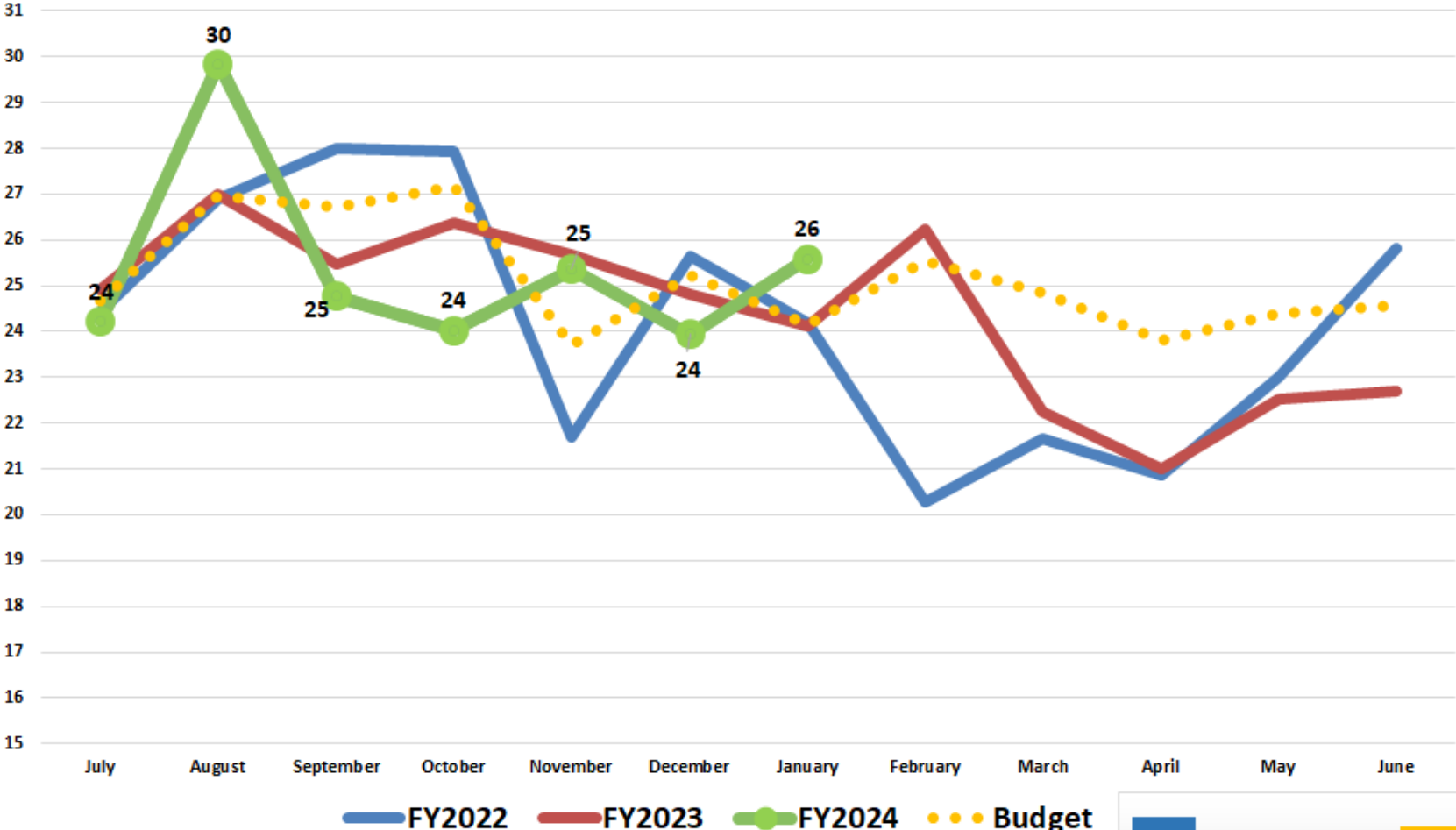
—●— FY2022
 —●— FY2023
 —●— FY2024
 ●●● Budget



Nursery - Avg Patients Per Day

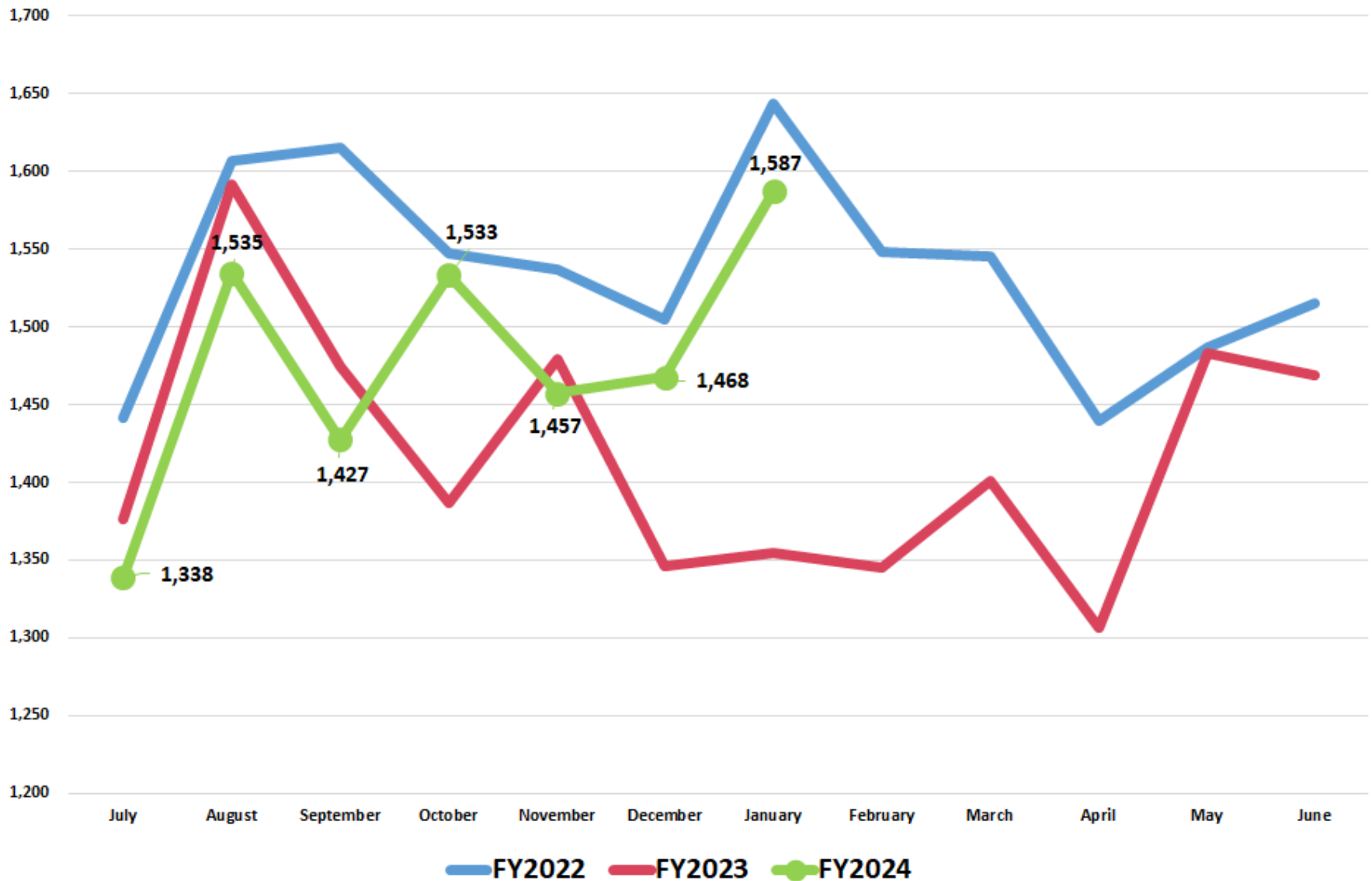


Obstetrics - Avg Patients Per Day

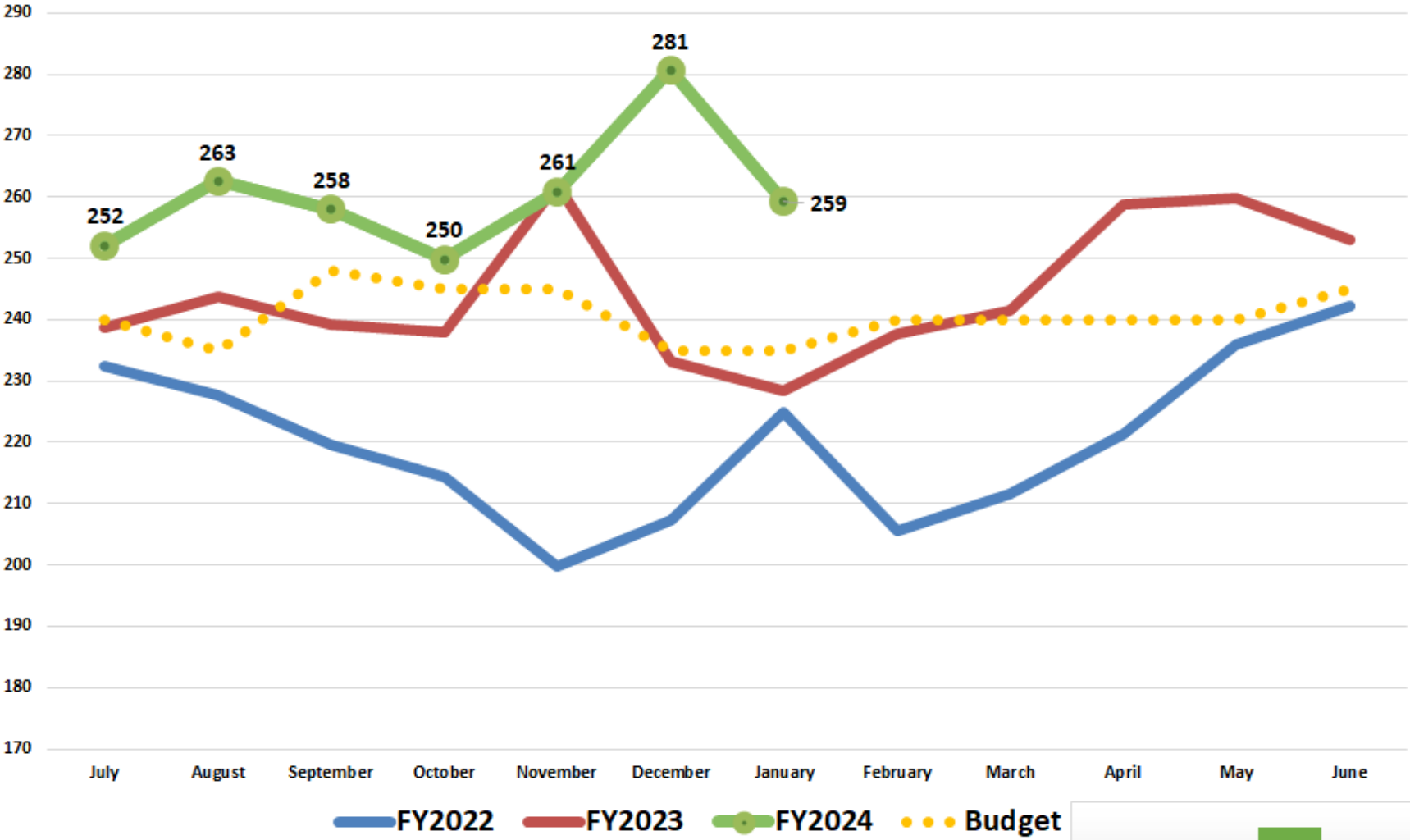


| | | | |
|-----------------|-----------------|-----------------|-------------------|
| 26 | 25 | 25 | 26 |
| Avg/day FY22 | Avg/day FY23 | Avg/day FY24 | Avg/day Budget |

Outpatient Registrations Per Day

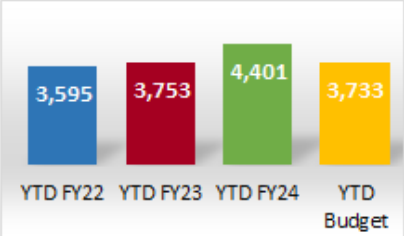
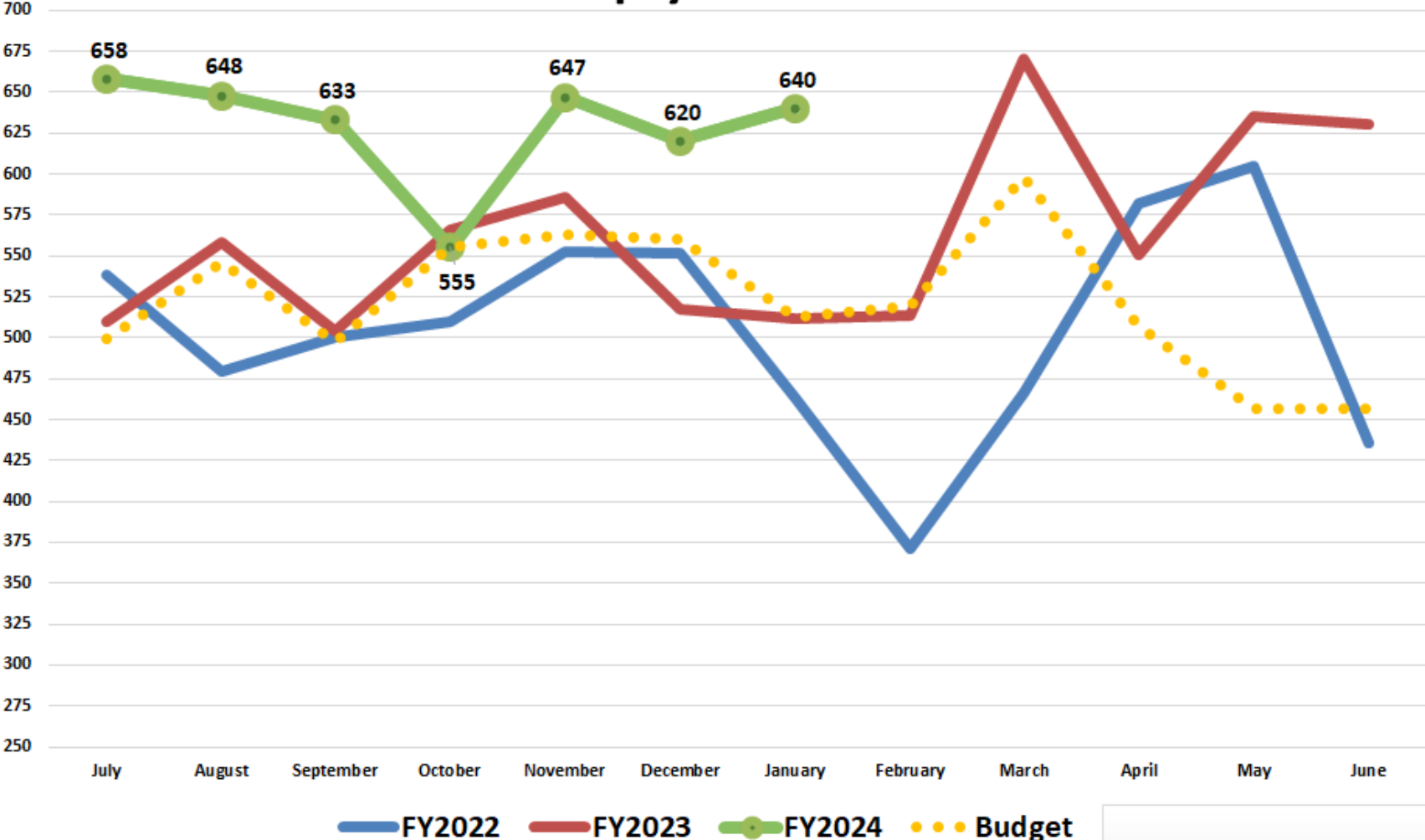


ED - Avg Treated Per Day

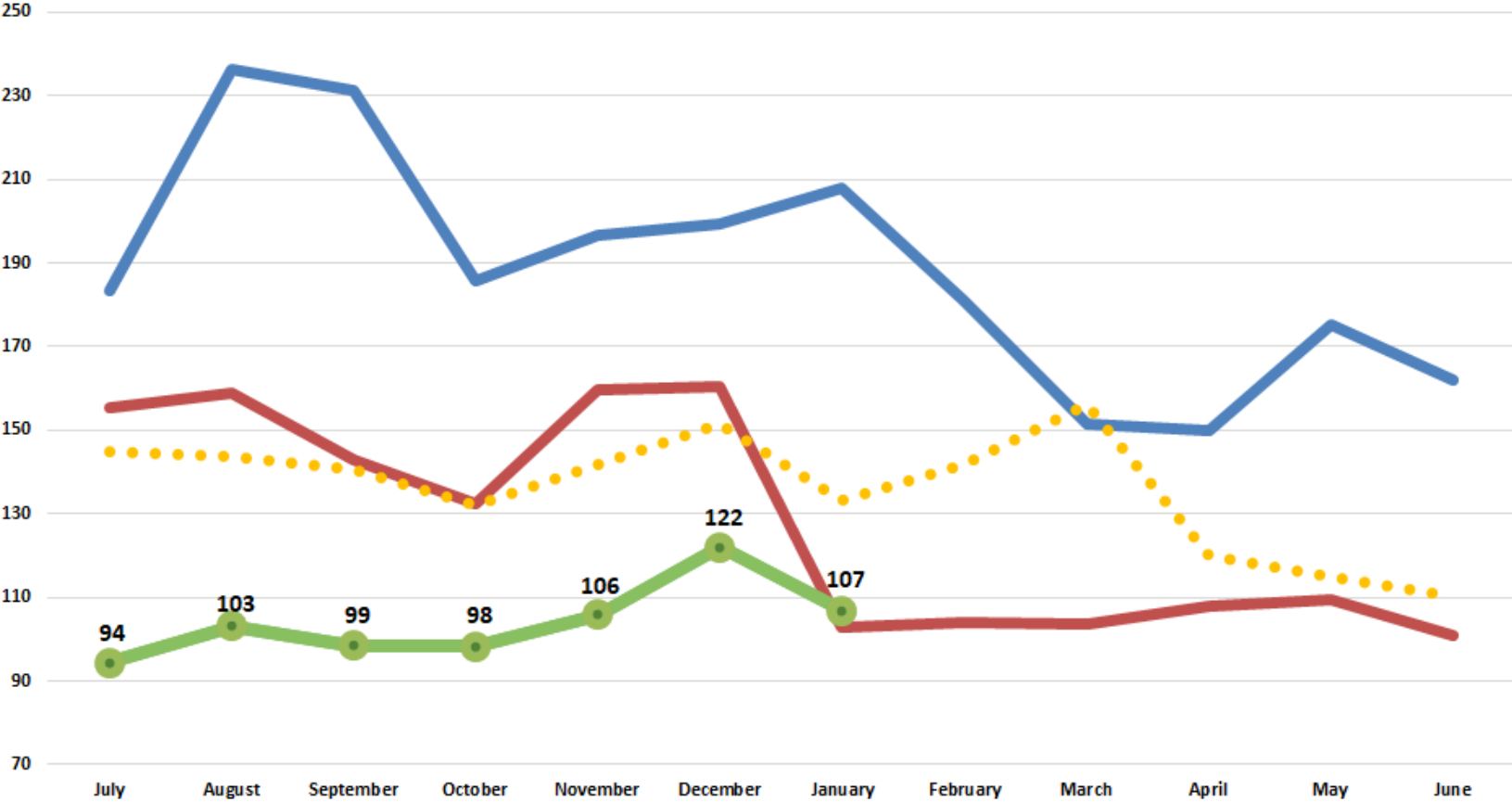


| | | | |
|-----------------|-----------------|-----------------|-------------------|
| 218 | 240 | 260 | 240 |
| Avg/day FY22 | Avg/day FY23 | Avg/day FY24 | Avg/day Budget |

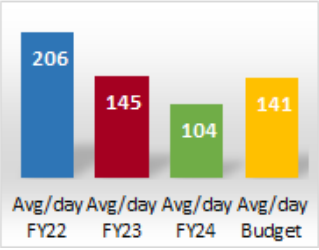
Endoscopy Procedures



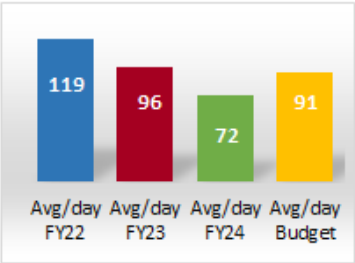
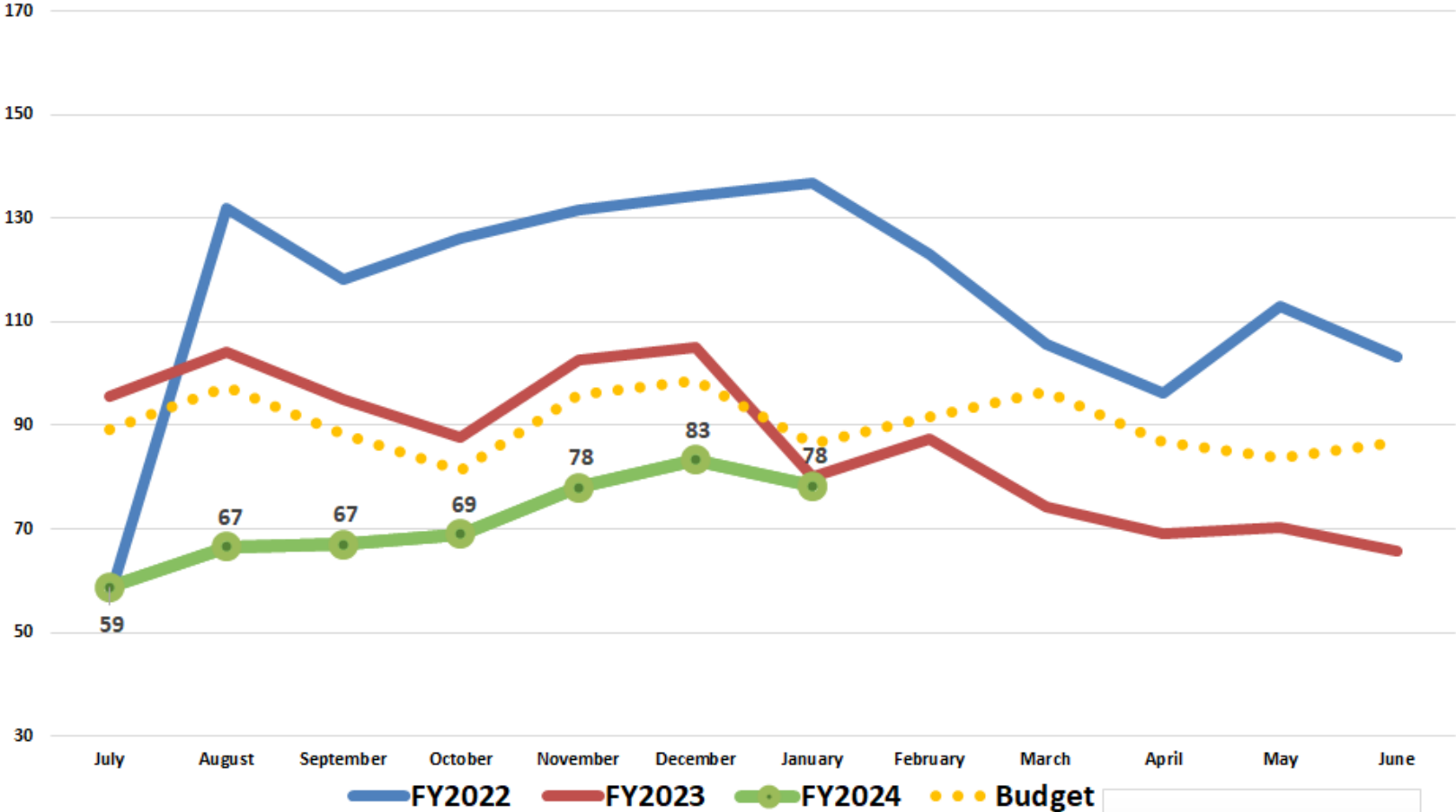
Urgent Care – Court Avg Visits Per Day



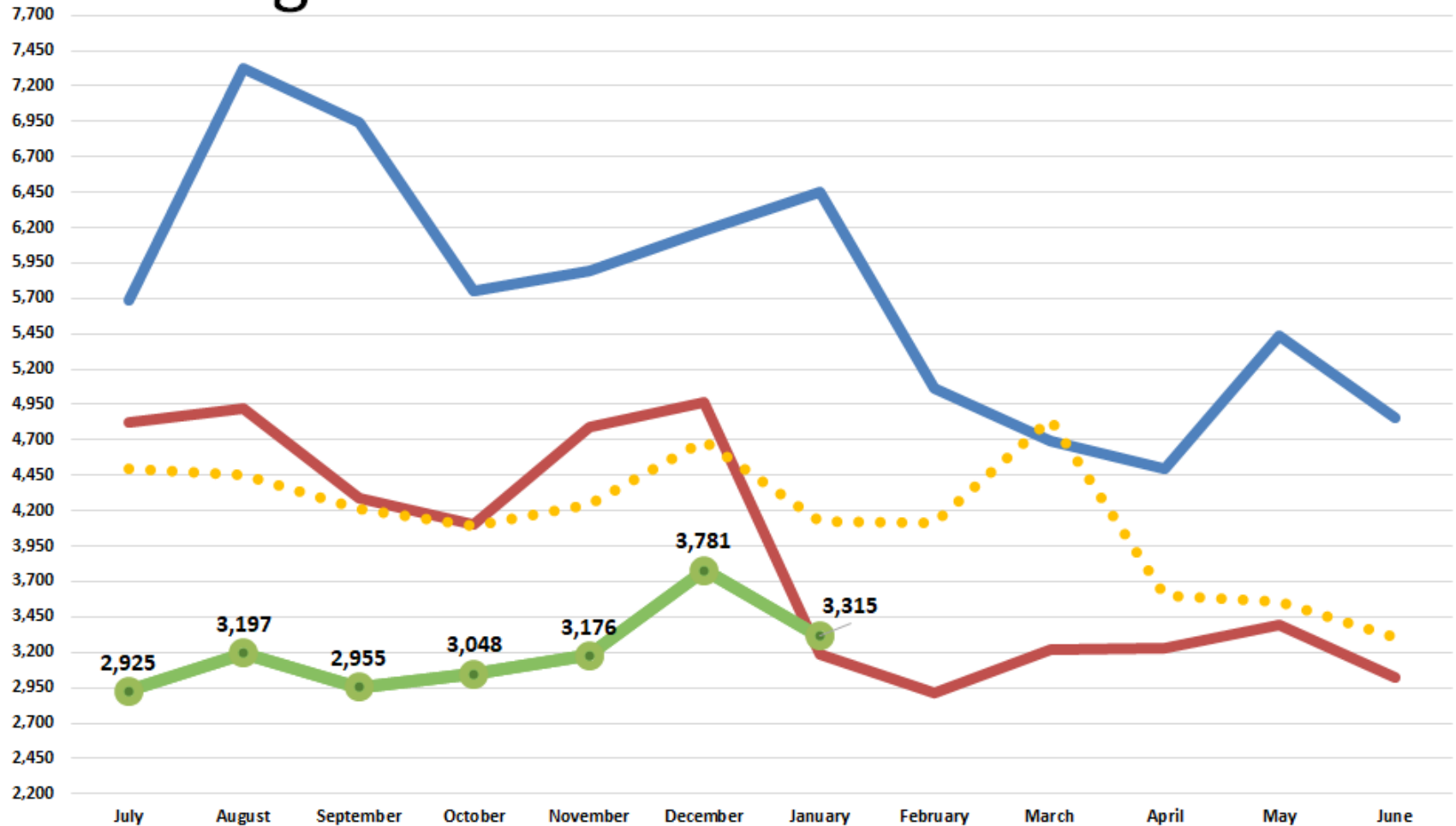
— FY2022 — FY2023 —●— FY2024 ●●● Budget



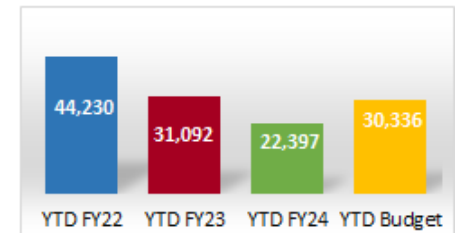
Urgent Care – Demaree Avg Visits Per Day



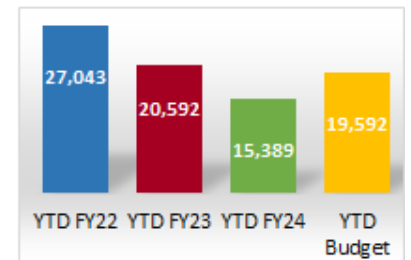
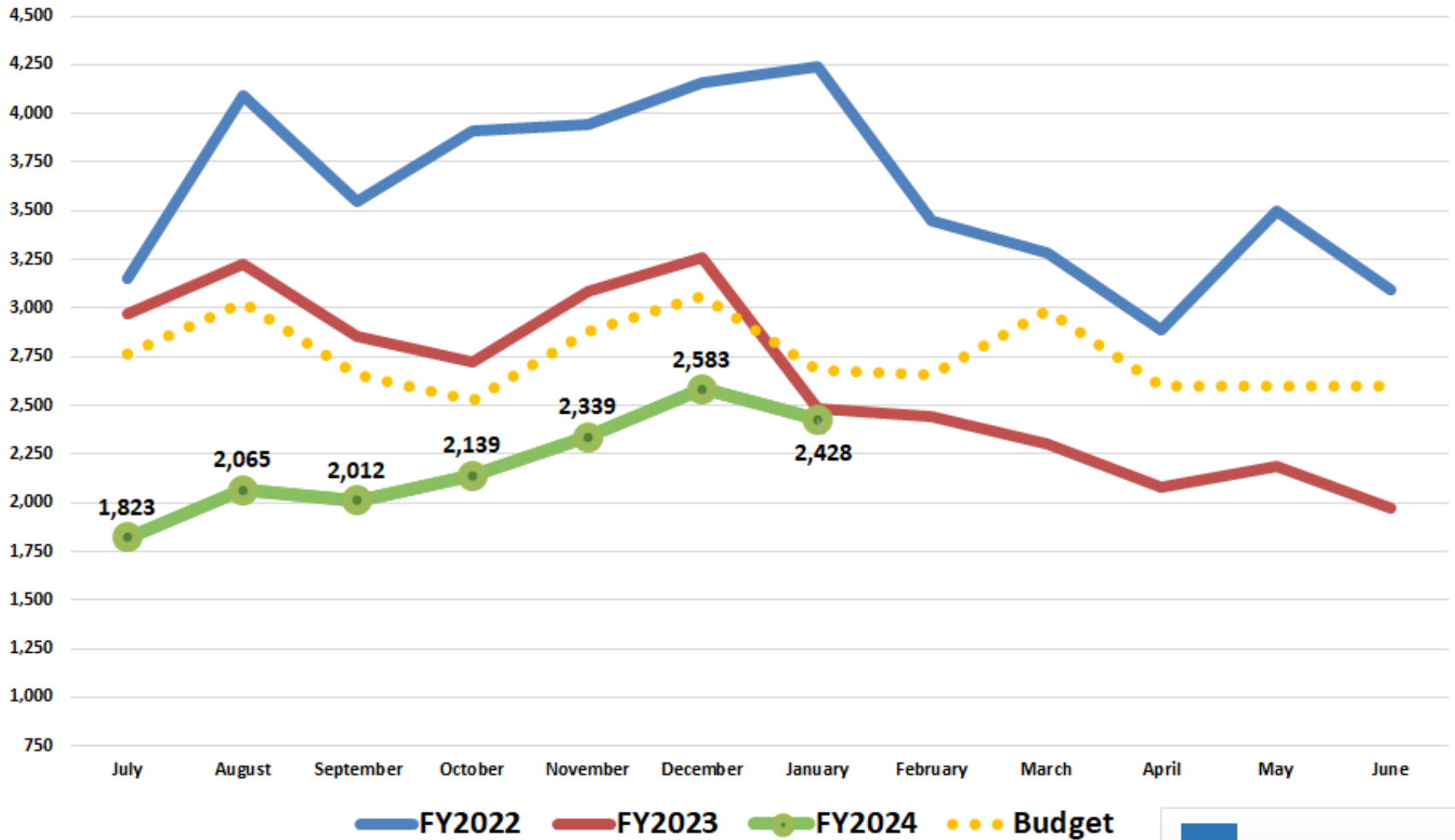
Urgent Care – Court Total Visits



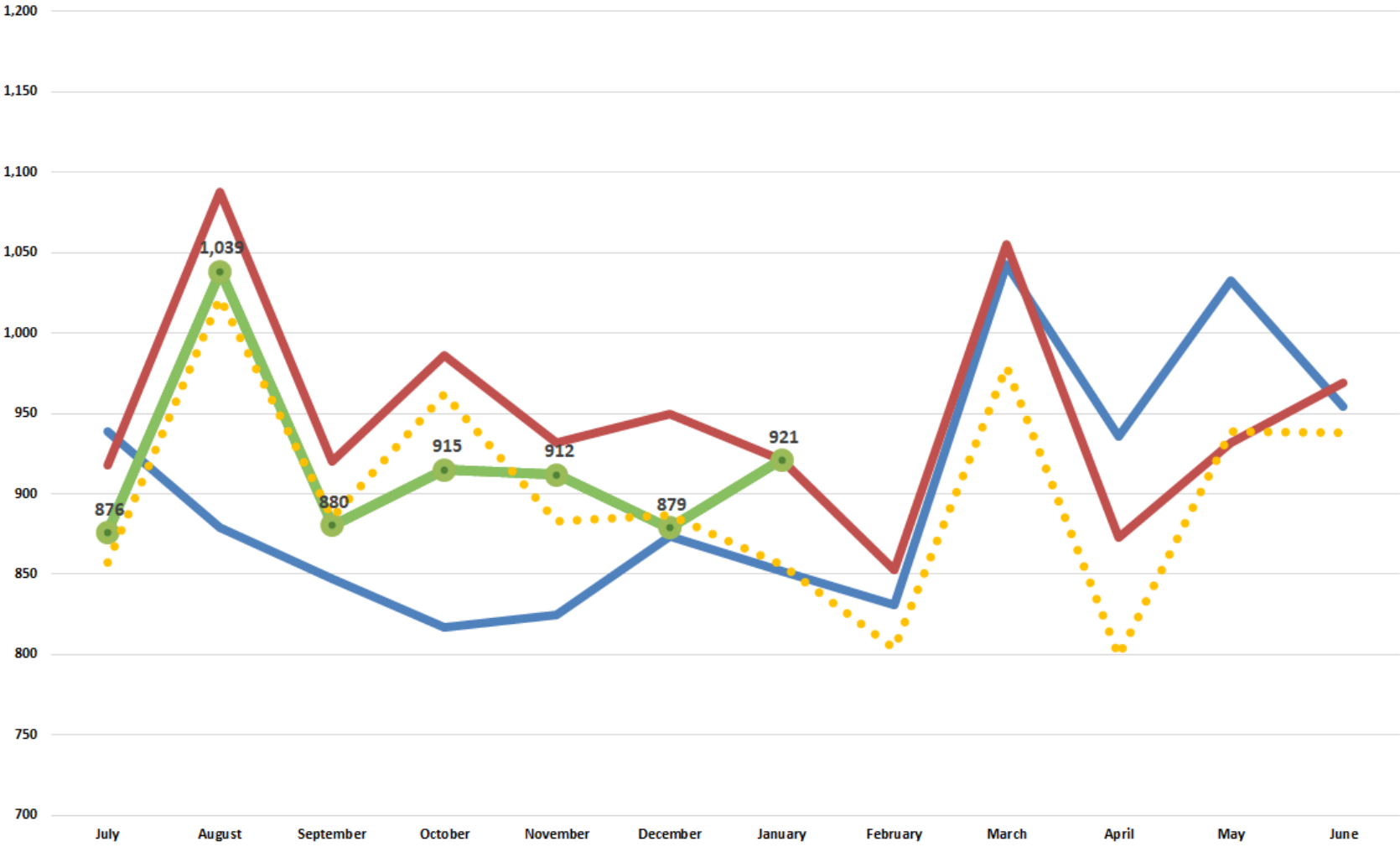
—●— FY2022
 —●— FY2023
 —●— FY2024
 ●●● Budget



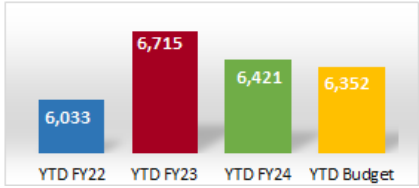
Urgent Care – Demaree Total Visits



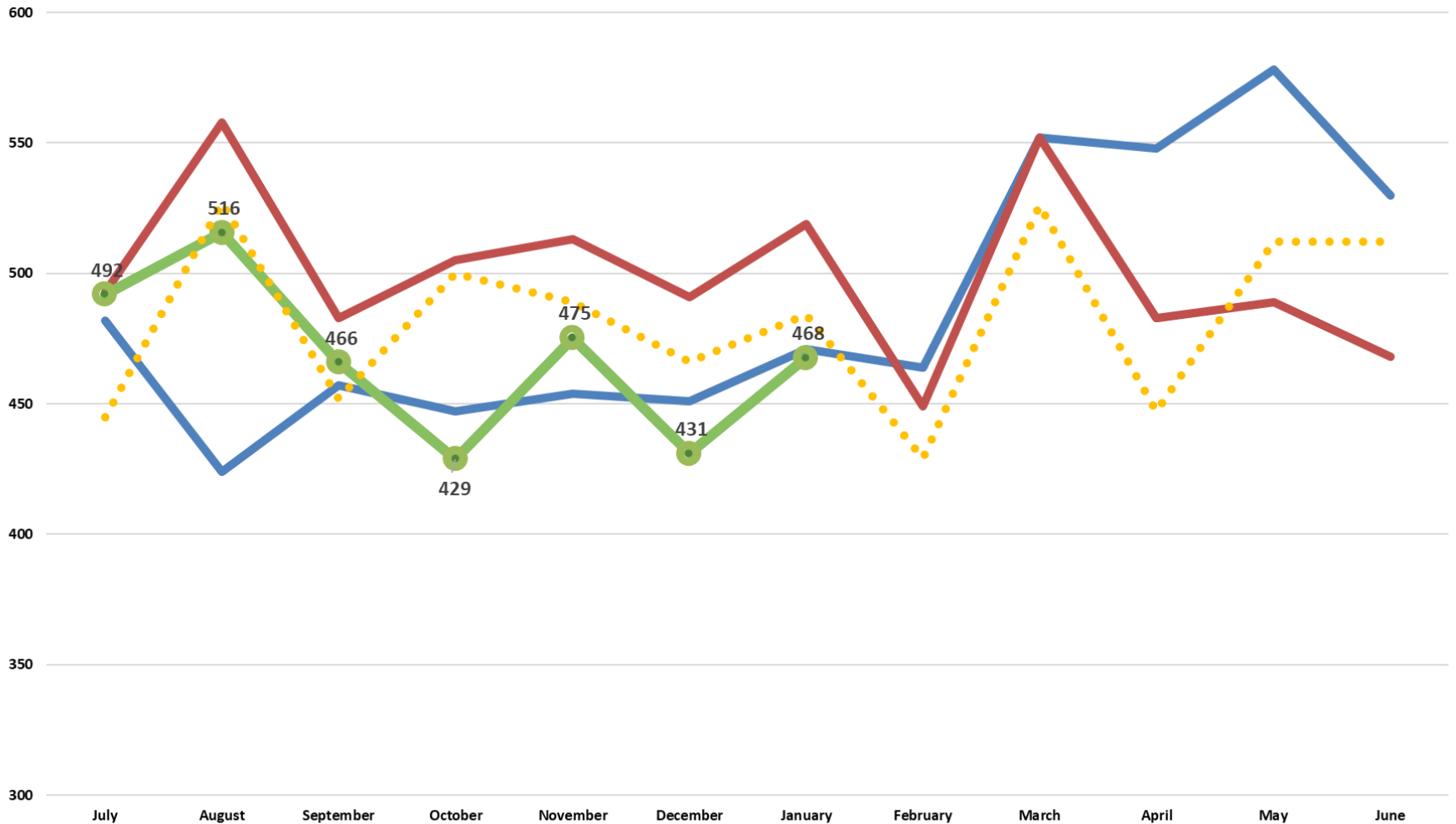
Surgery (IP & OP) – 100 Min Units



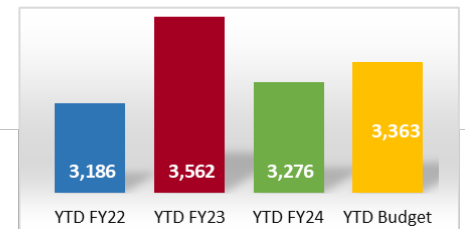
—●— FY2022
 —●— FY2023
 —●— FY2024
 ●●● Budget



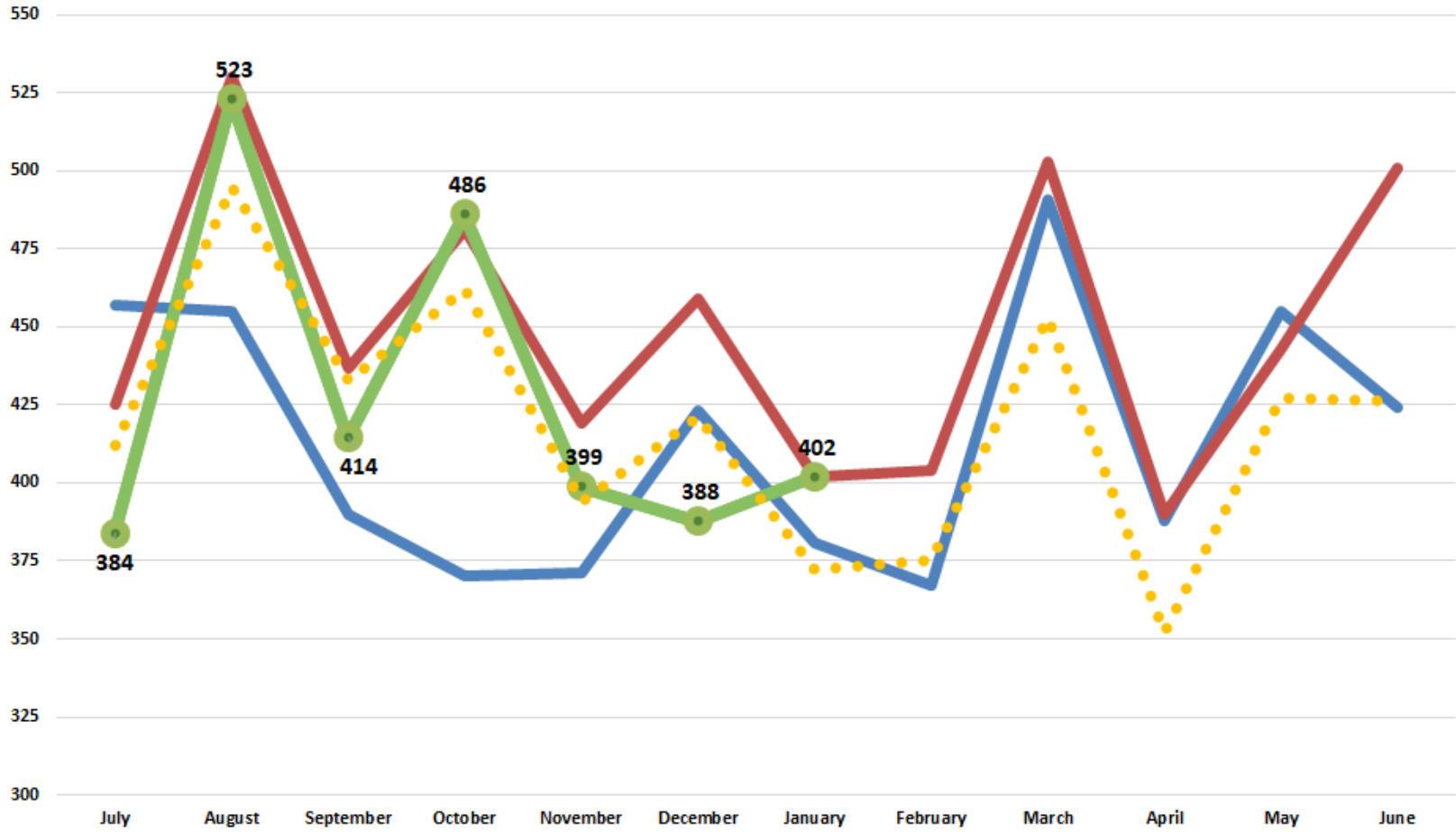
Surgery (IP Only) - 100 Min Unit



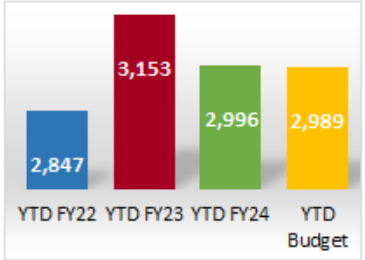
—●— FY2022
 —●— FY2023
 —●— FY2024
 ●●● Budget



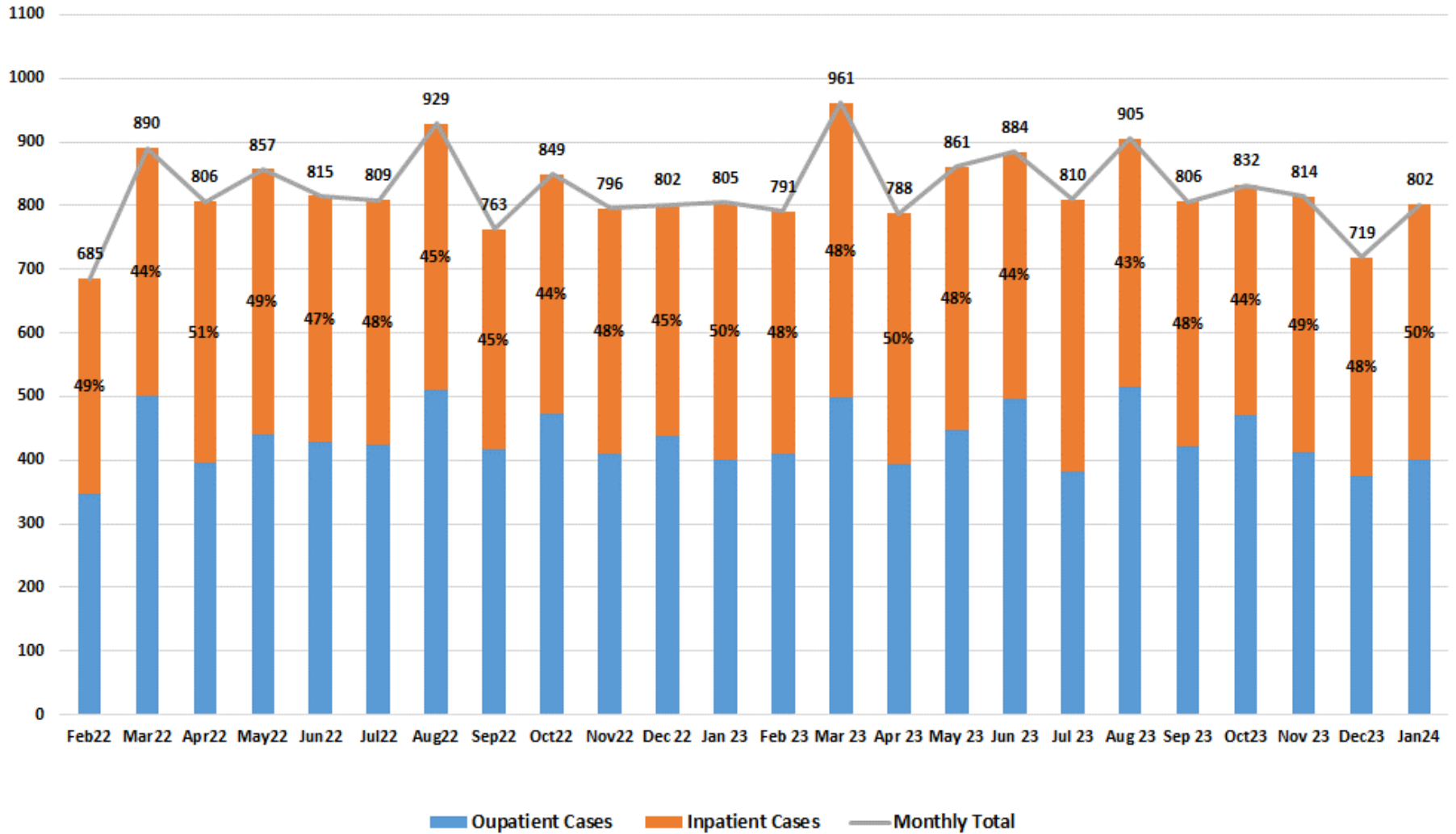
Surgery (OP Only) - 100 Min Units



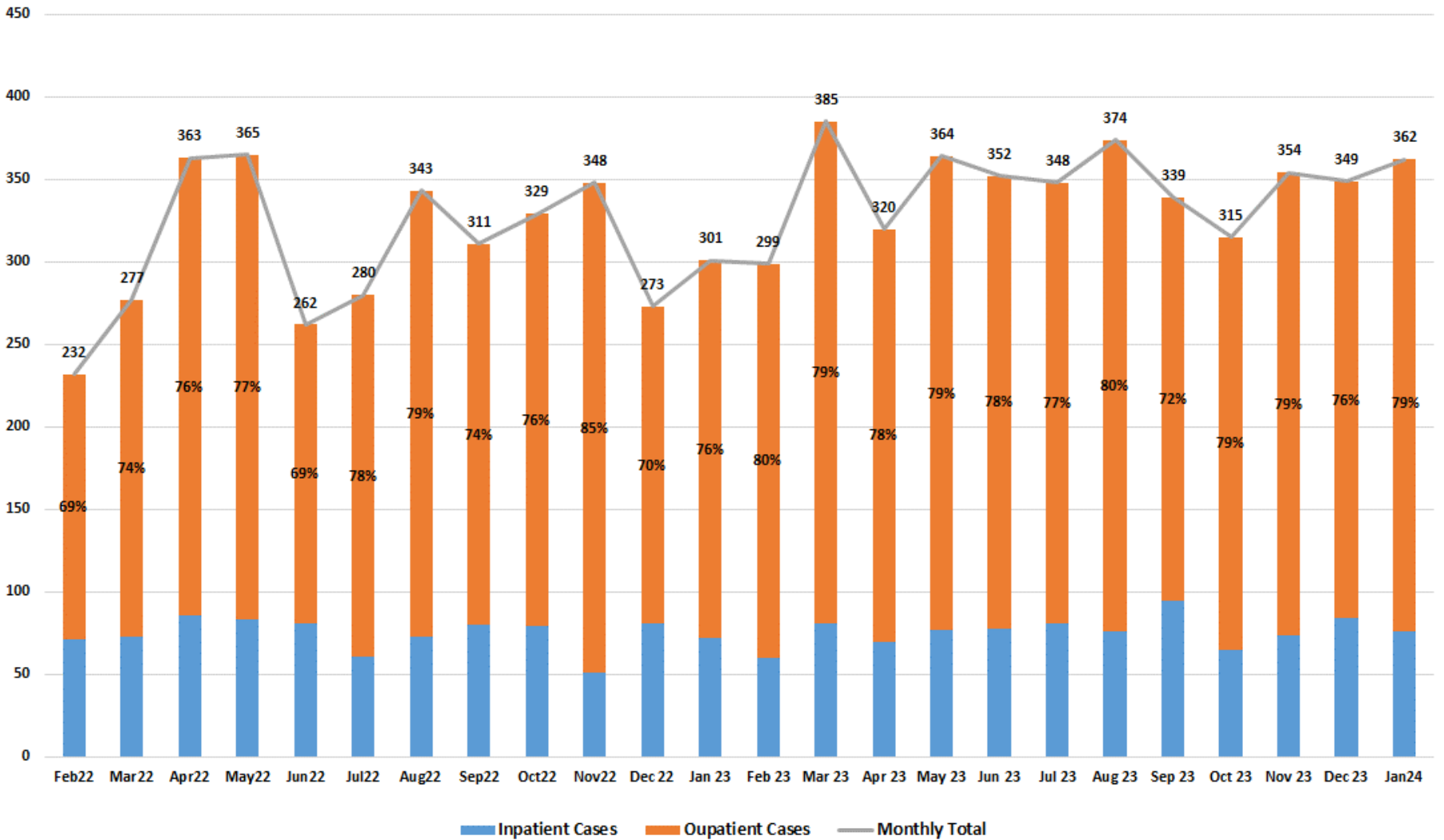
—●— FY2022
 —●— FY2023
 —●— FY2024
 ●●● Budget



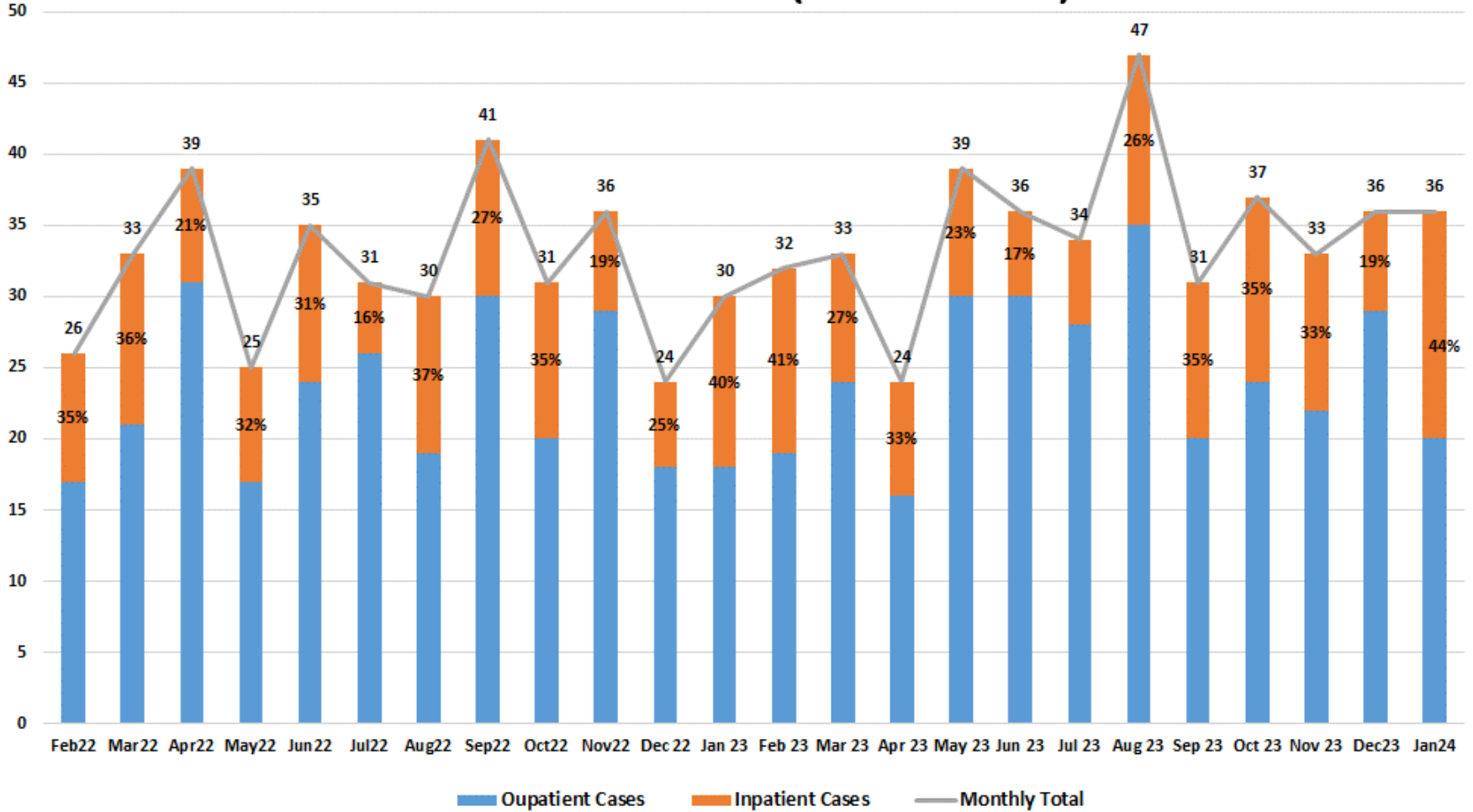
Surgery Cases (IP & OP)



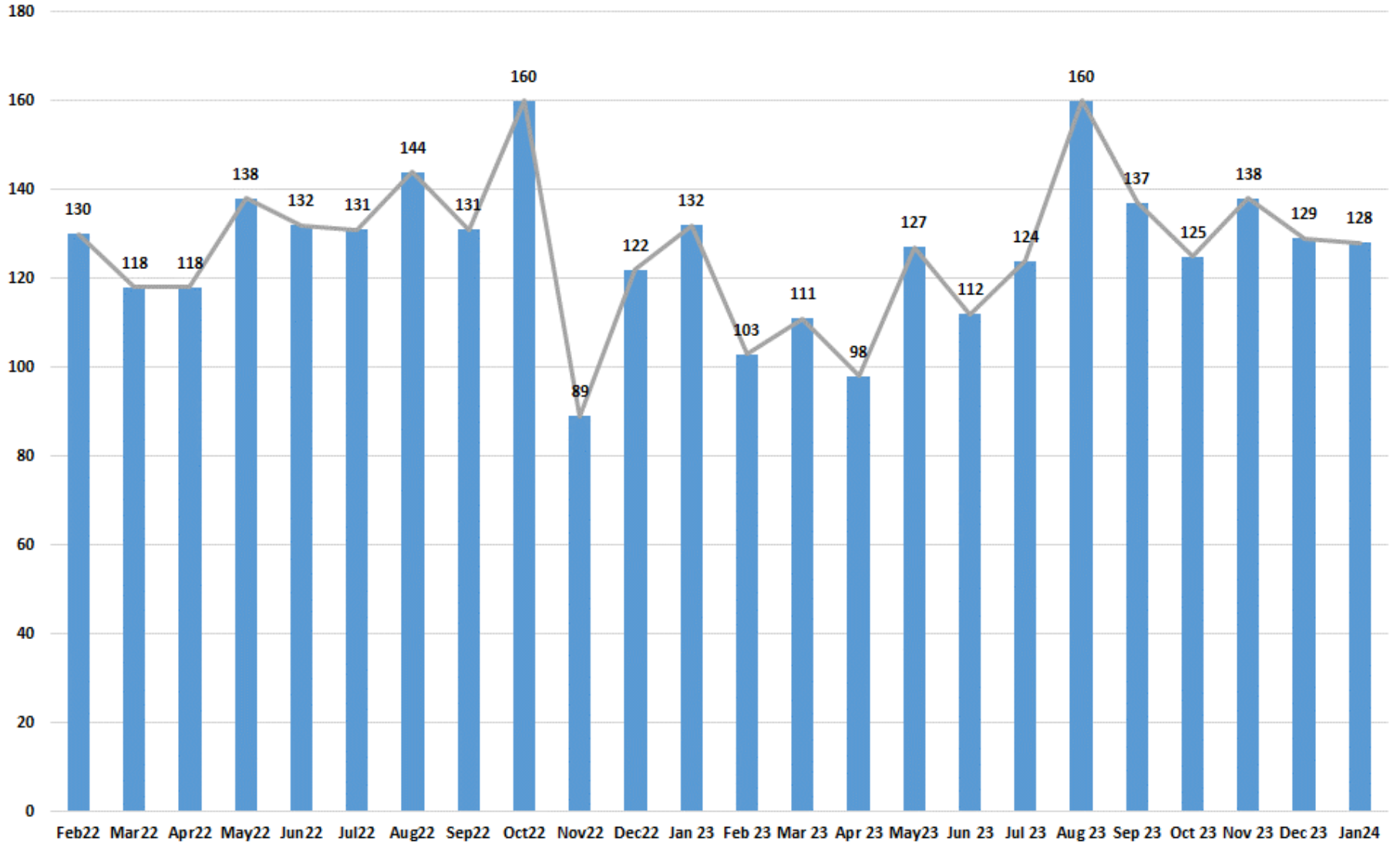
Endo Cases (Endo Suites)



Robotic Cases (IP & OP)

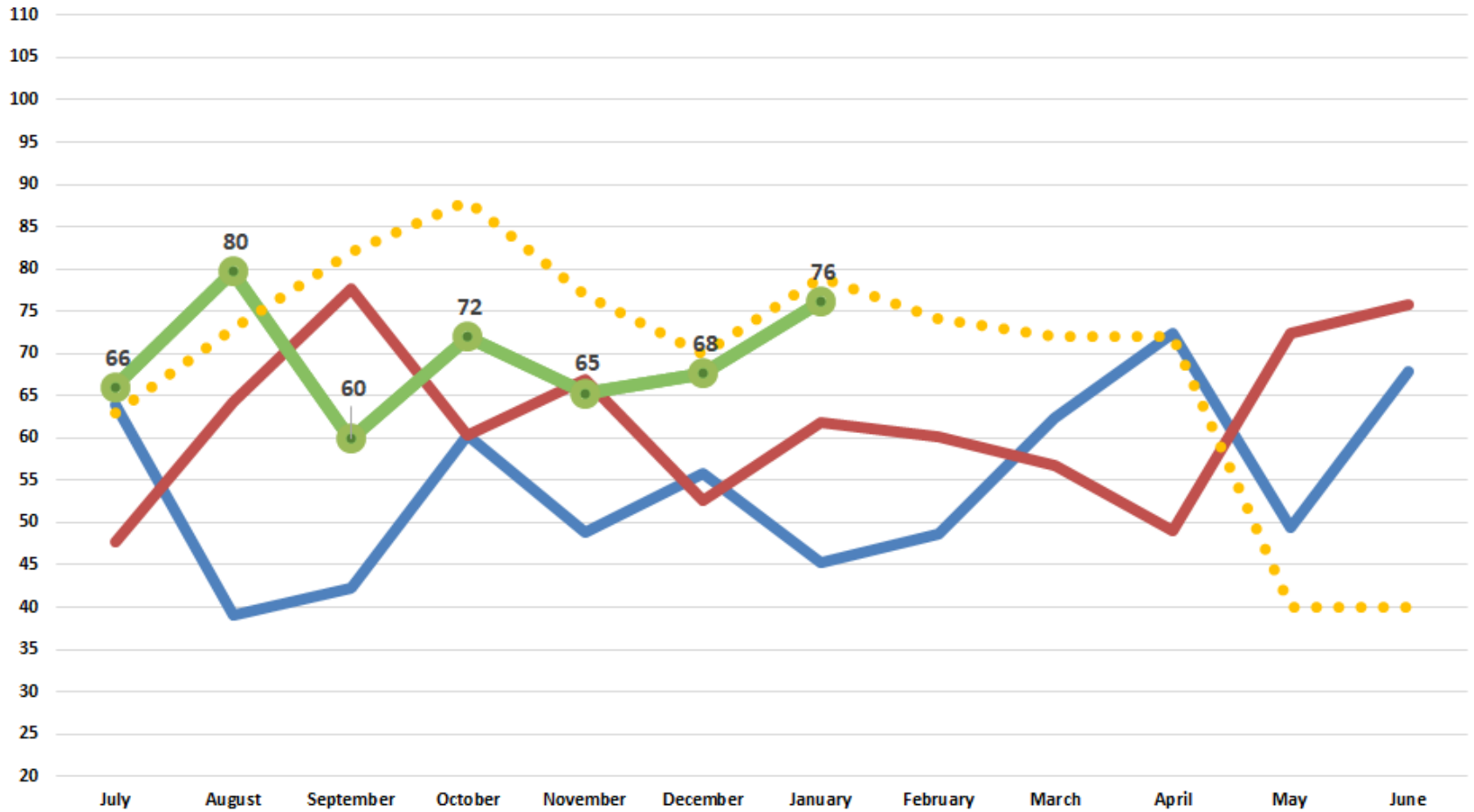


OB Cases

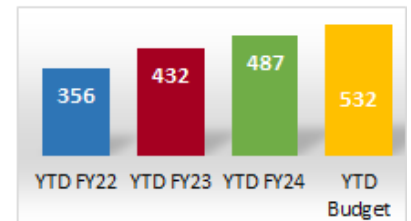


■ Cases — Monthly Total
89/158

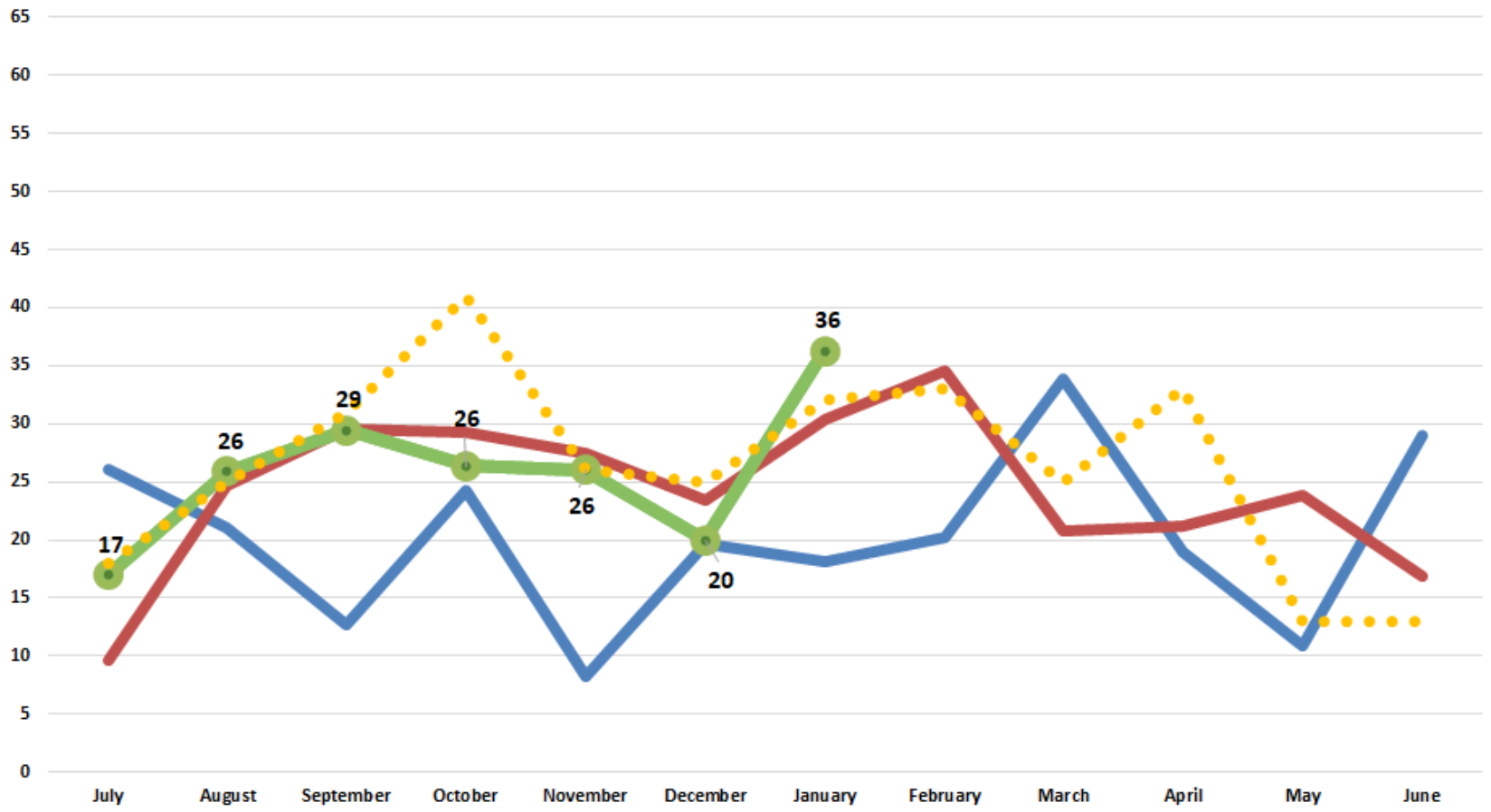
Robotic Surgery (IP & OP) - 100 Min Units



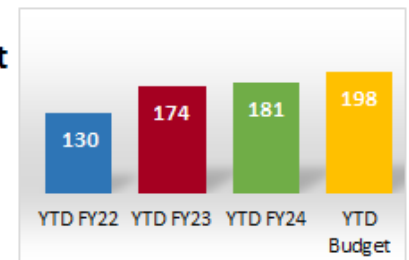
—●— FY2022
 —●— FY2023
 —●— FY2024
 ●●● Budget



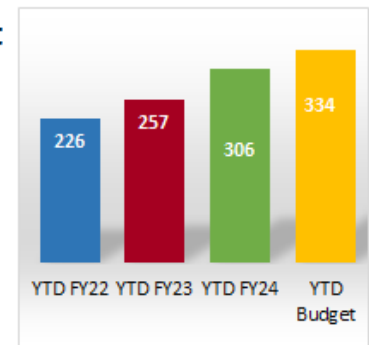
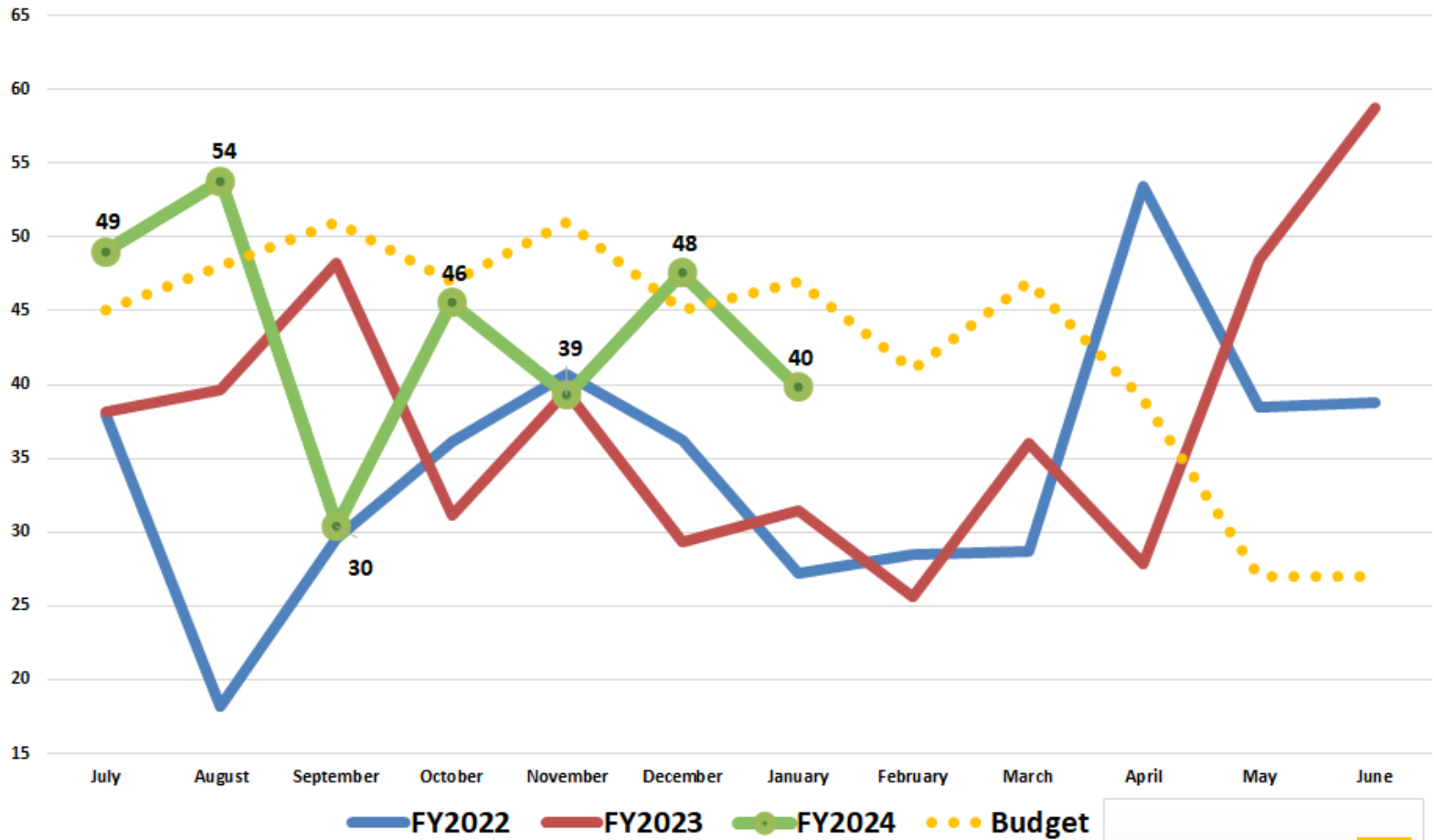
Robotic Surgery Minutes (IP Only)



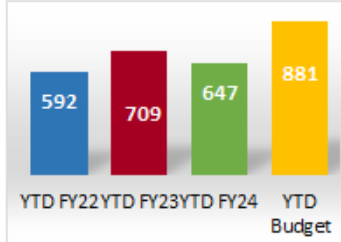
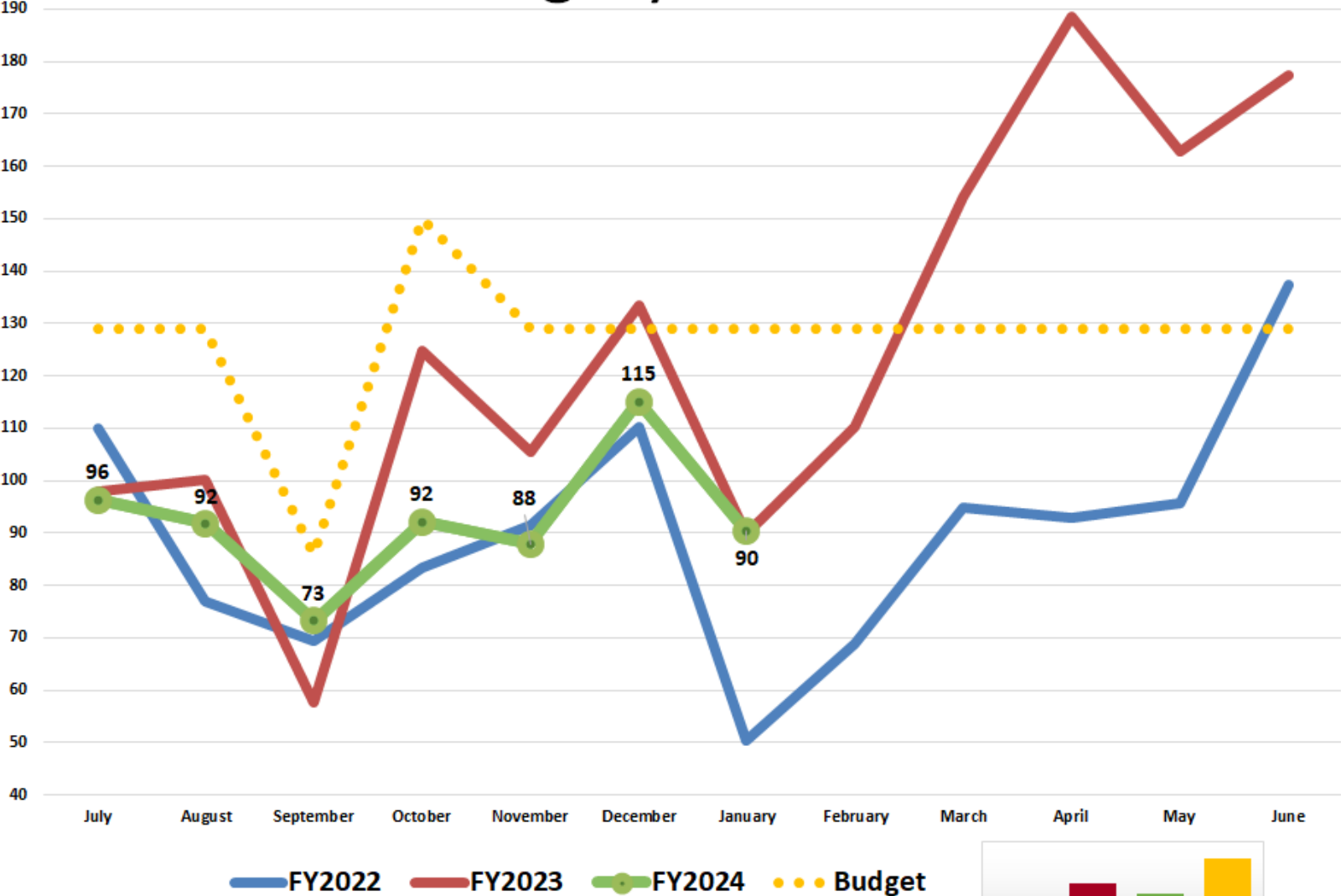
—●— FY2022
 —●— FY2023
 —●— FY2024
 ●●● Budget



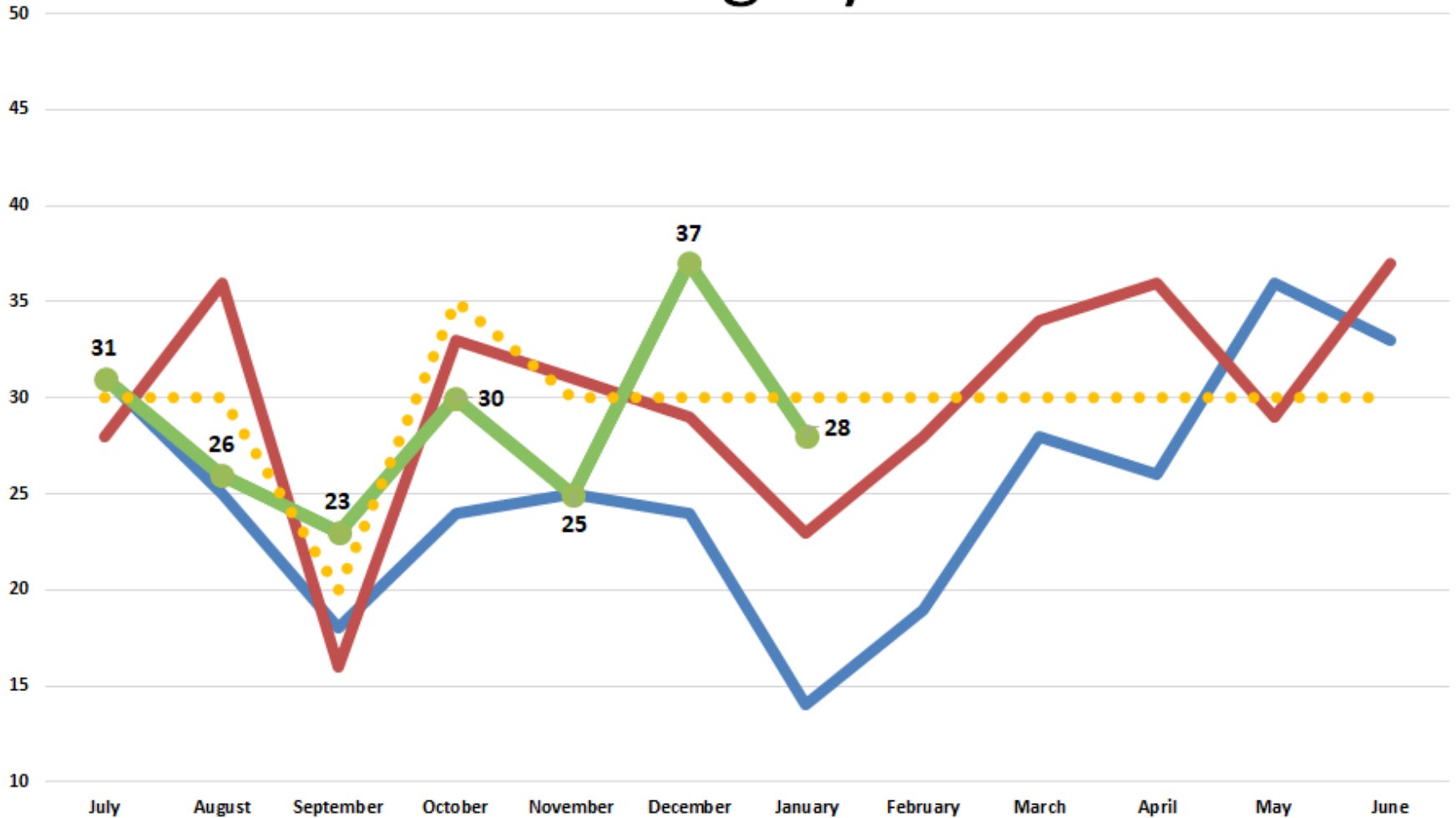
Robotic Surgery Minutes (OP Only)



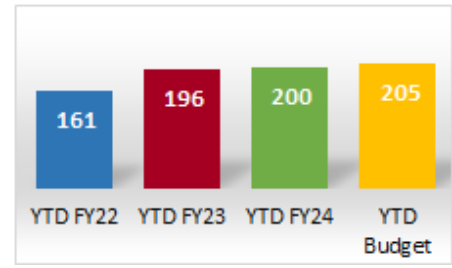
Cardiac Surgery - 100 Min Units



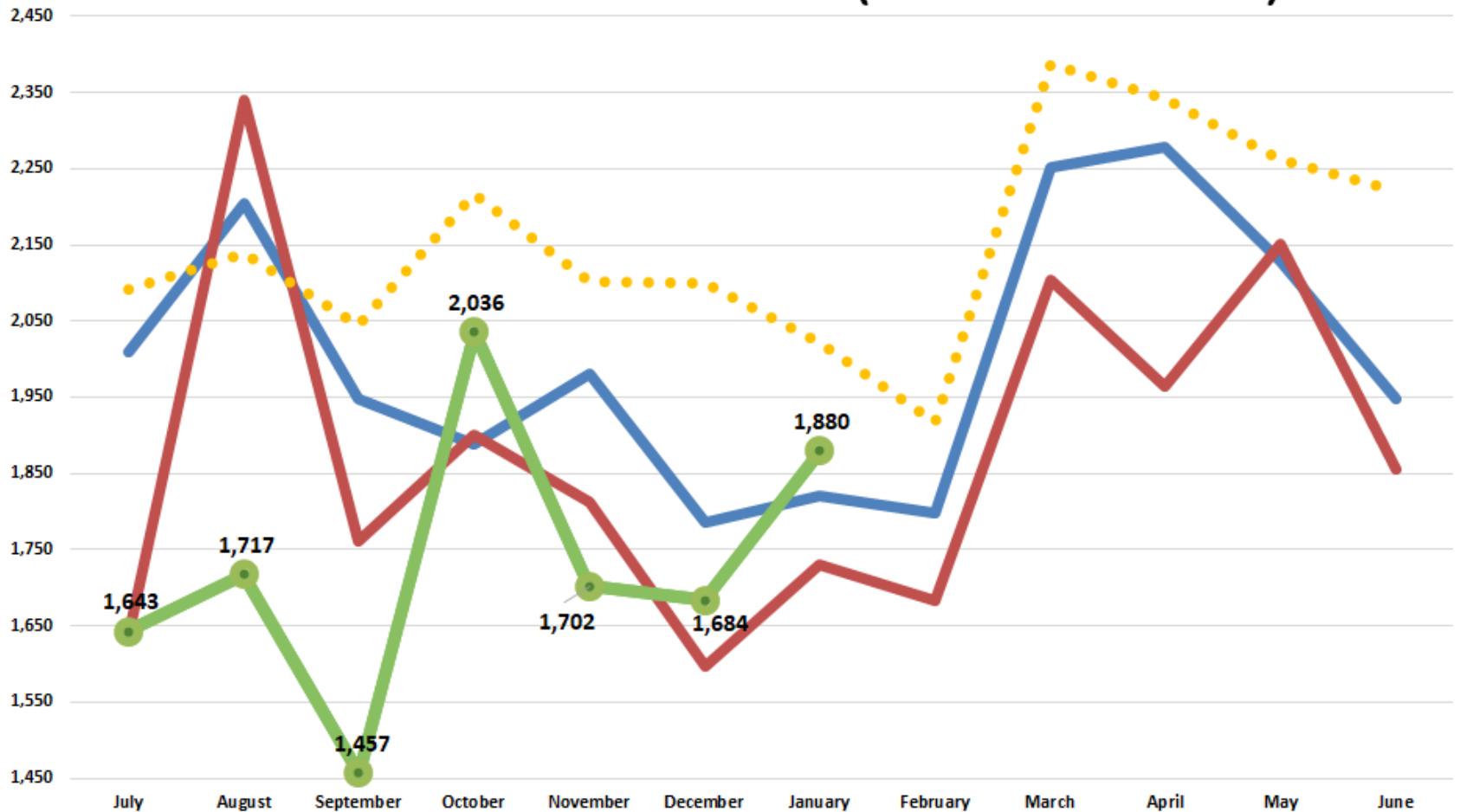
Cardiac Surgery Cases



—●— FY2022
 —●— FY2023
 —●— FY2024
 ●●● Budget



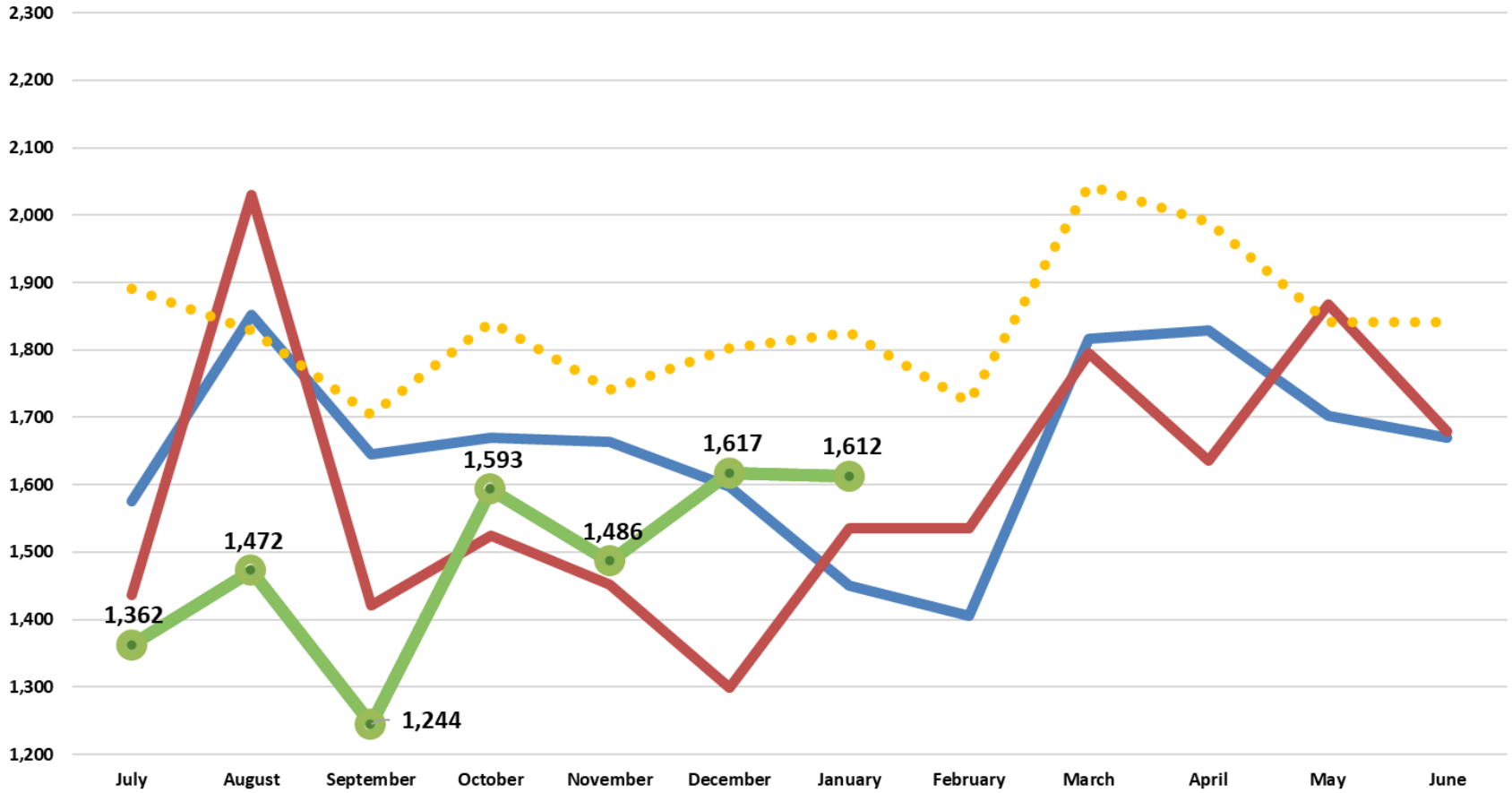
Rad Onc Treatments (Vis. & Hanf.)



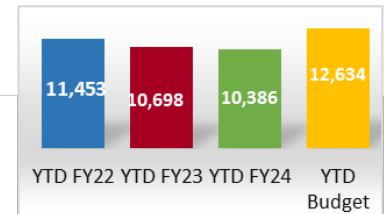
—●— FY2022
 —●— FY2023
 —●— FY2024
 ●●● Budget



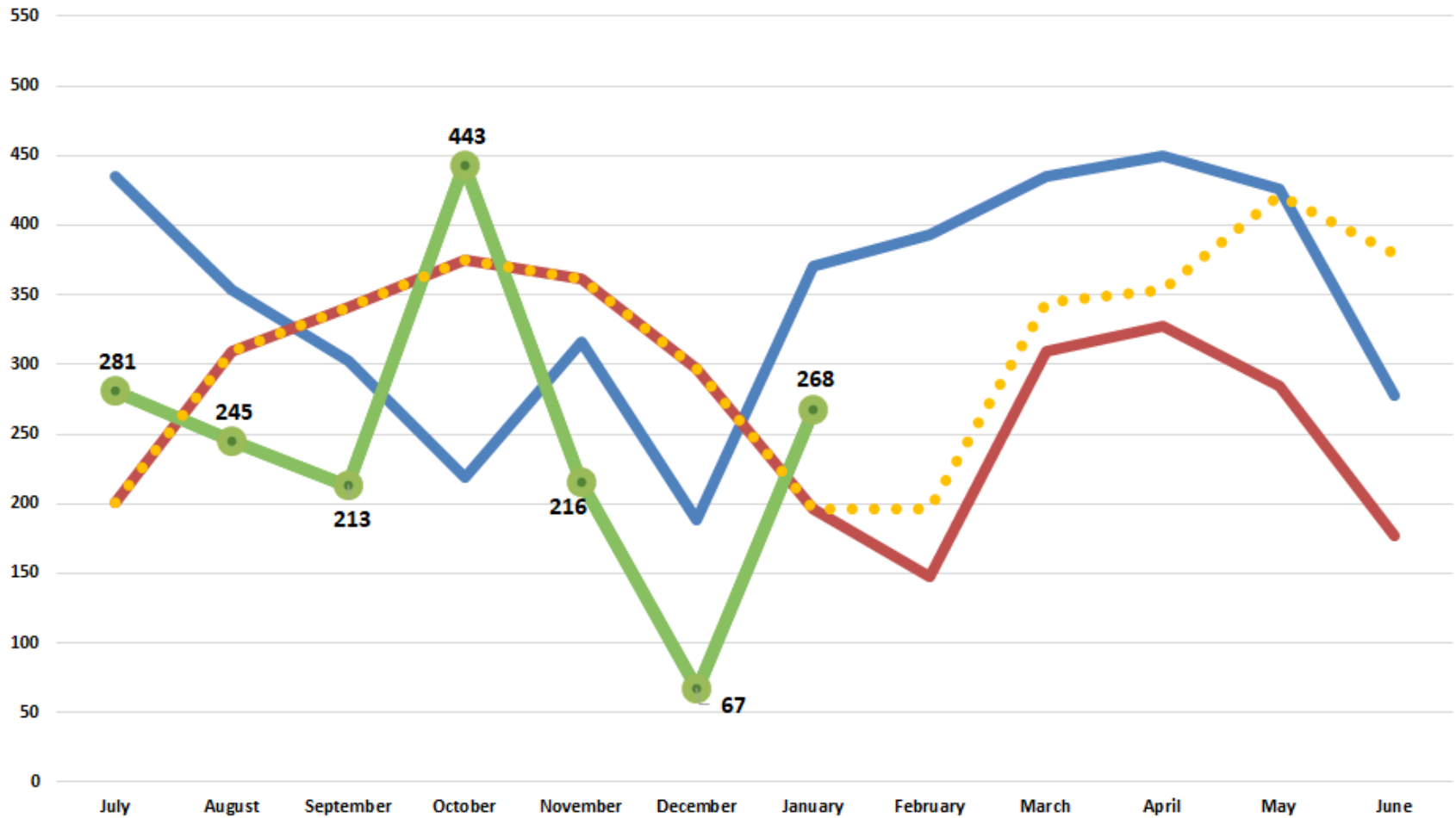
Rad Onc Visalia



—●— FY2022
 —●— FY2023
 —●— FY2024
 ●●● Budget



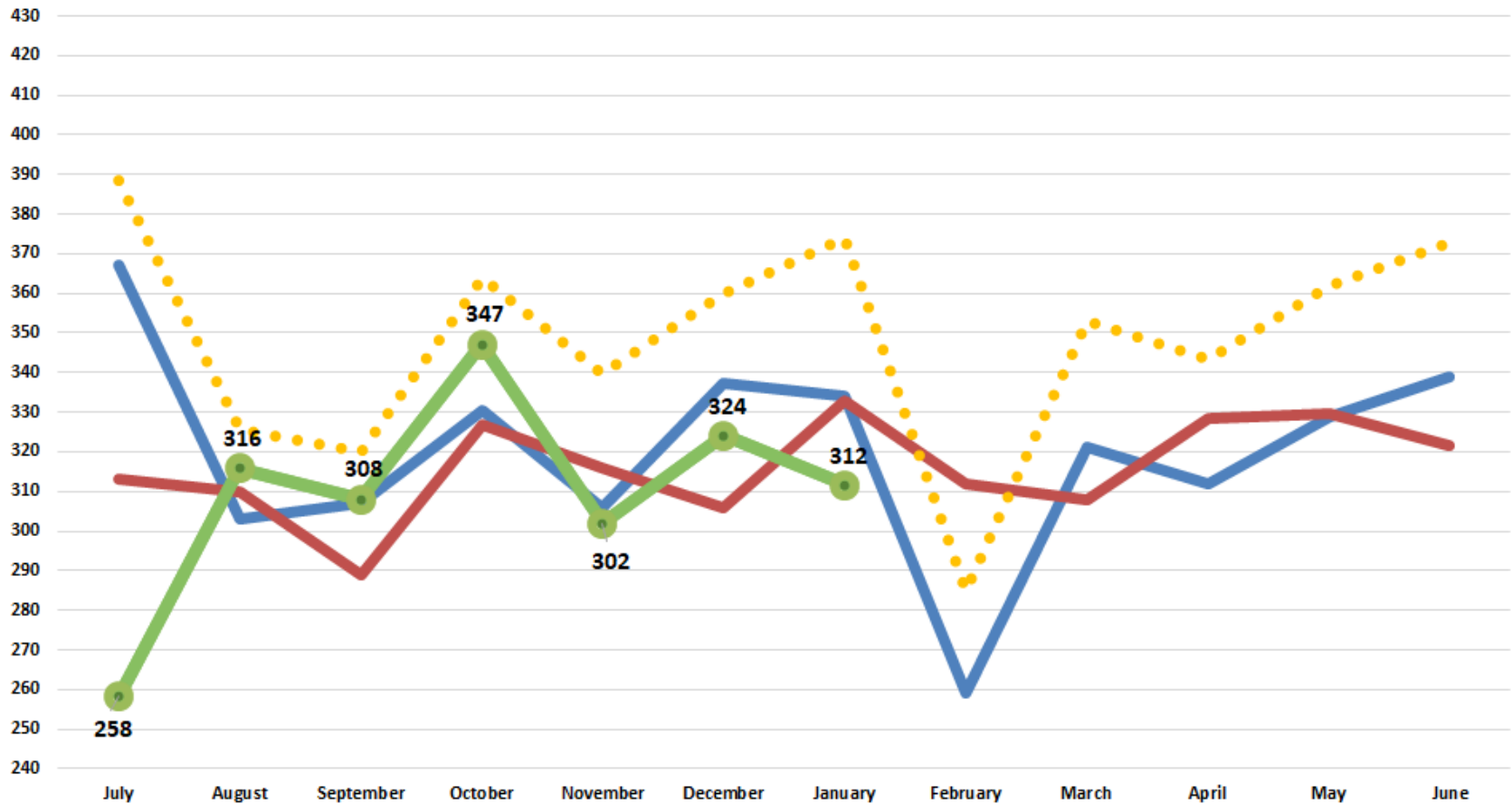
Rad Onc Hanford



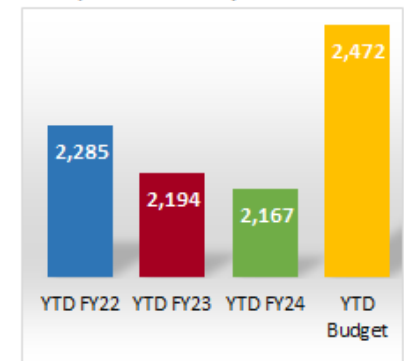
—●— FY2022
 —●— FY2023
 —●— FY2024
 ●●● Budget

| | | | |
|----------|----------|----------|------------|
| 2,184 | 2,080 | 1,733 | 2,080 |
| YTD FY22 | YTD FY23 | YTD FY24 | YTD Budget |

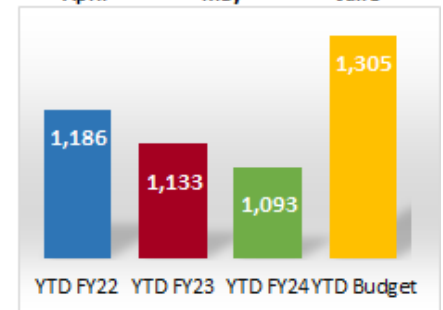
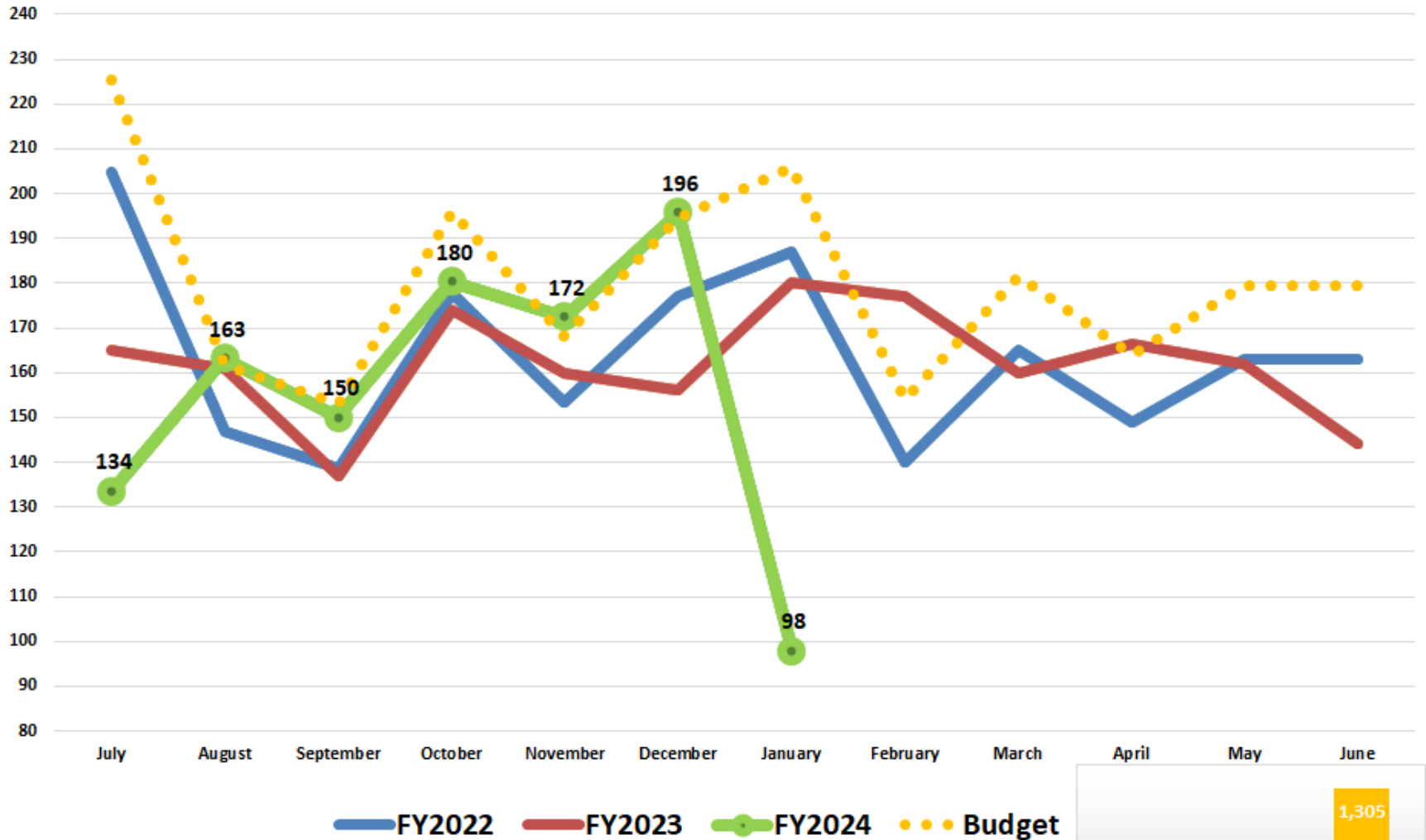
Cath Lab (IP & OP) – 100 Min Units



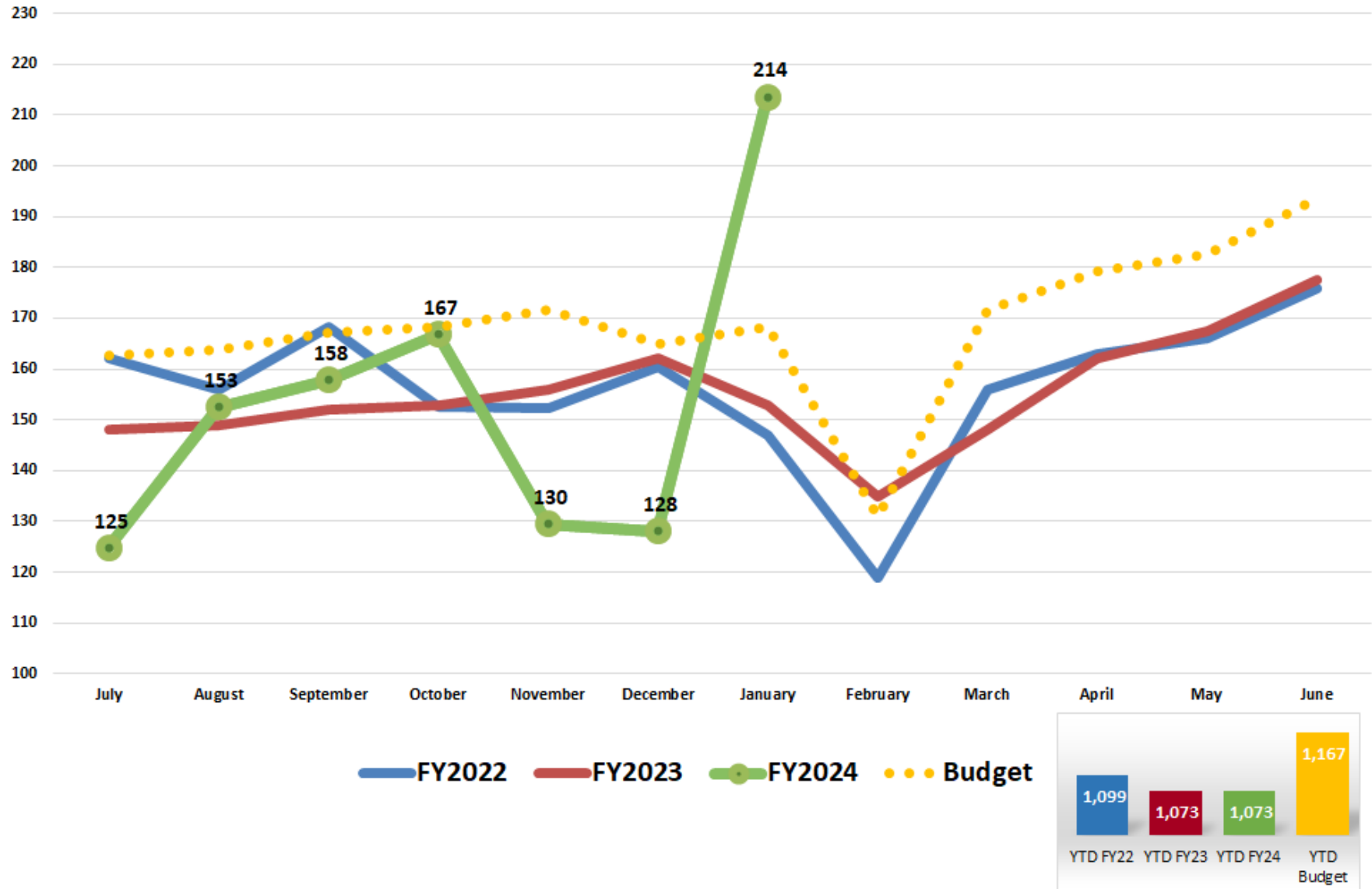
—●— FY2022
 —●— FY2023
 —●— FY2024
 ●●● Budget



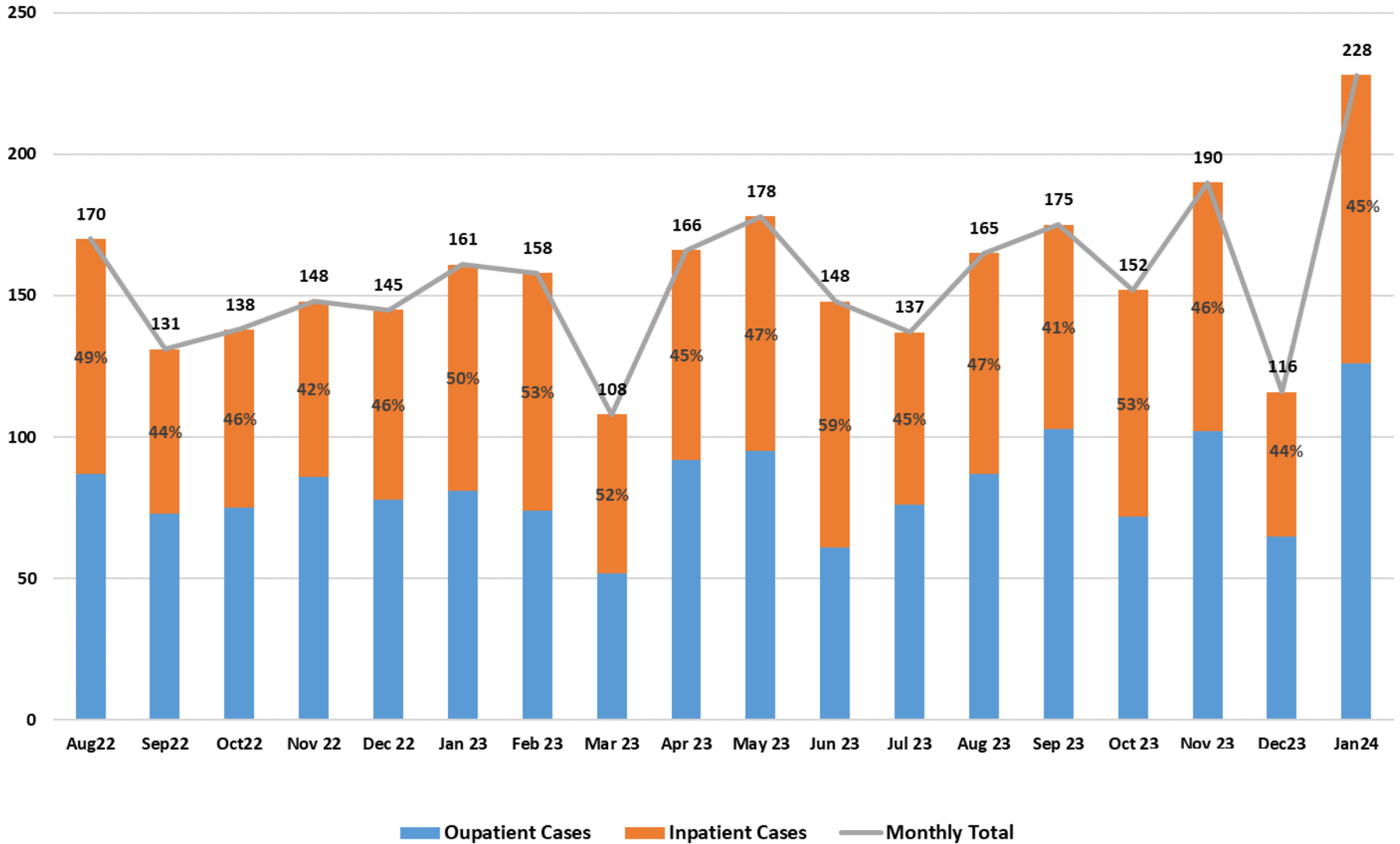
Cath Lab (IP Only) – 100 Min Units



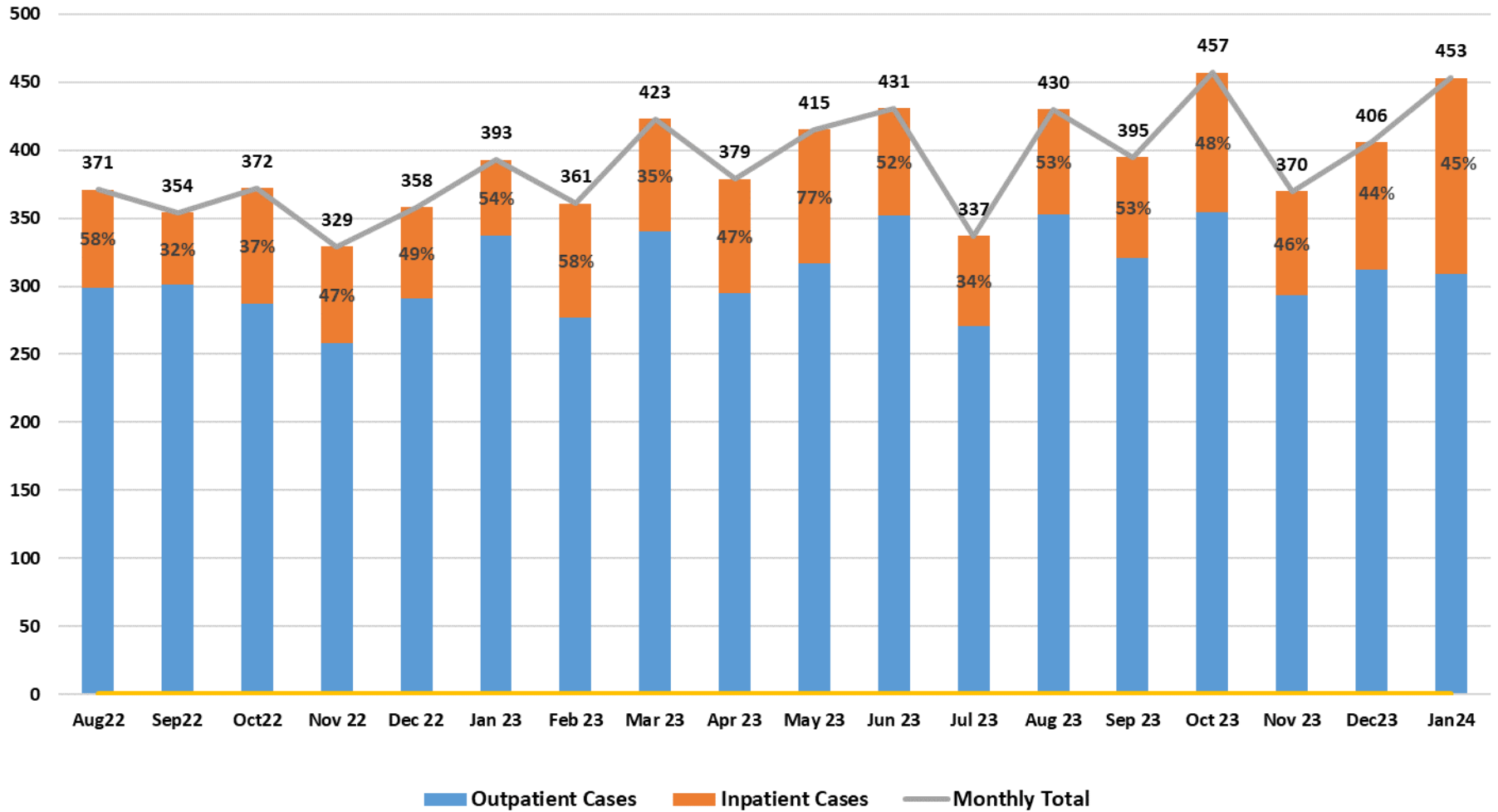
Cath Lab (OP Only) – 100 Min Units



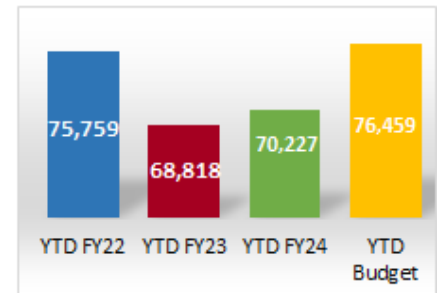
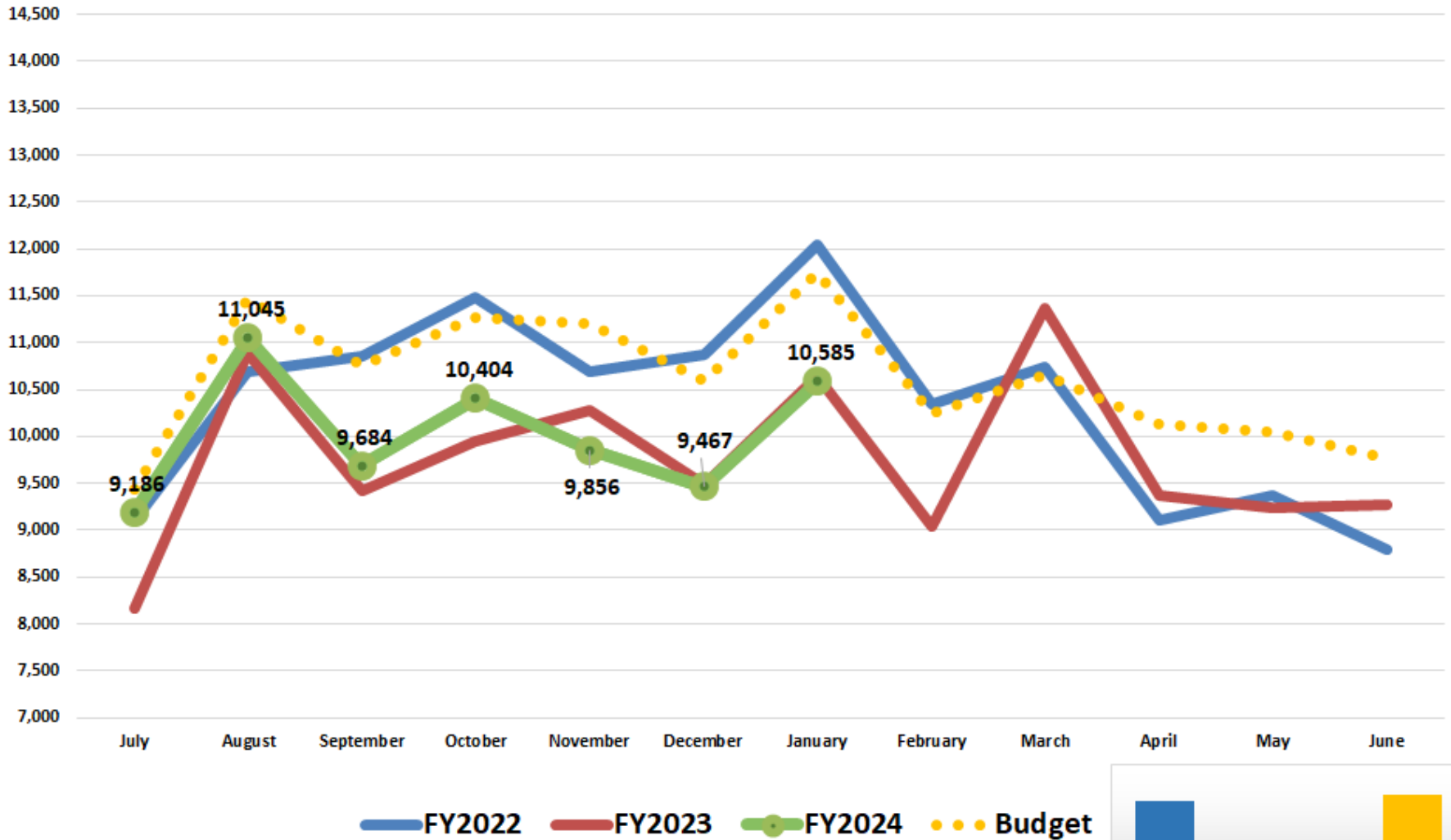
Cath Lab Patients (IP & OP)



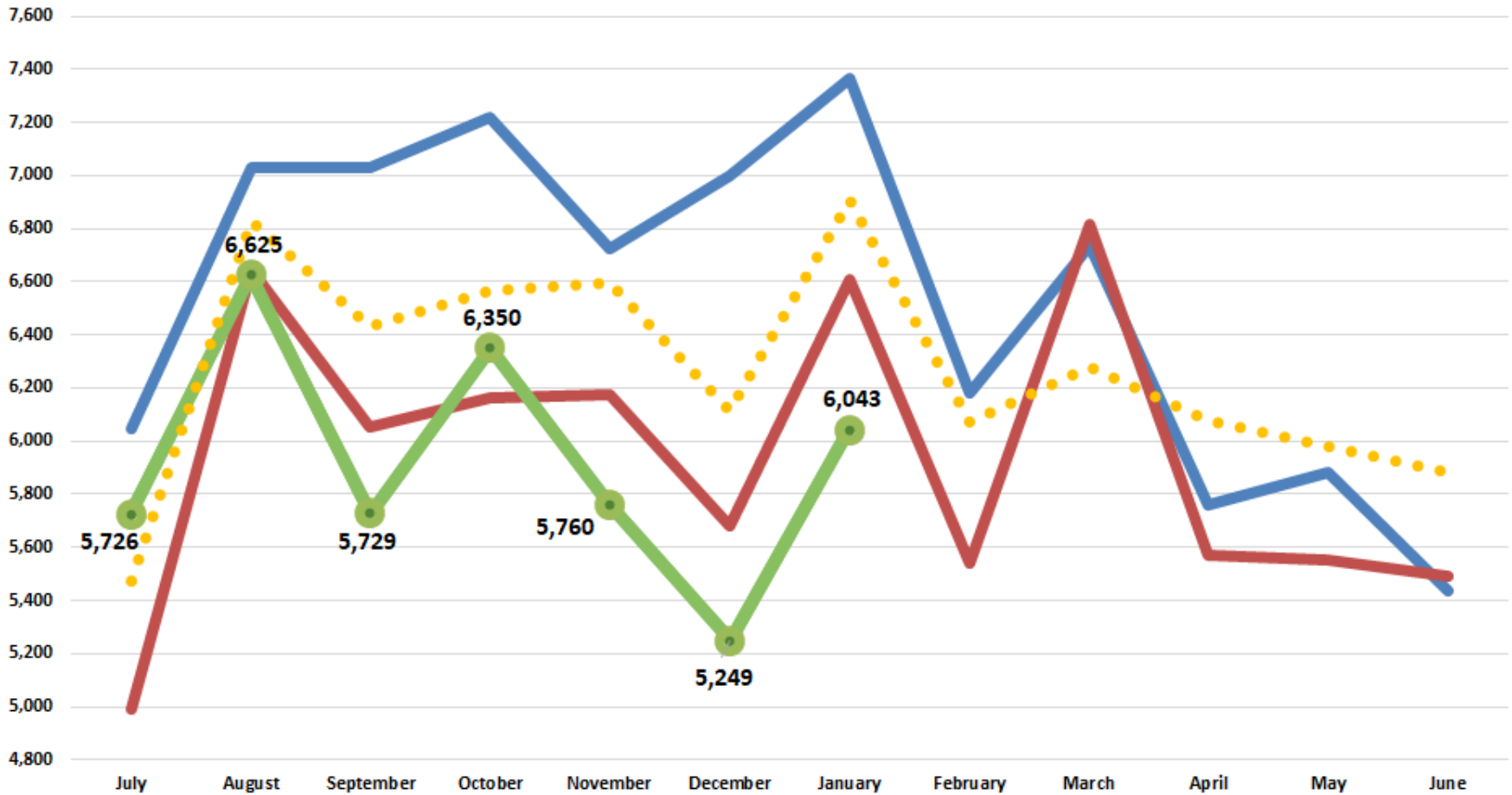
Cath Lab Patients (IP & OP) REVISED



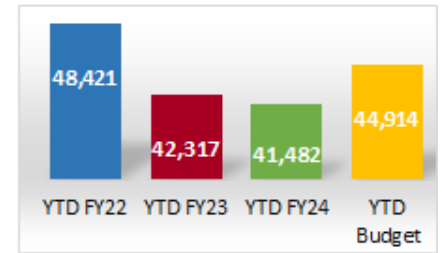
Rural Health Clinics Registrations



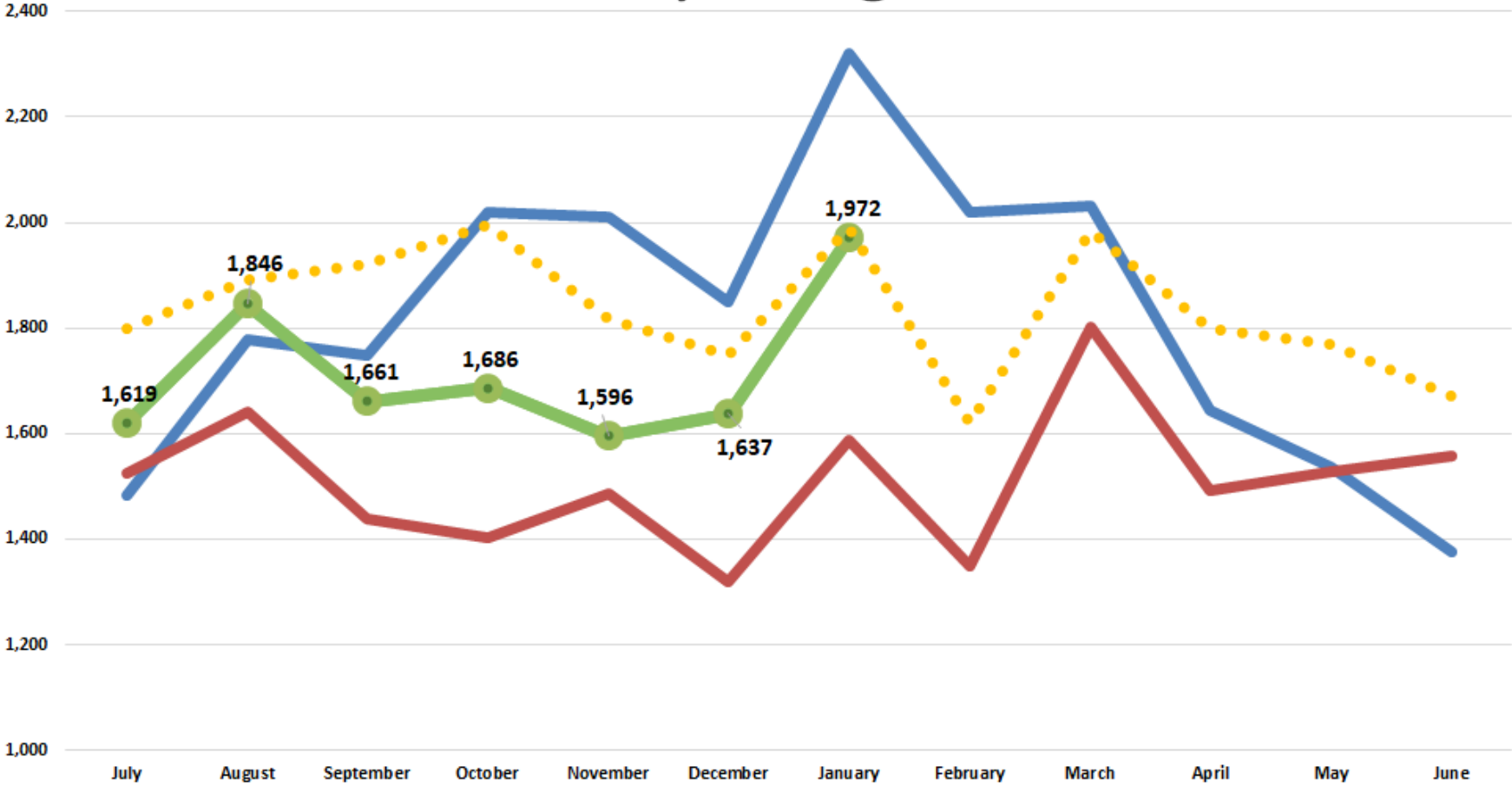
RHC Exeter - Registrations



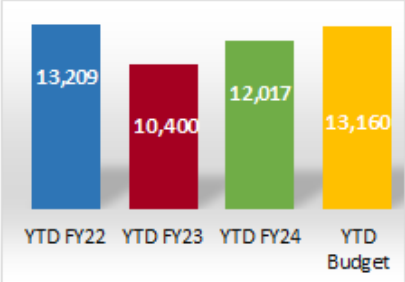
—●— FY2022
 —●— FY2023
 —●— FY2024
 ●●● Budget



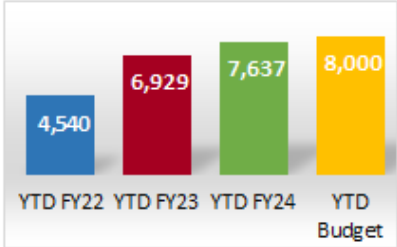
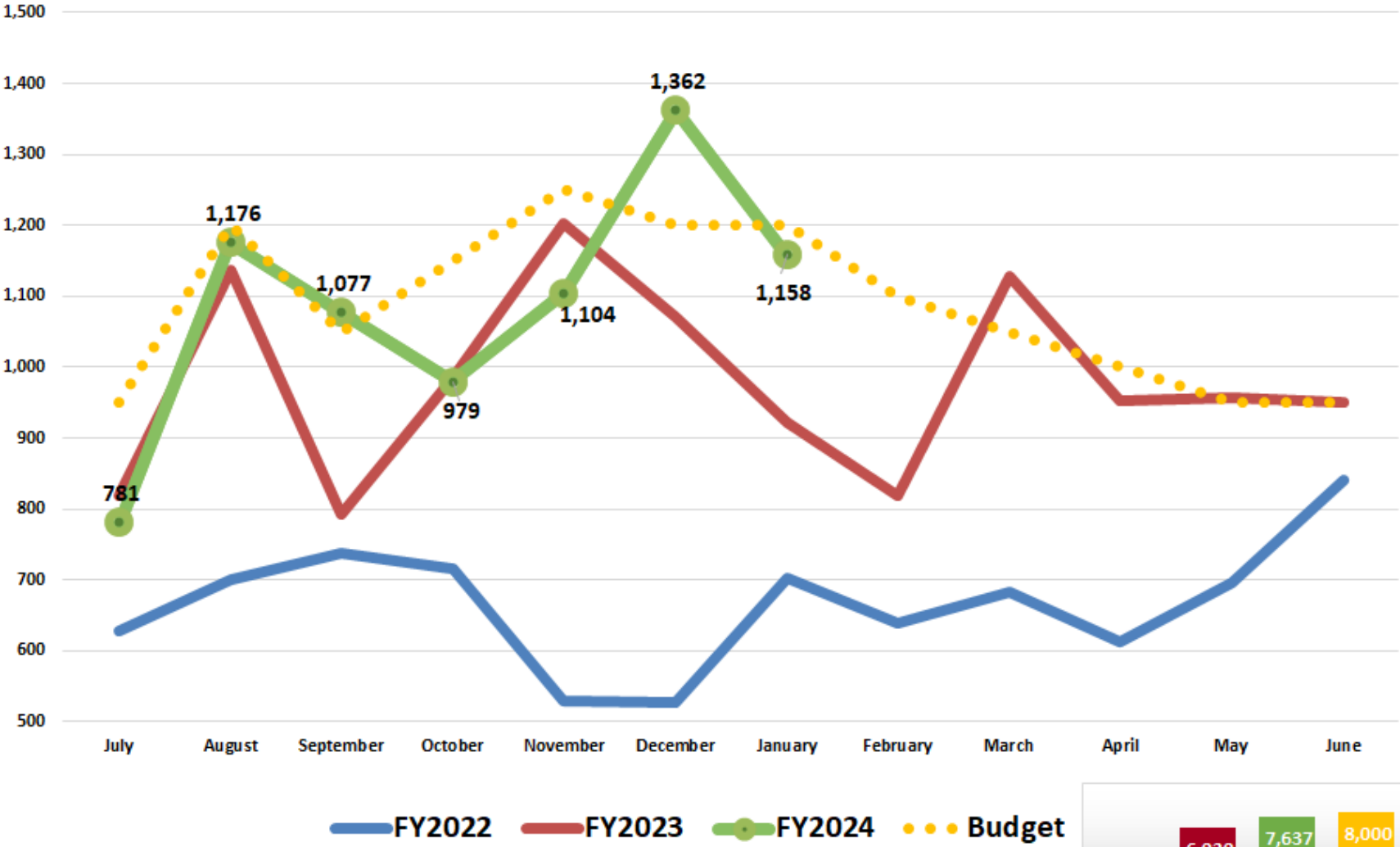
RHC Lindsay - Registrations



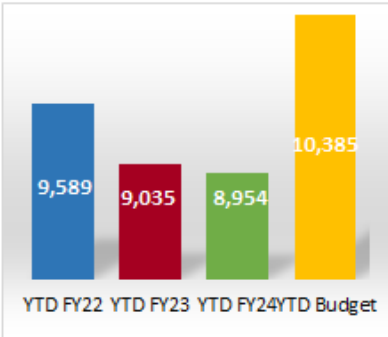
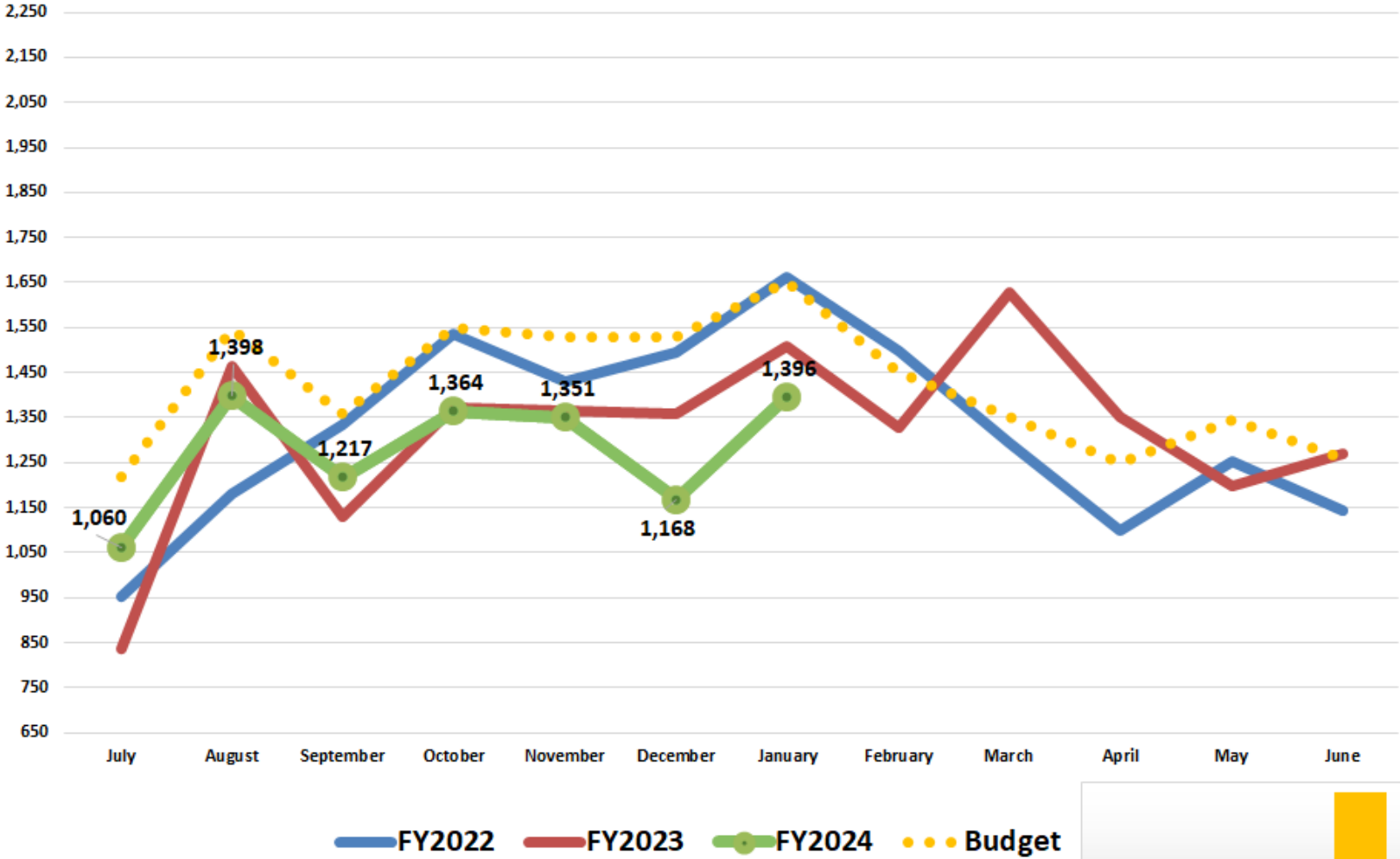
— FY2022
 — FY2023
 —● FY2024
 ●●● Budget



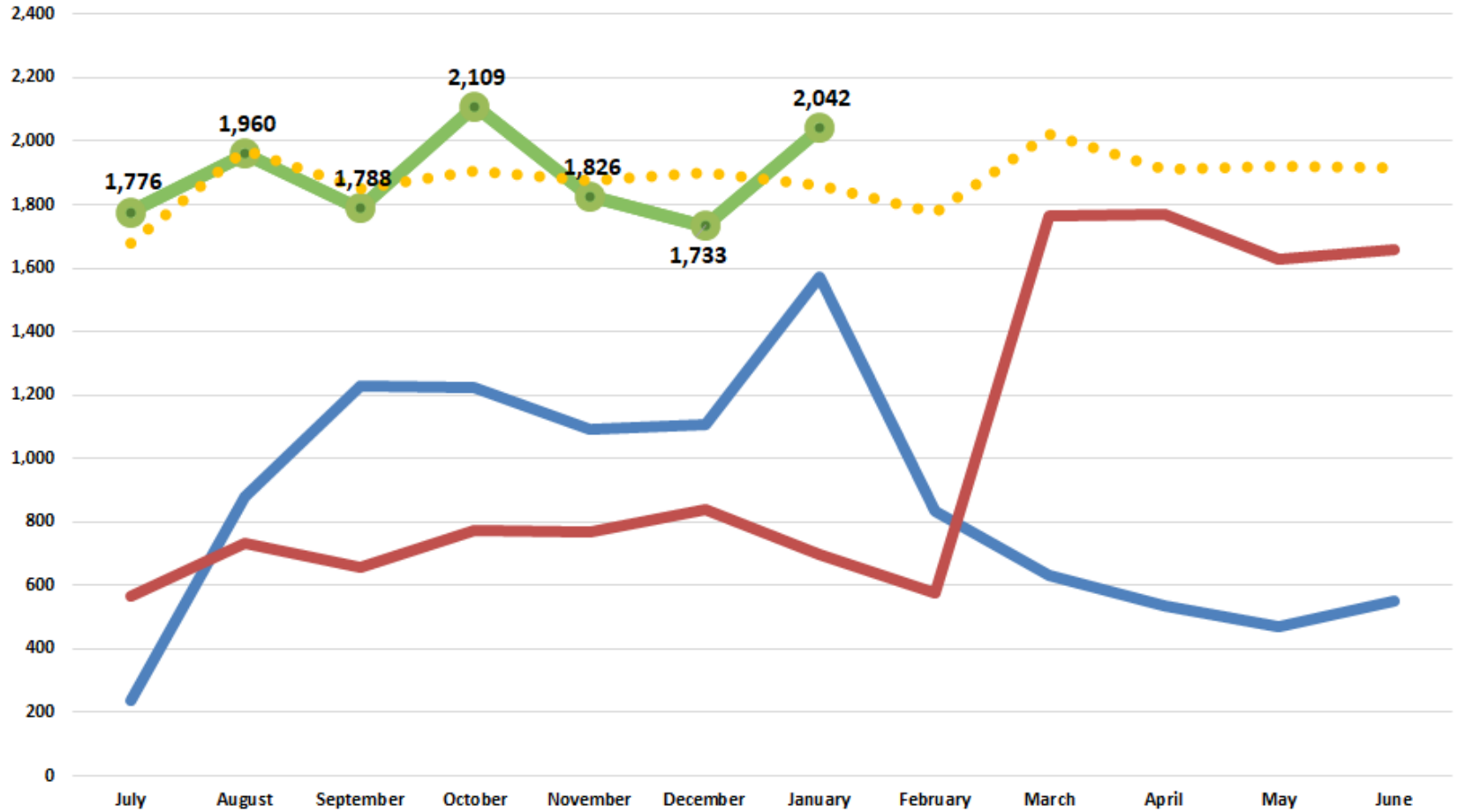
RHC Woodlake - Registrations



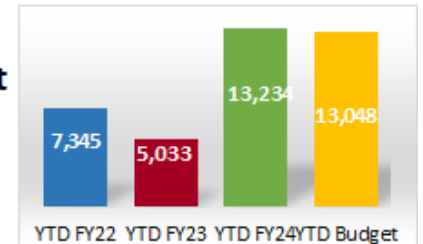
RHC Dinuba - Registrations



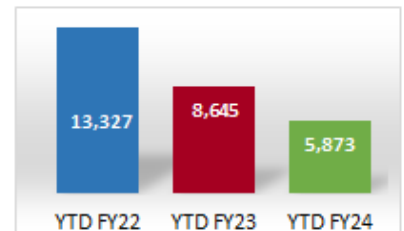
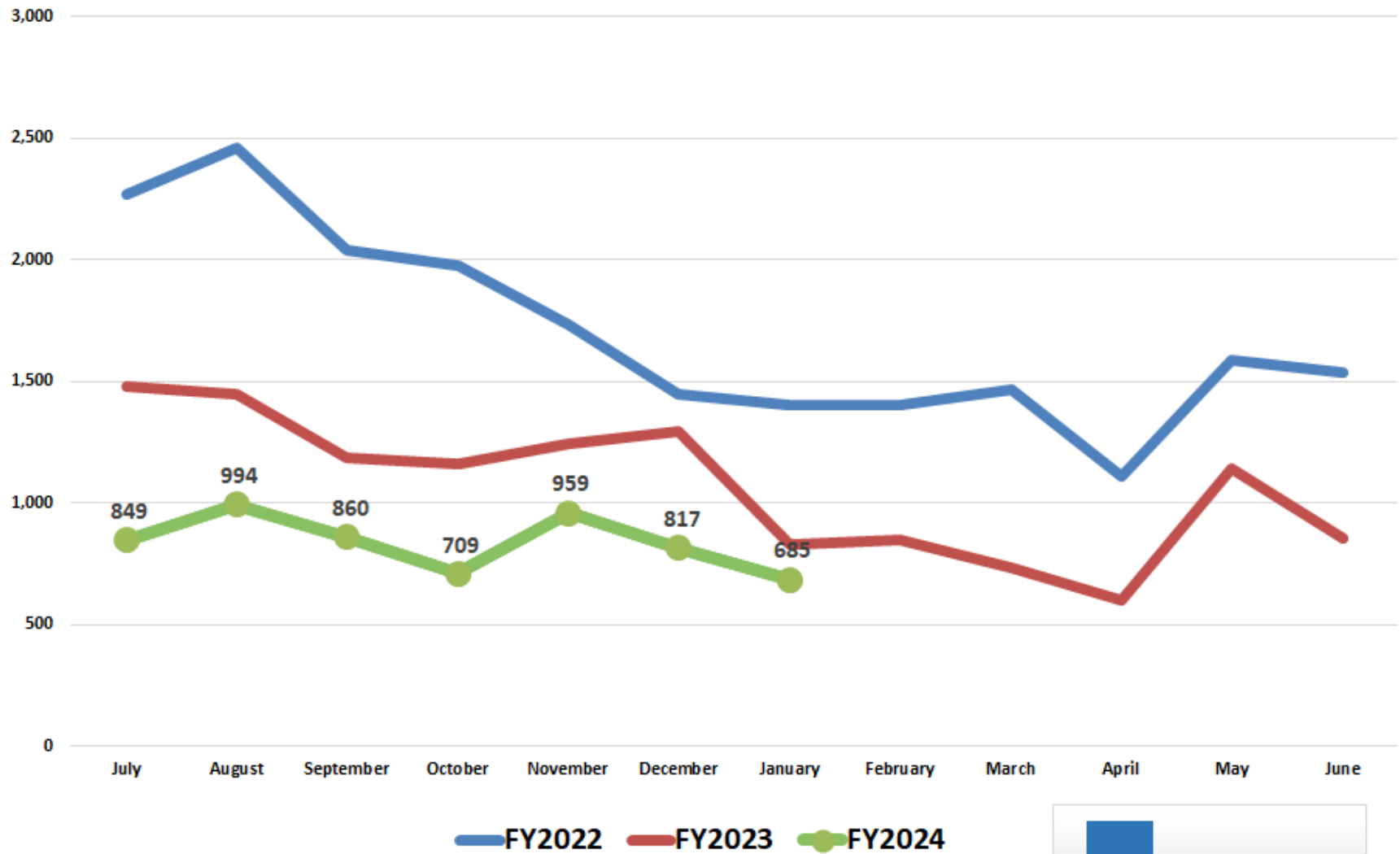
RHC Tulare - Registrations



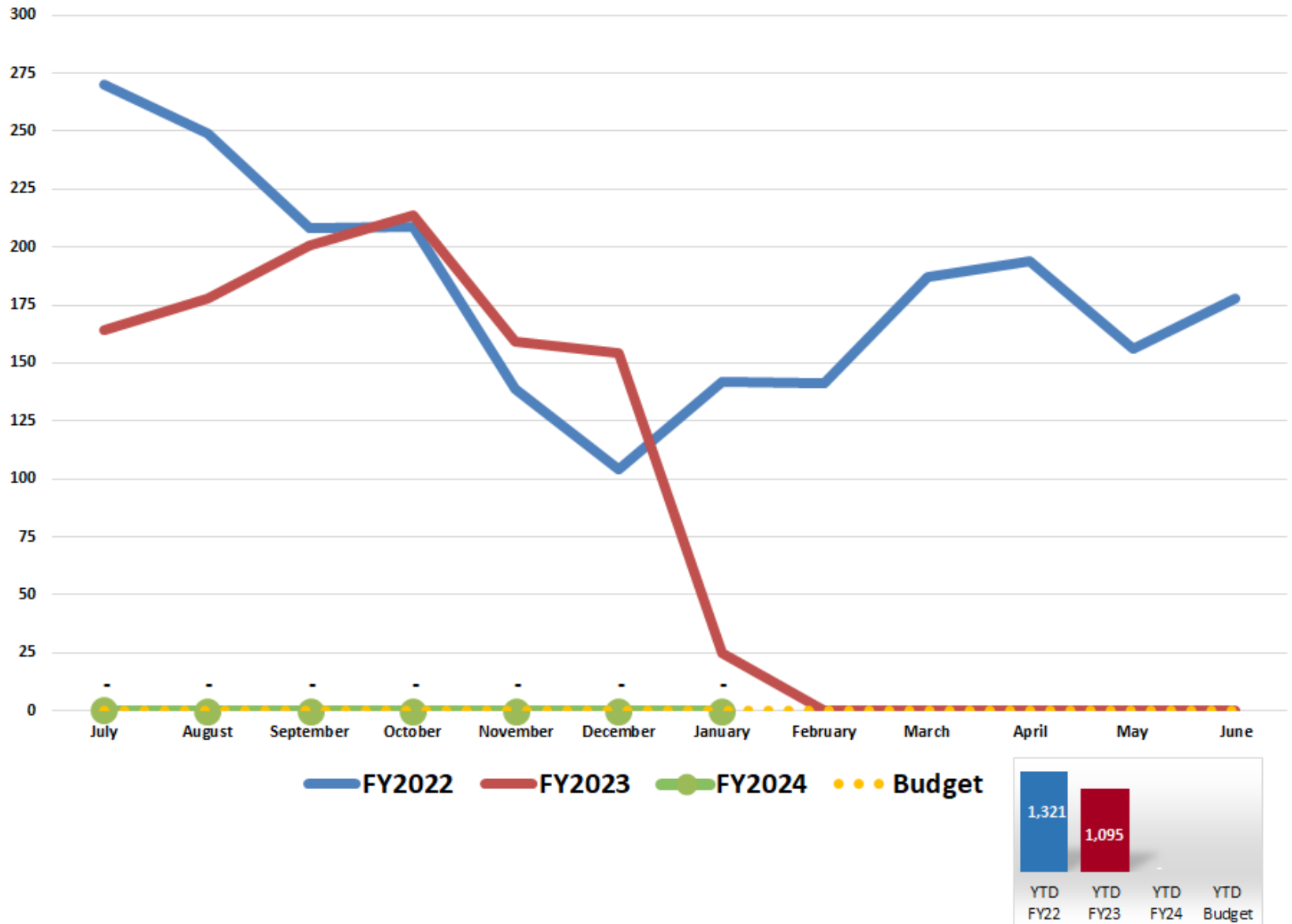
— FY2022
 — FY2023
 —●— FY2024
 ●●● Budget



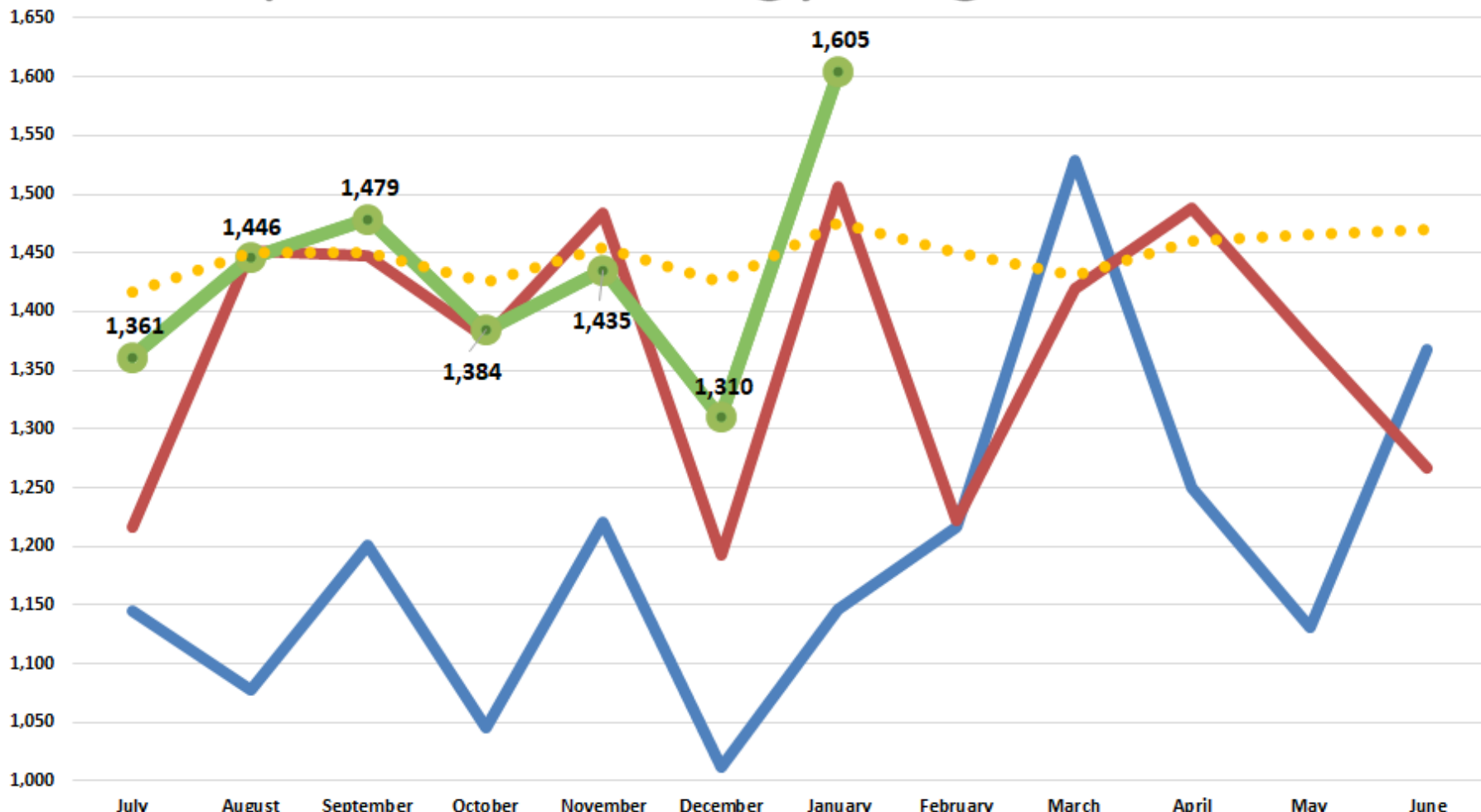
Neurosurgery Clinic - wRVU's



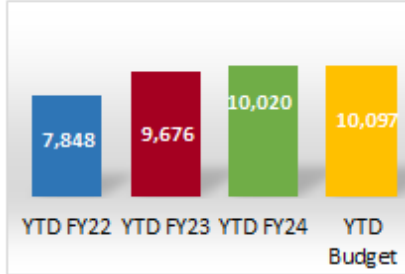
Neurosurgery Clinic Registrations



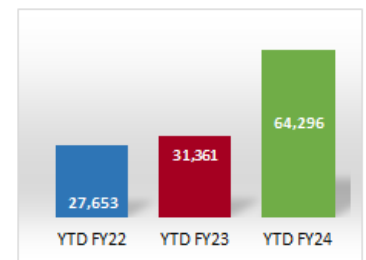
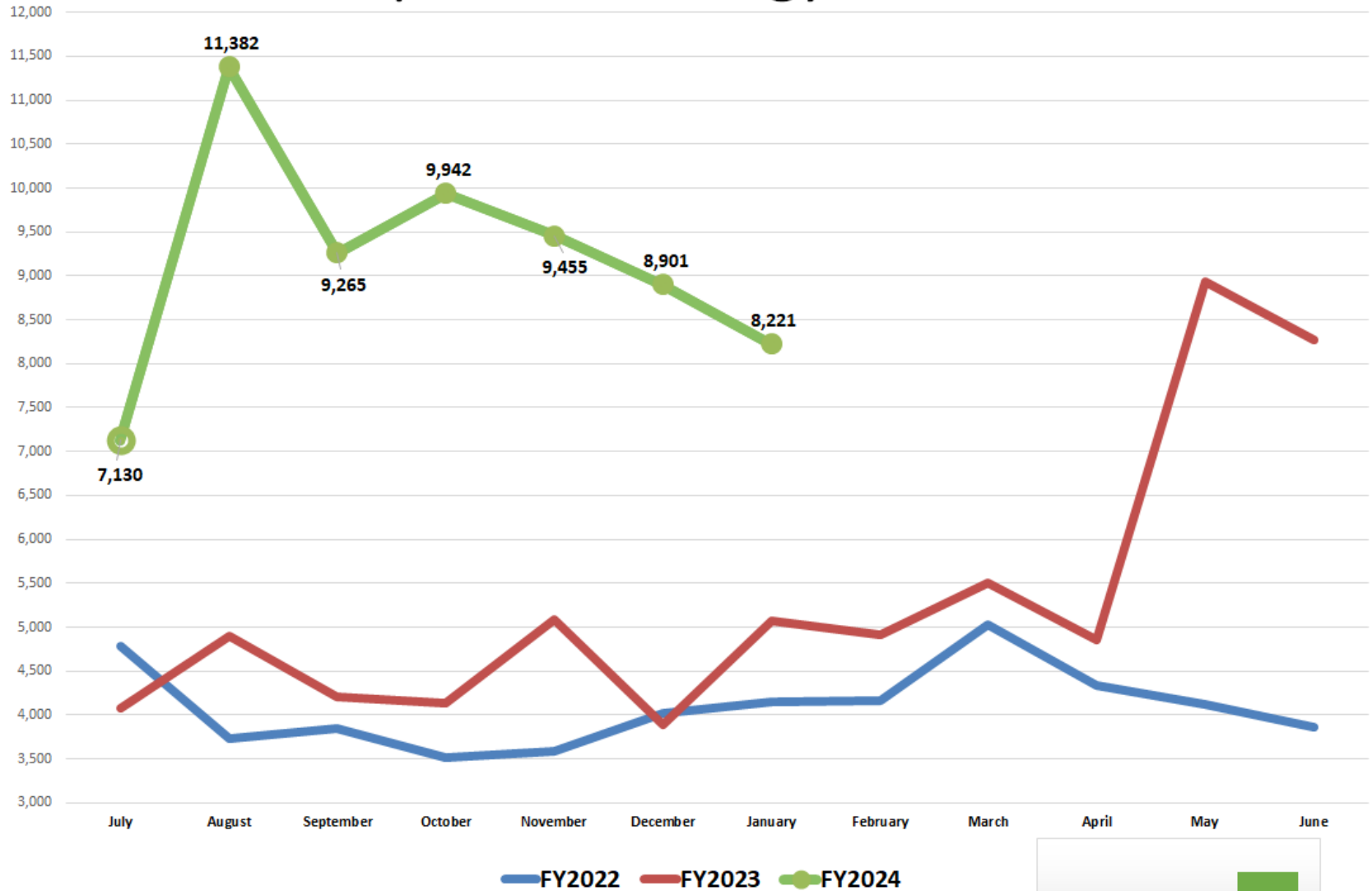
Sequoia Cardiology Registrations



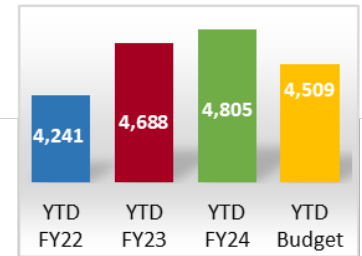
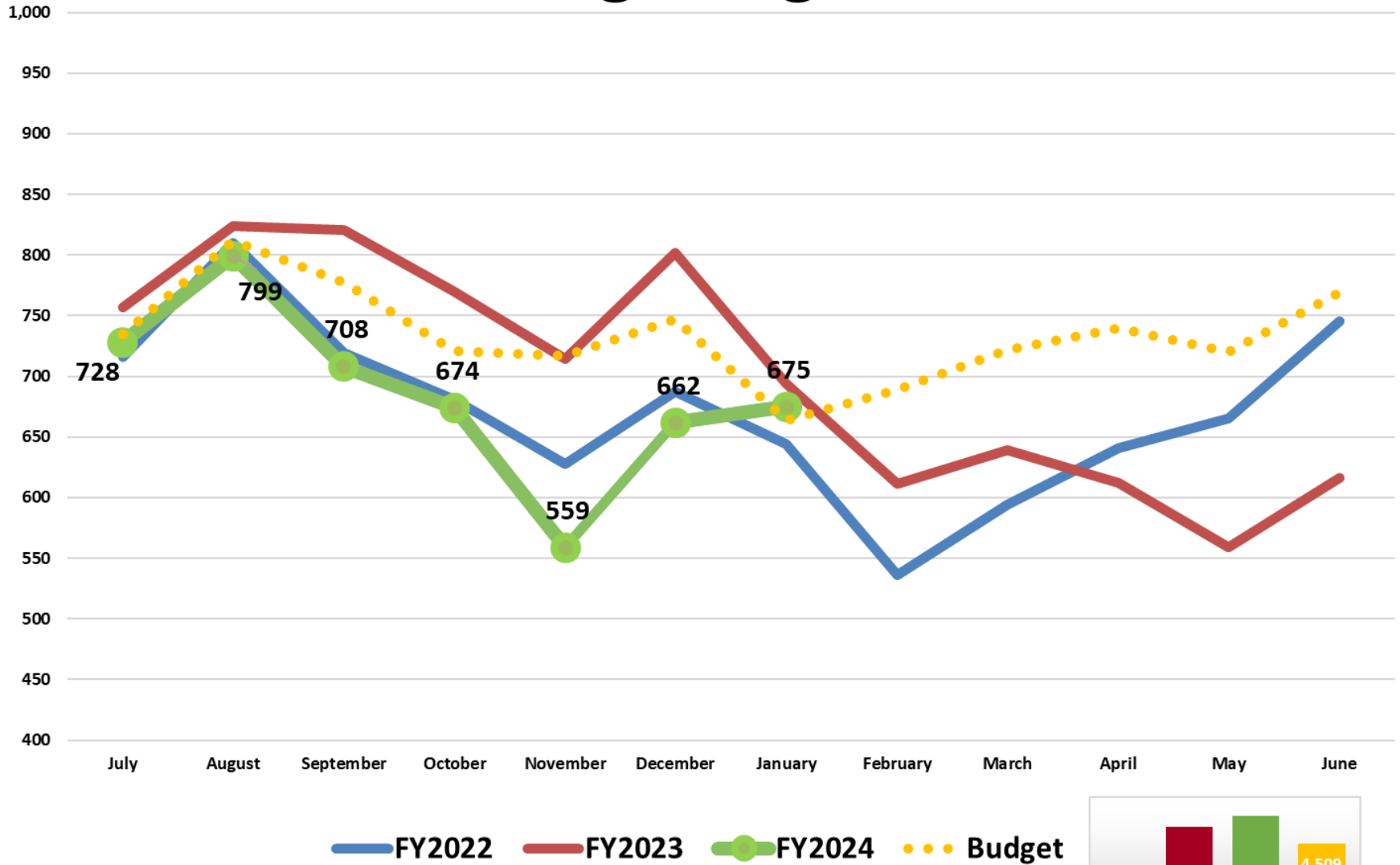
—●— FY2022
 —●— FY2023
 —●— FY2024
 ●●● Budget



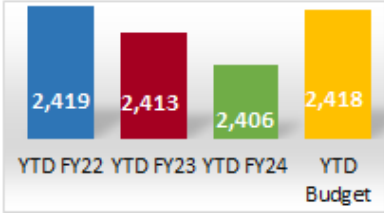
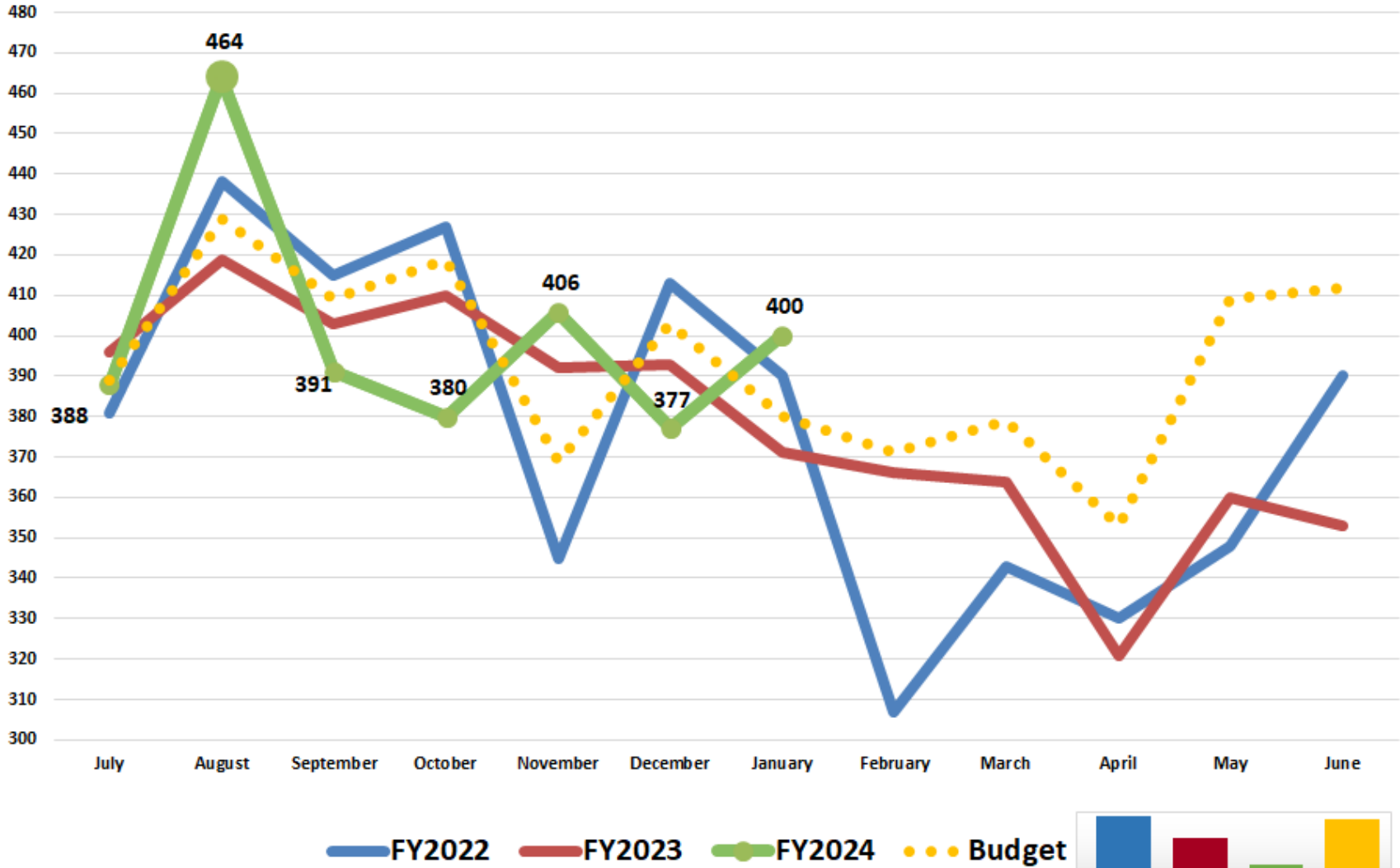
Sequoia Cardiology - wRVU's



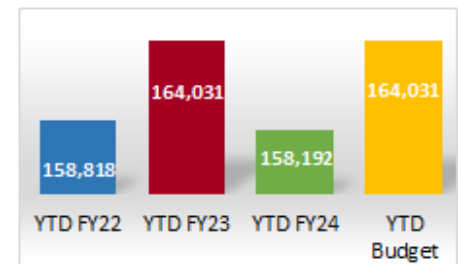
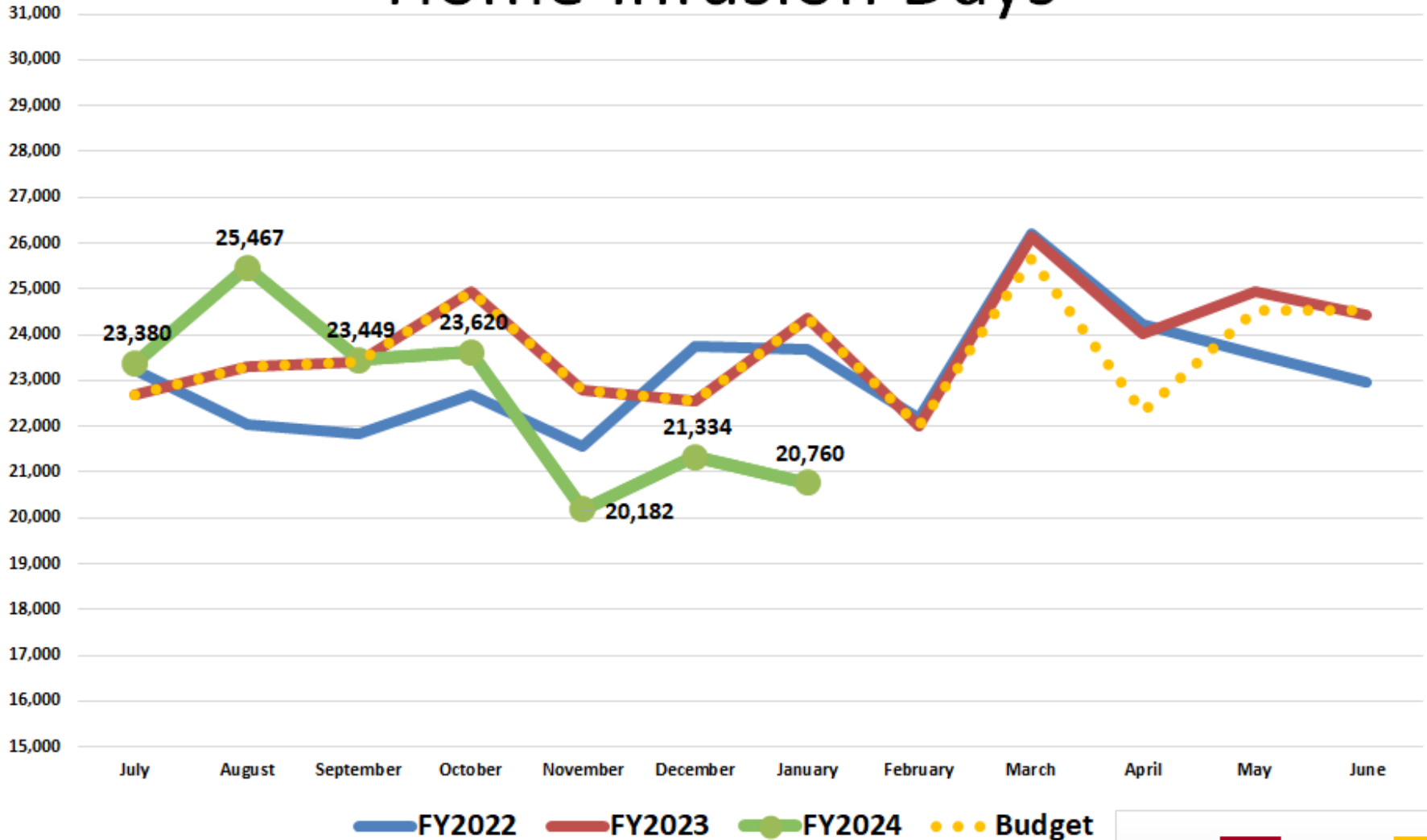
Labor Triage Registrations



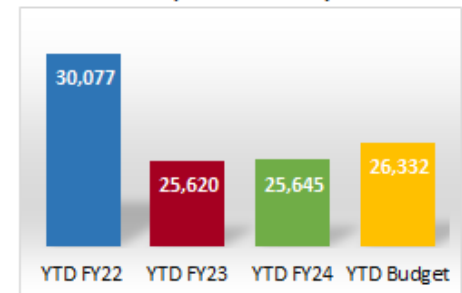
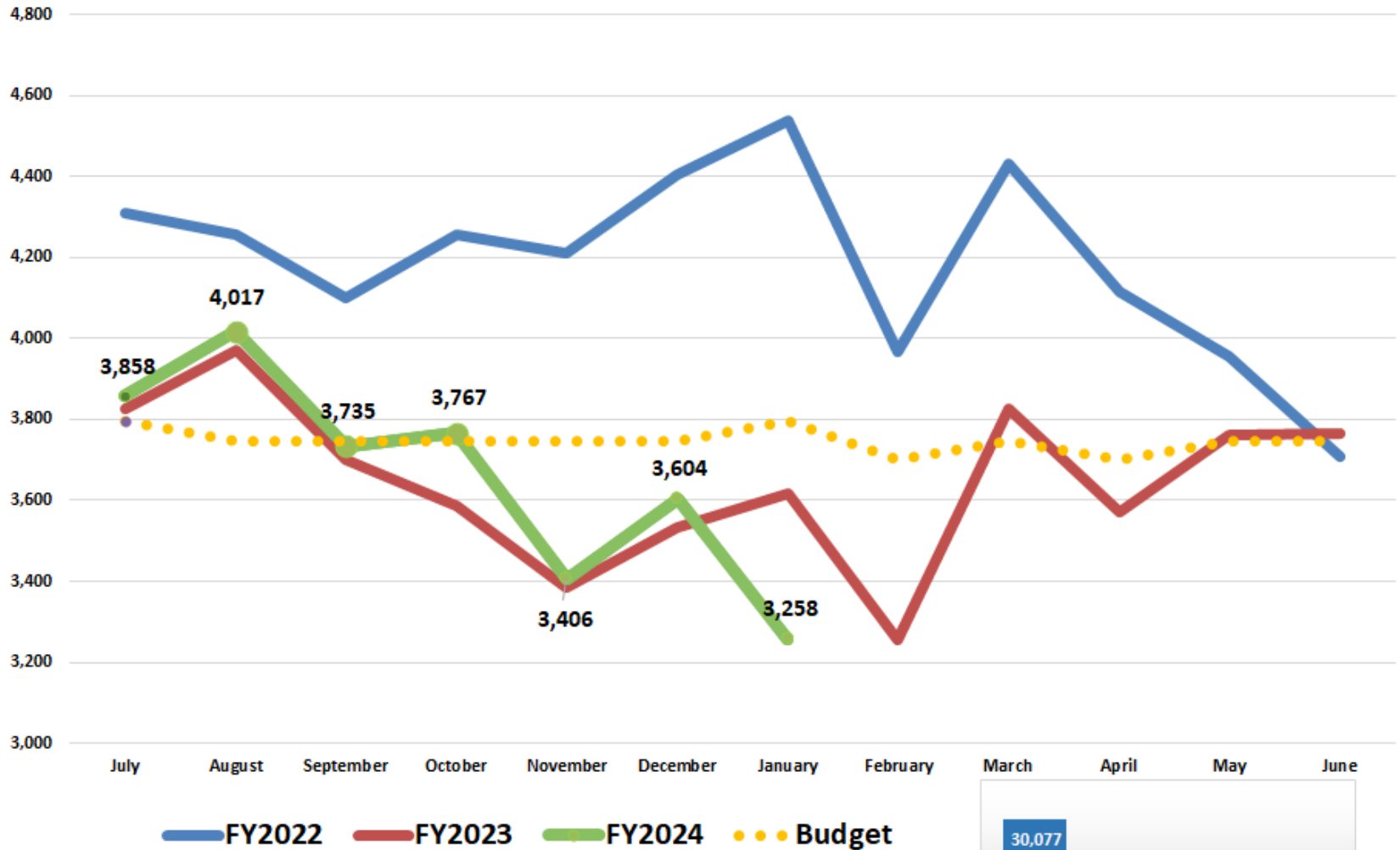
Deliveries



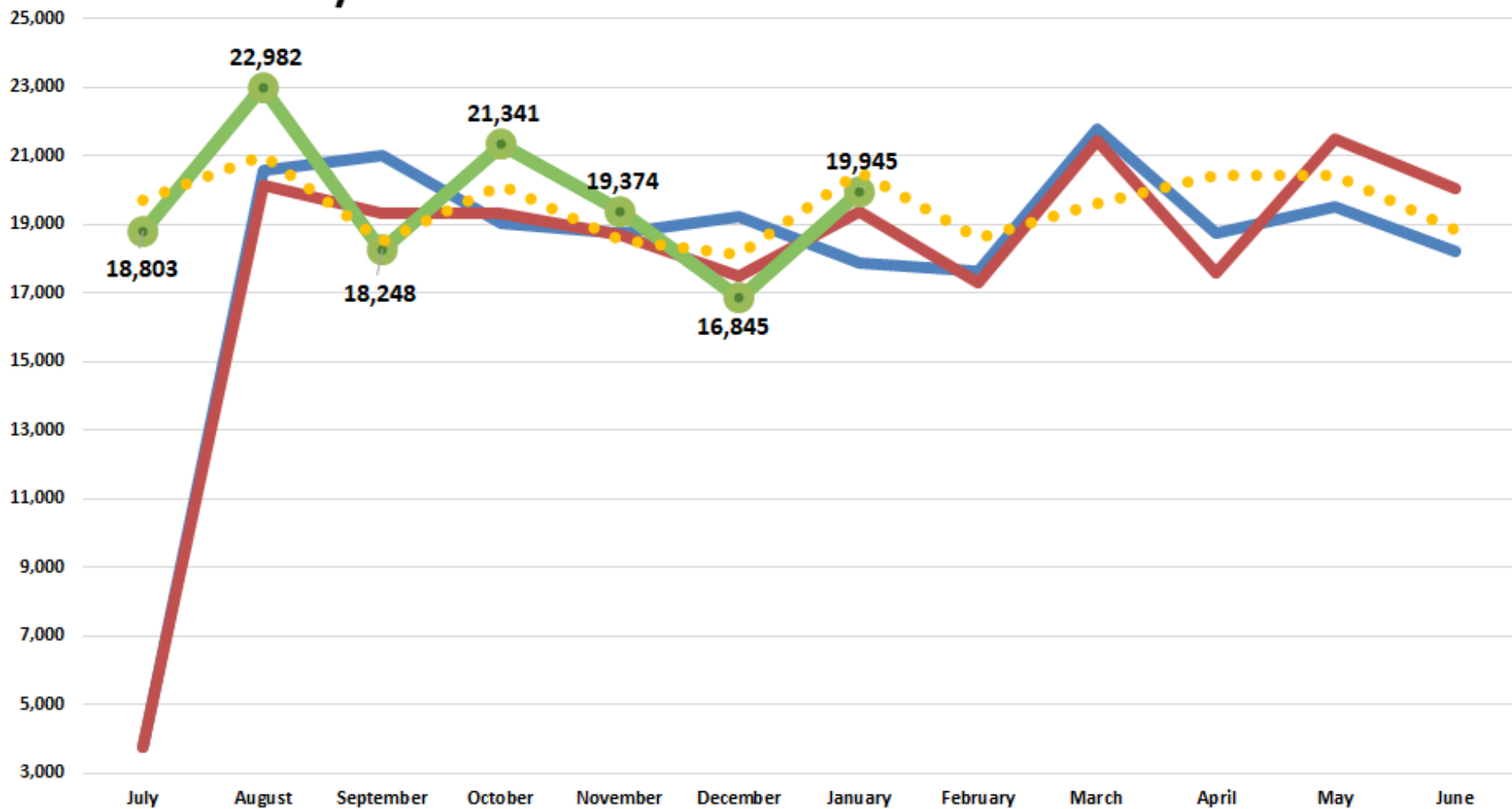
Home Infusion Days



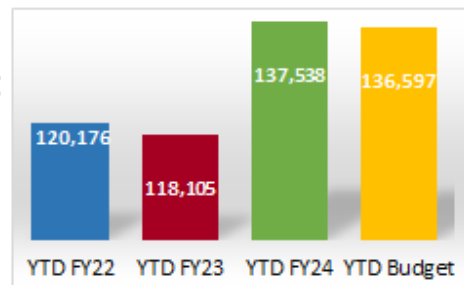
Hospice Days



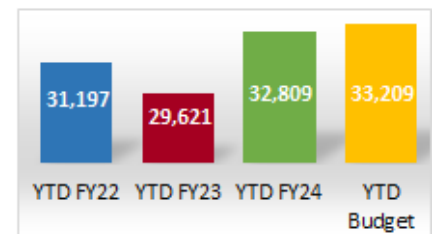
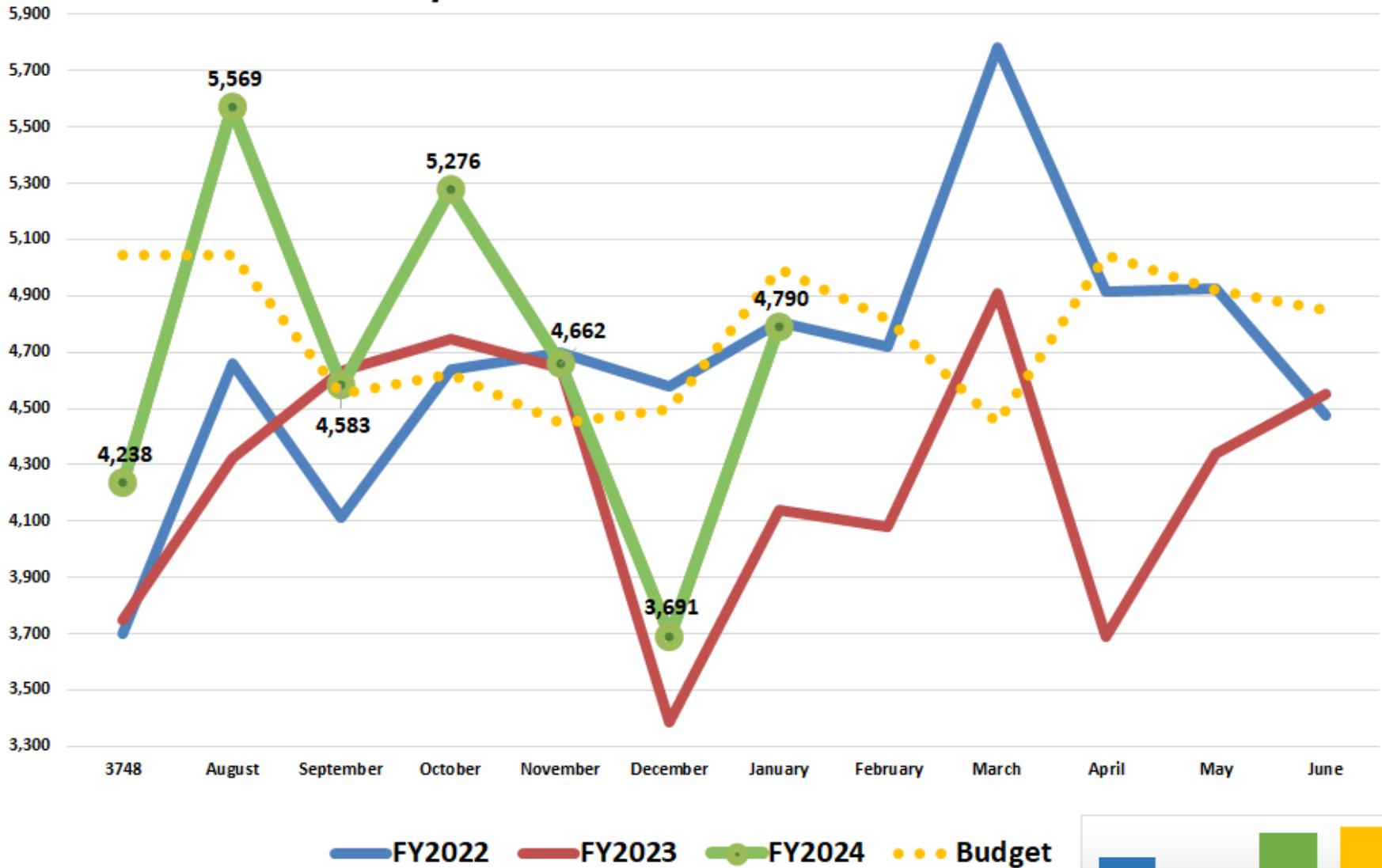
All O/P Rehab Svcs Across District



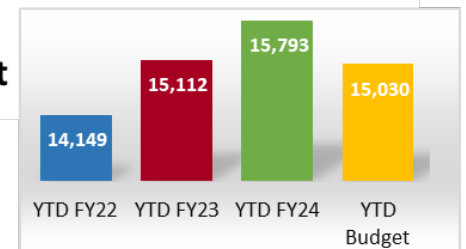
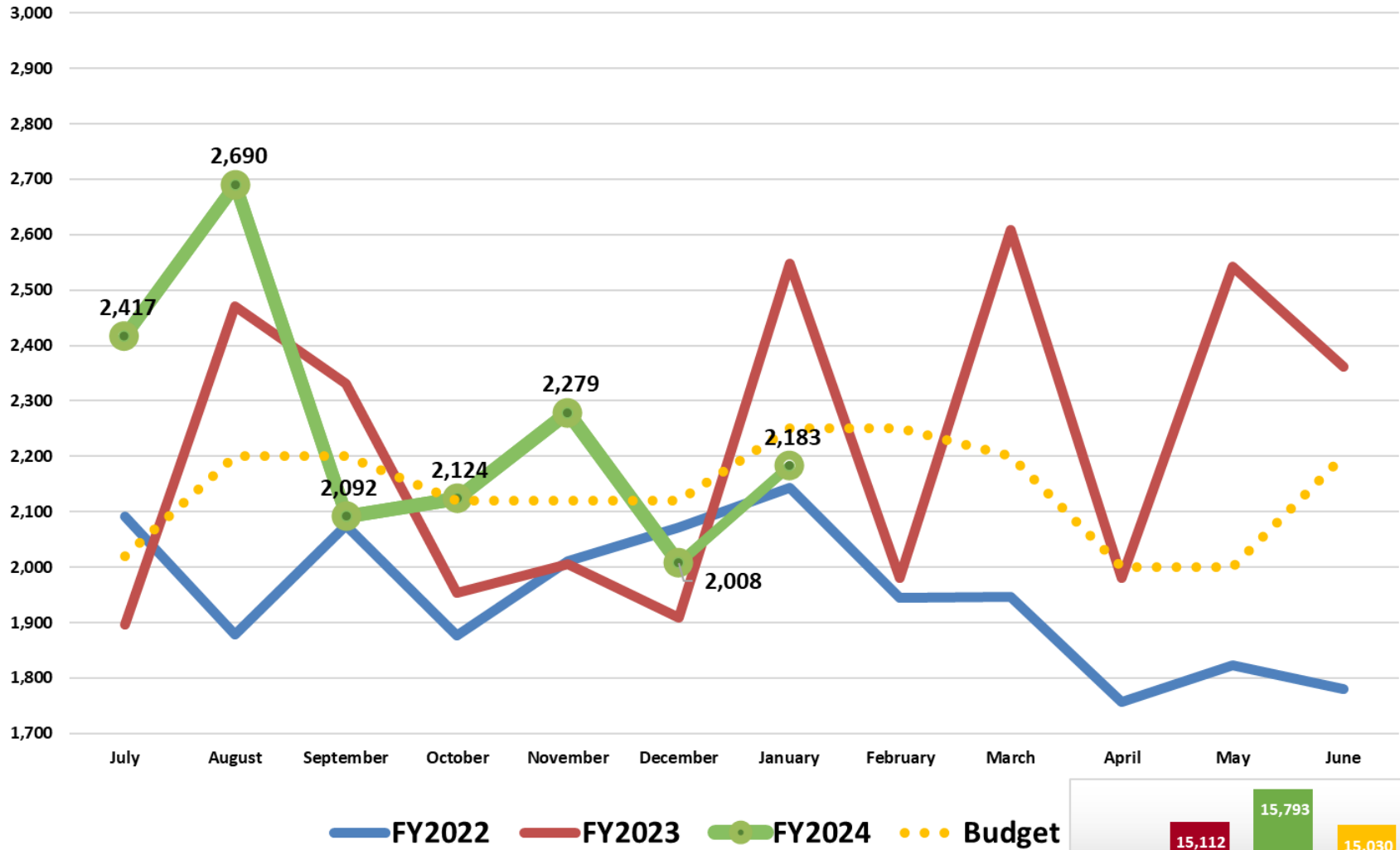
—●— FY2022
 —●— FY2023
 —●— FY2024
 ●●● Budget



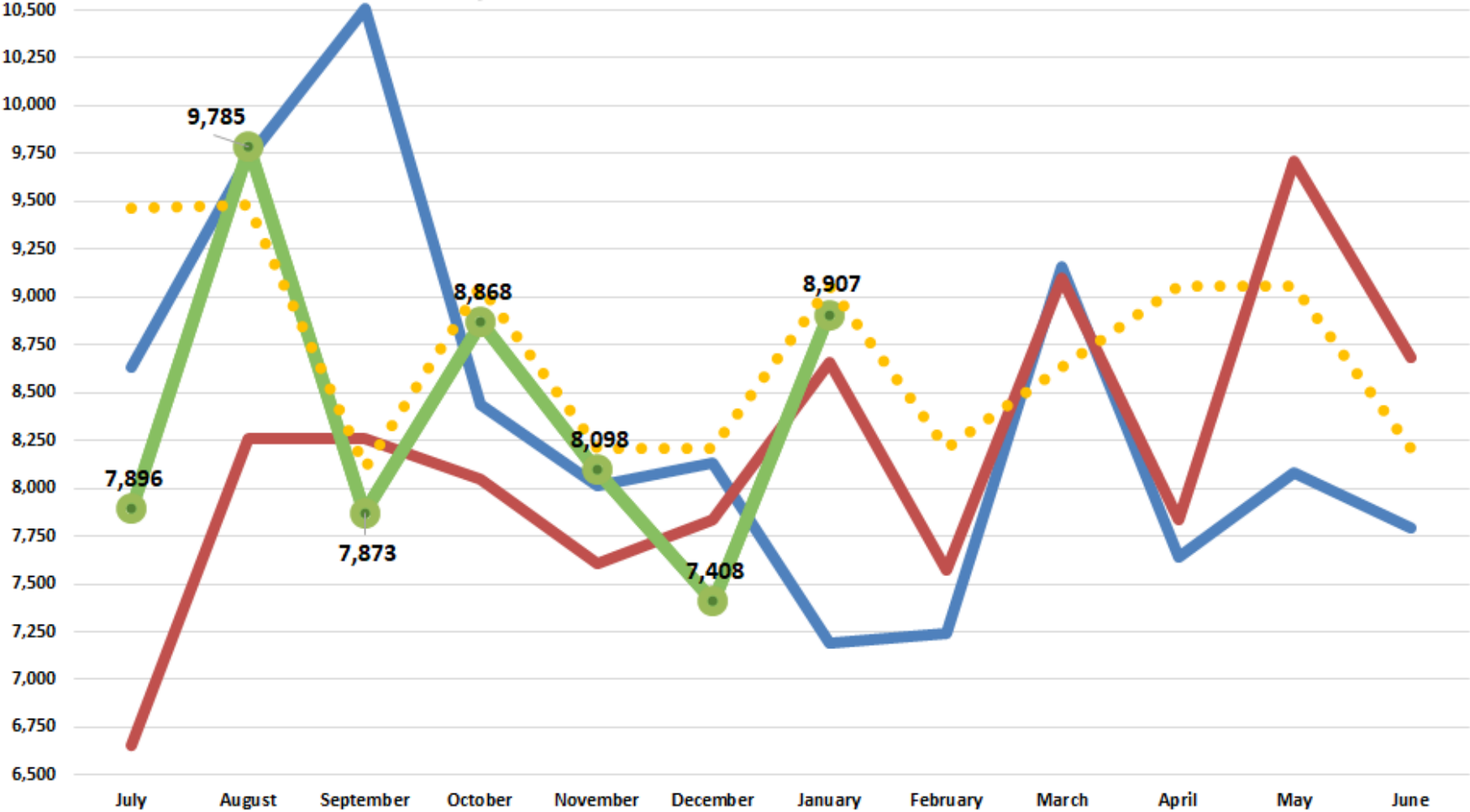
O/P Rehab Services



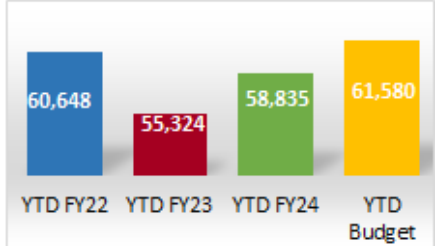
O/P Rehab - Exeter



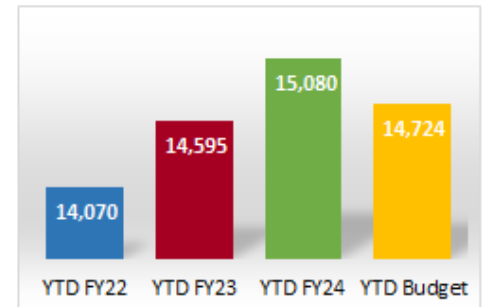
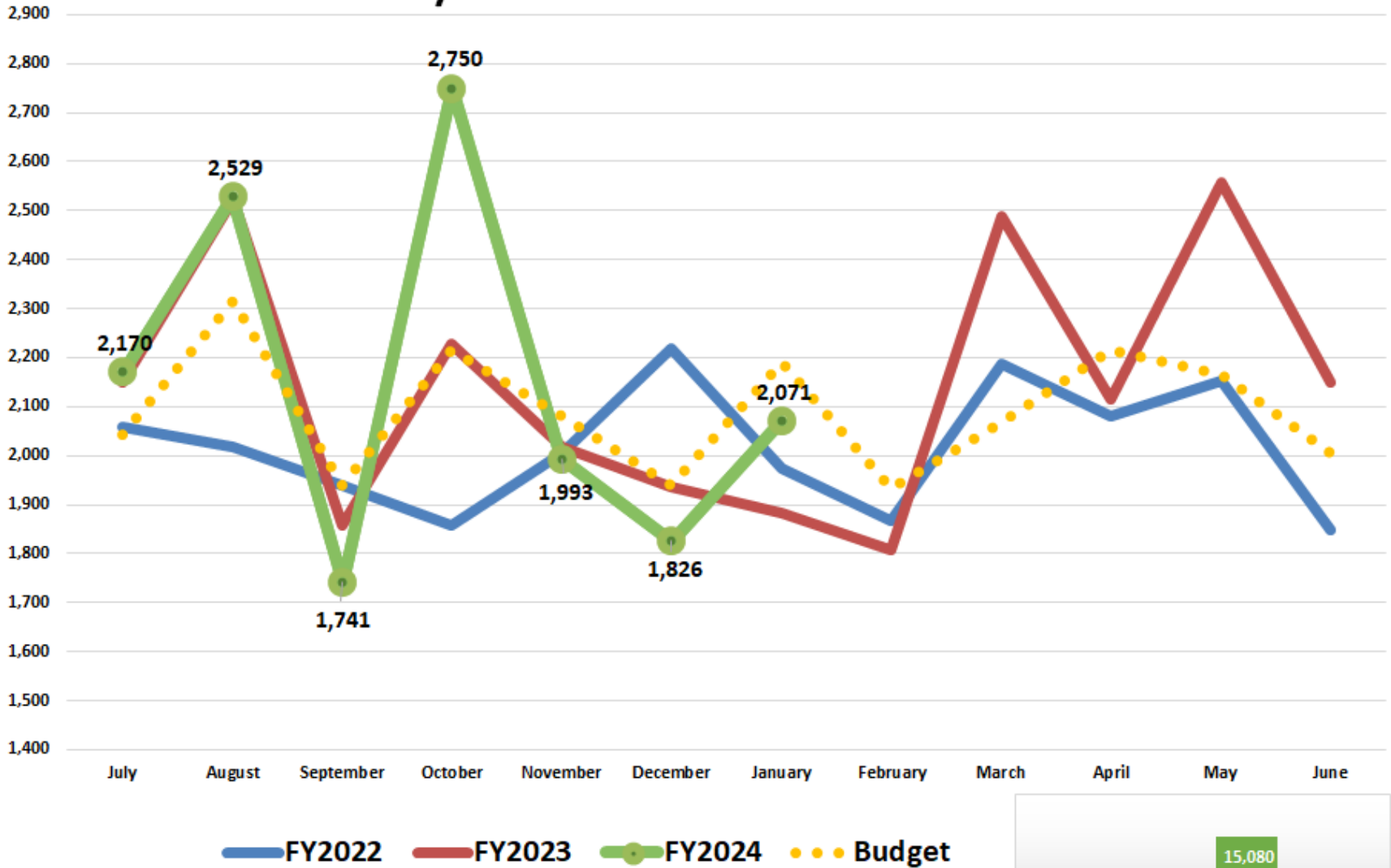
O/P Rehab - Akers



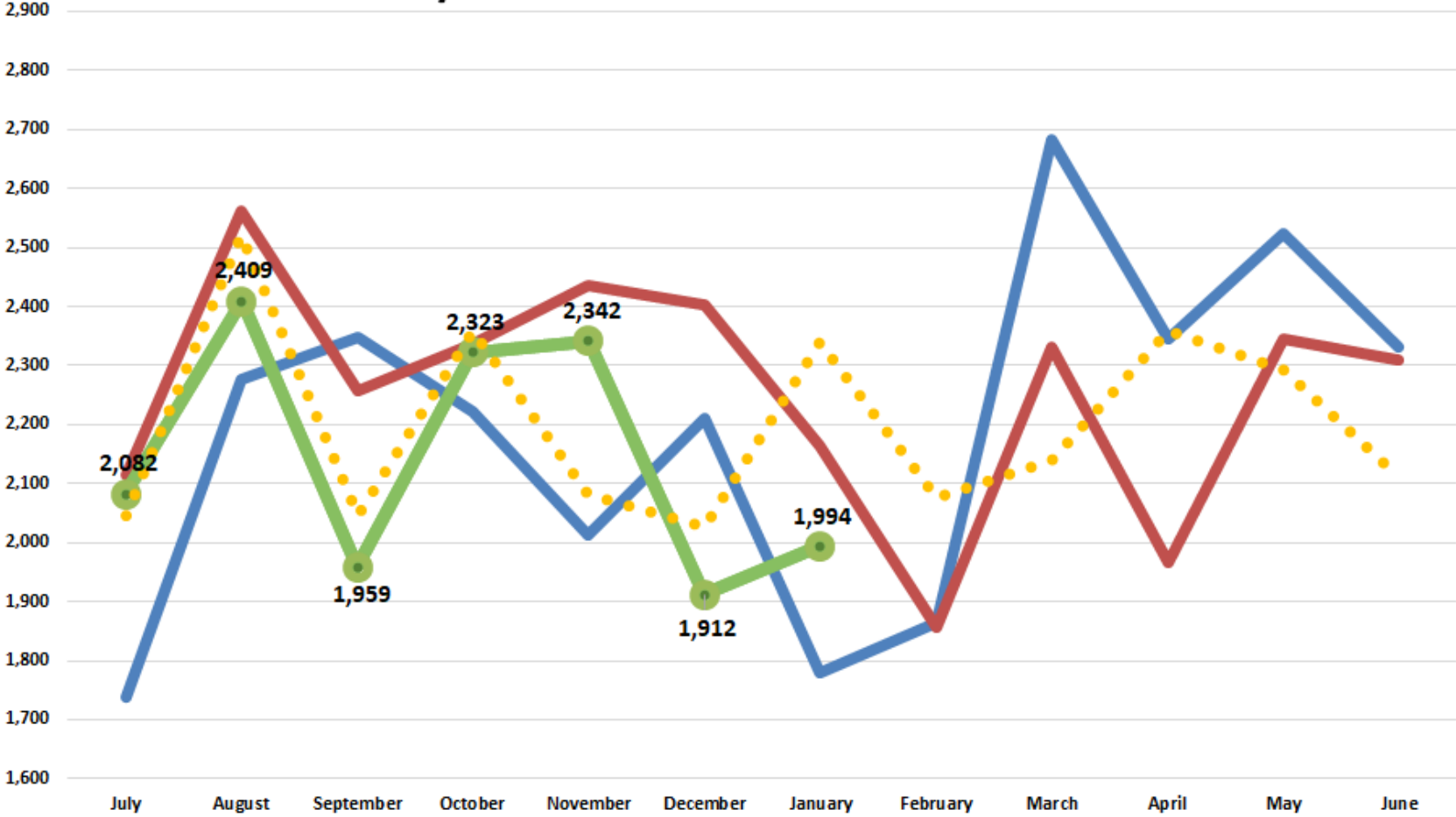
—●— FY2022
 —●— FY2023
 —●— FY2024
 ●●● Budget



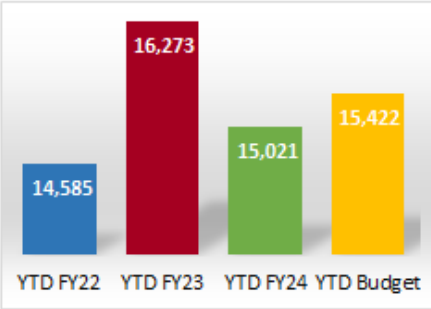
O/P Rehab - LLOPT



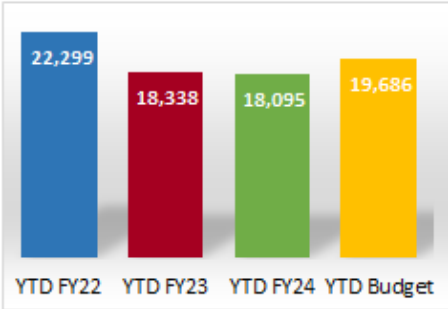
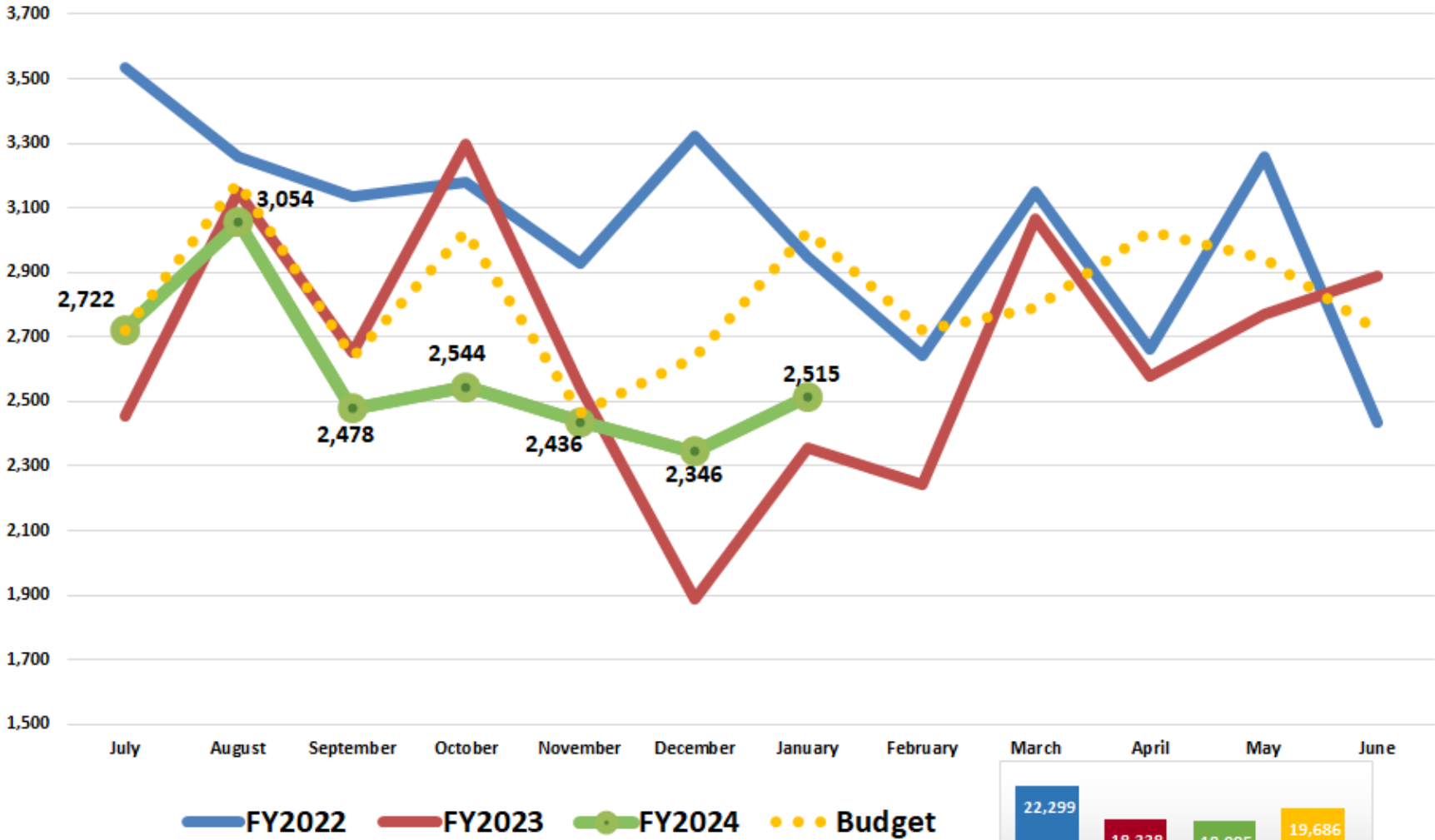
O/P Rehab - Dinuba



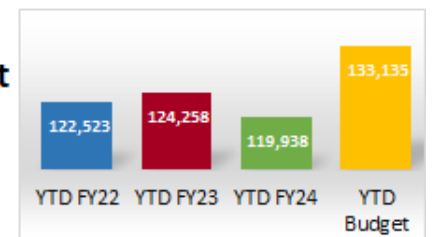
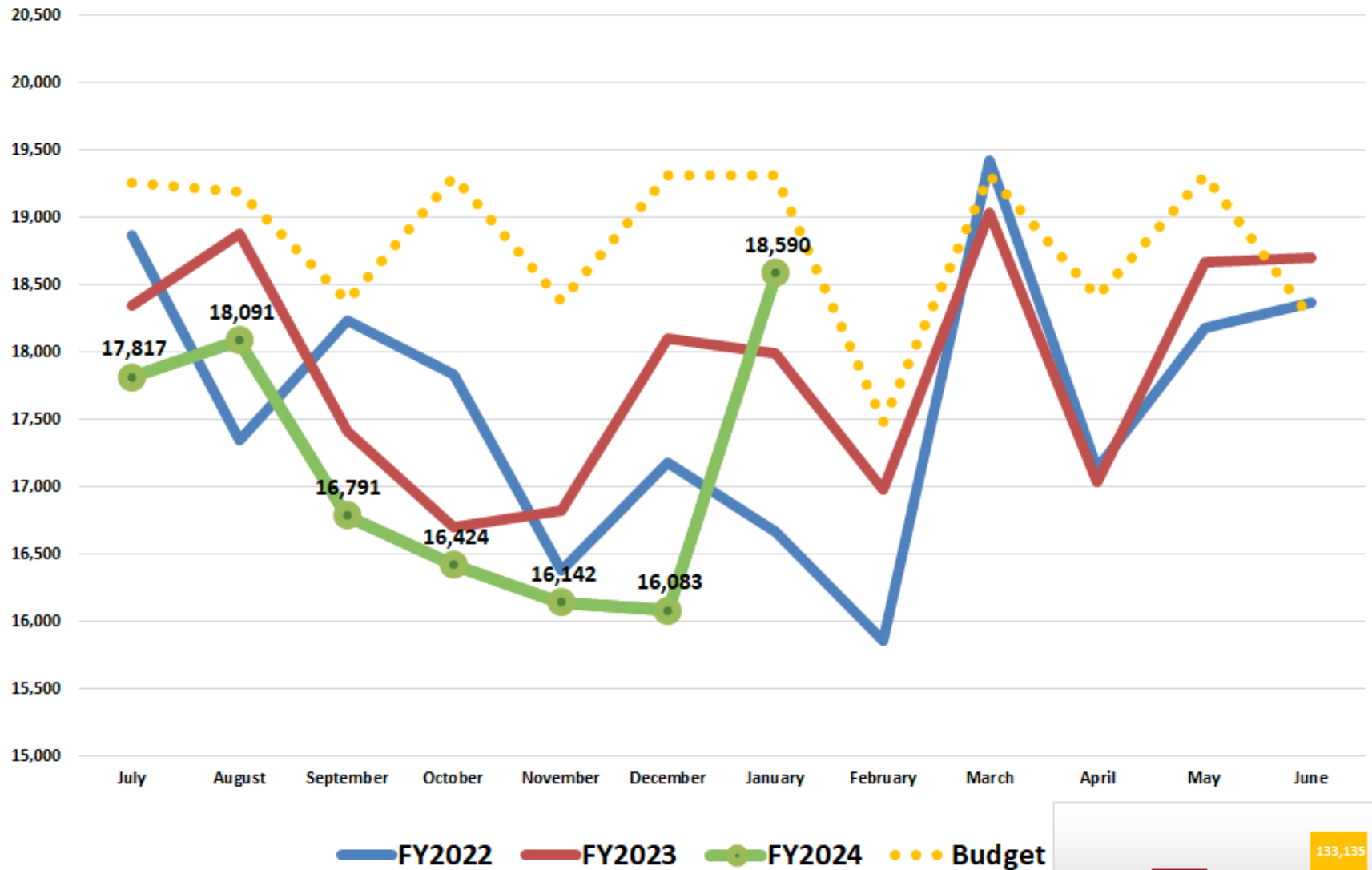
—●— FY2022
 —●— FY2023
 —●— FY2024
 ●●● Budget



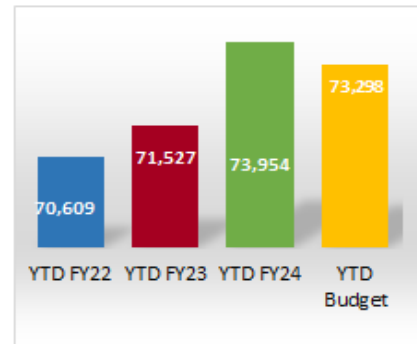
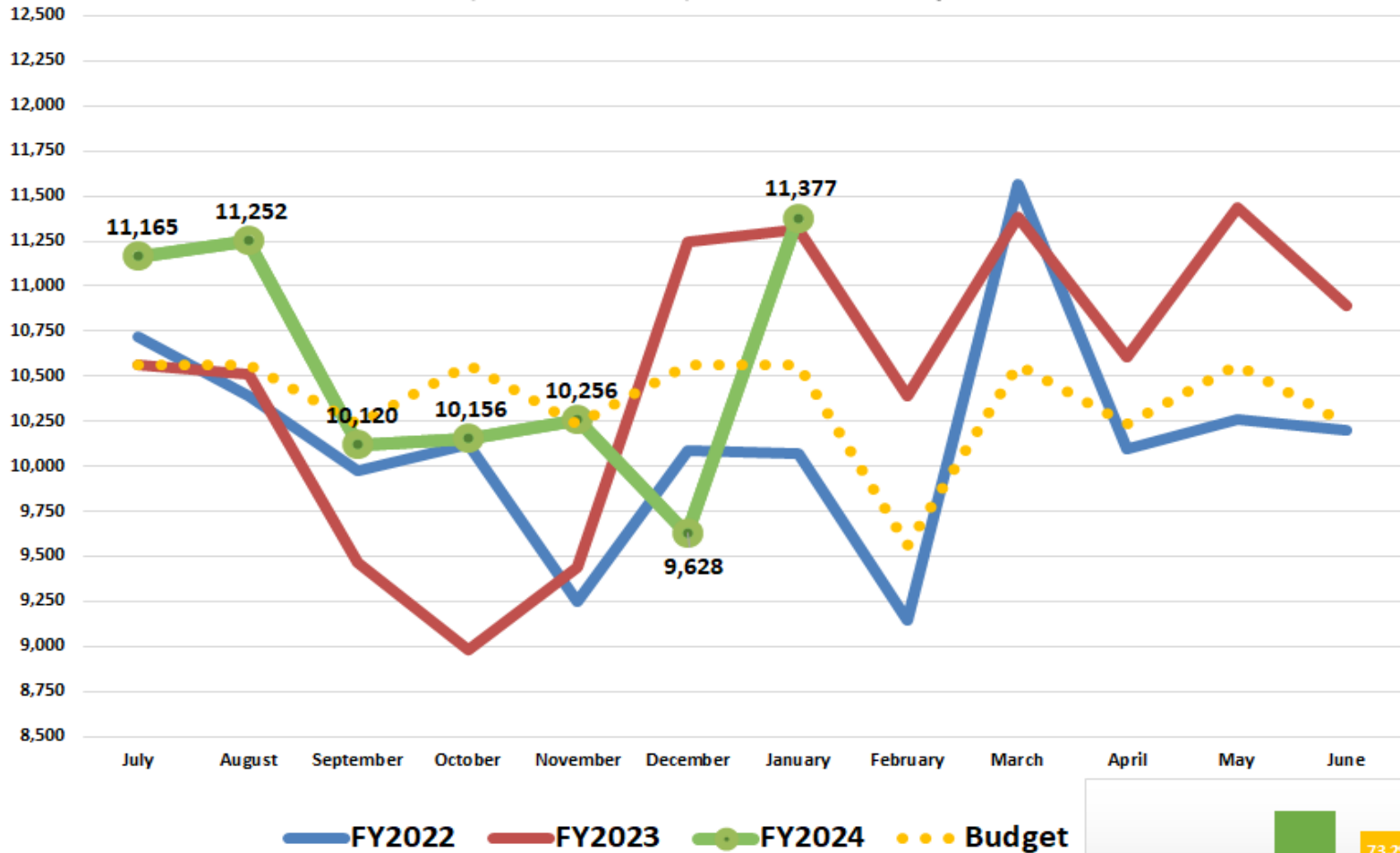
Therapy - Cypress Hand Center



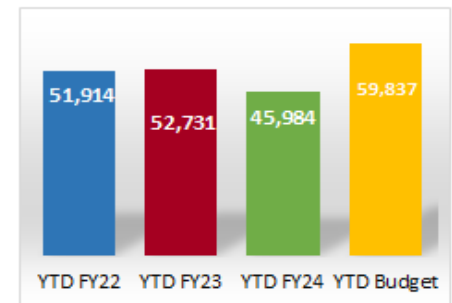
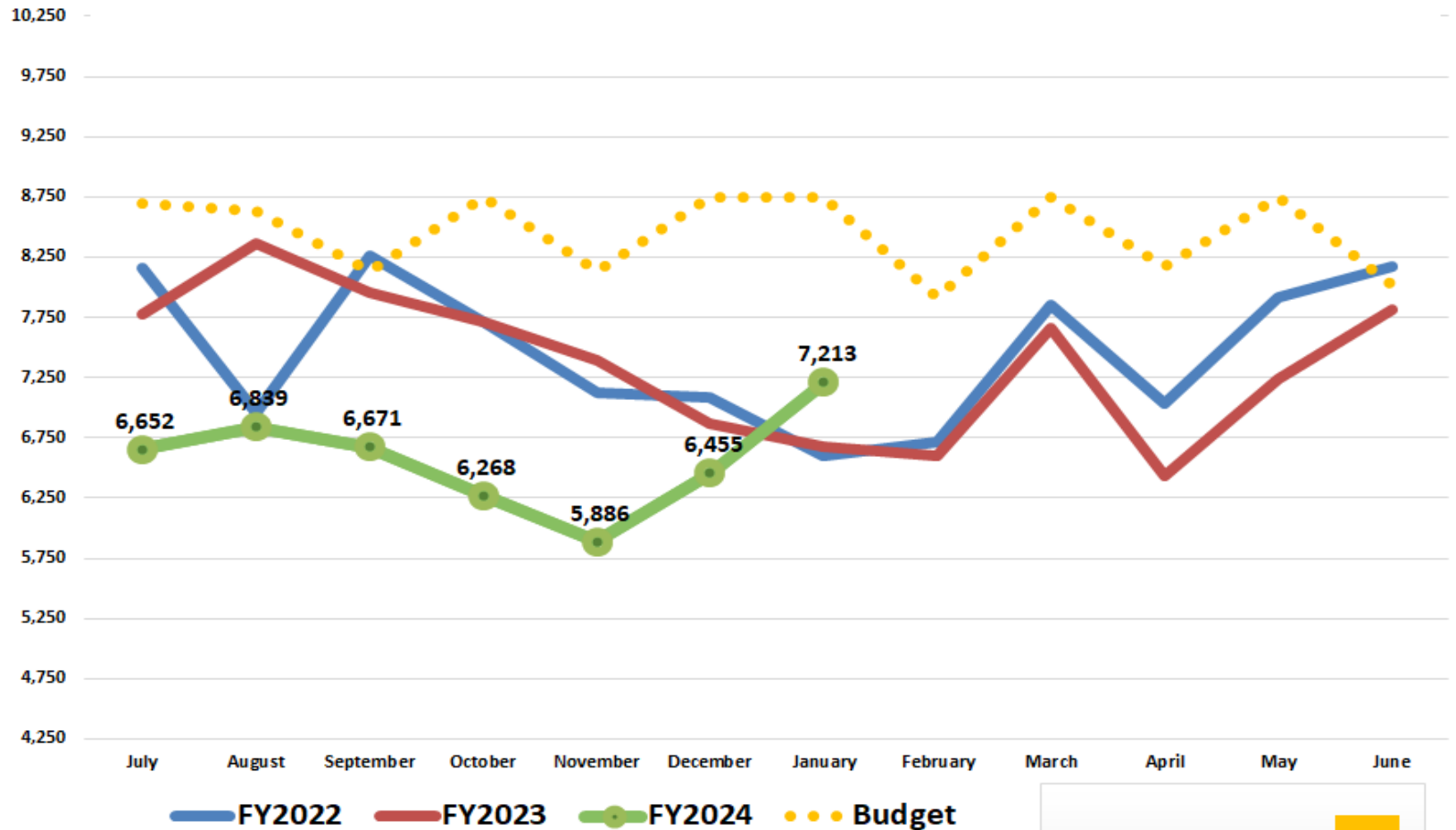
Physical & Other Therapy Units (I/P & O/P)



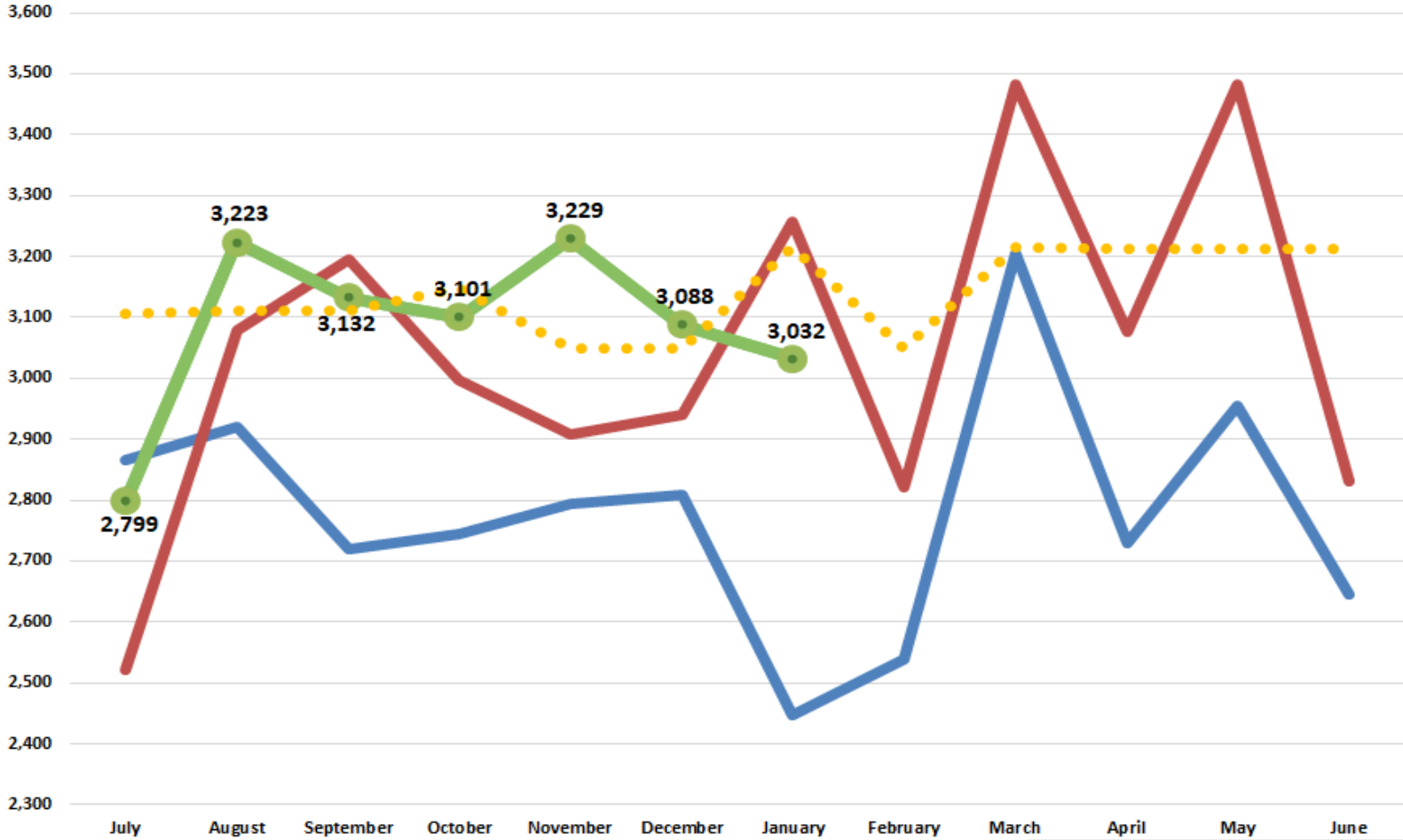
Physical & Other Therapy Units (I/P & O/P)-Main Campus



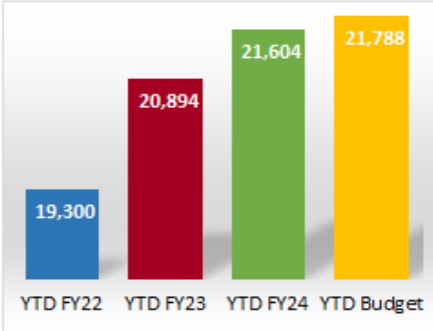
Physical & Other Therapy Units (I/P & O/P)- KDRH & South Campus



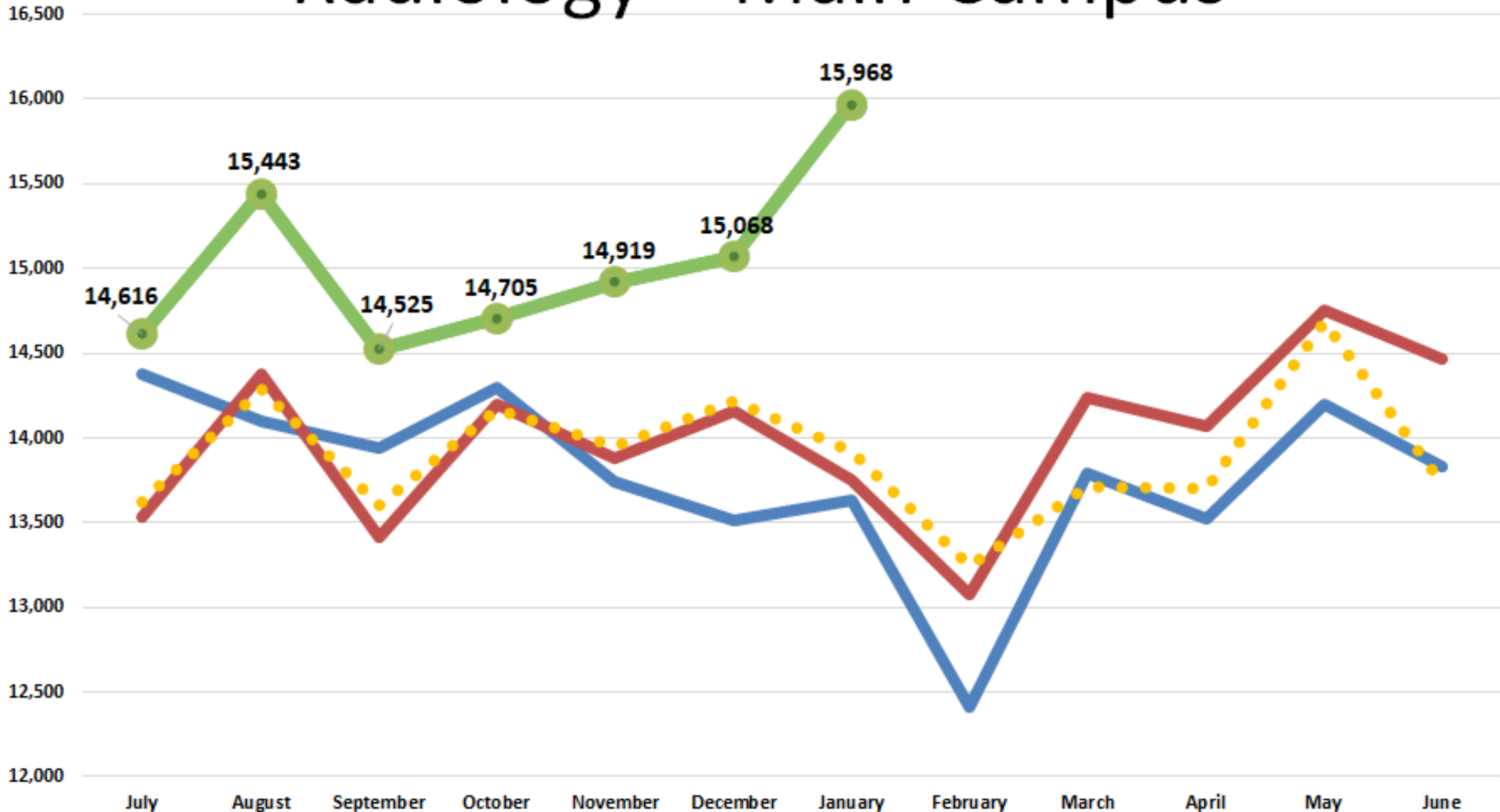
Home Health Visits



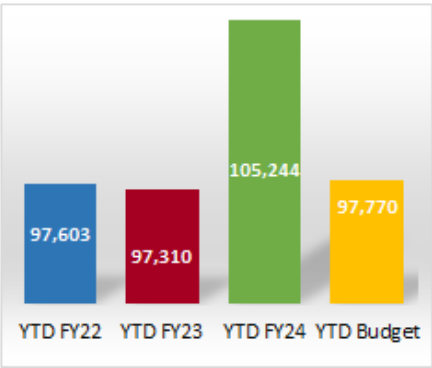
—●— FY2022
 —●— FY2023
 —●— FY2024
 ●●● Budget



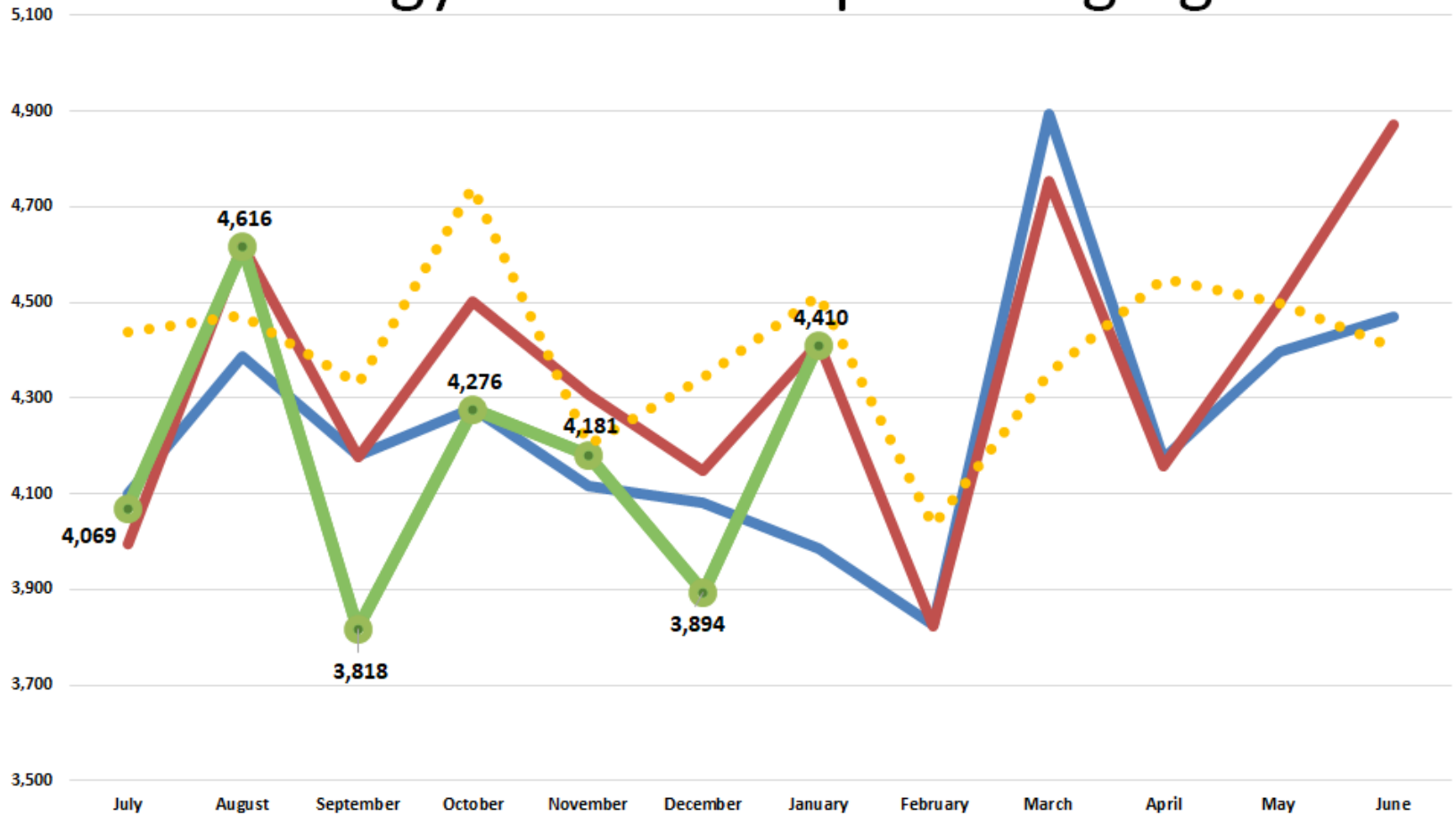
Radiology – Main Campus



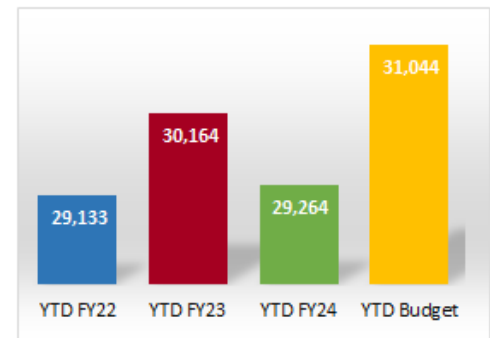
—●— FY2022
 —●— FY2023
 —●— FY2024
 ●●● Budget



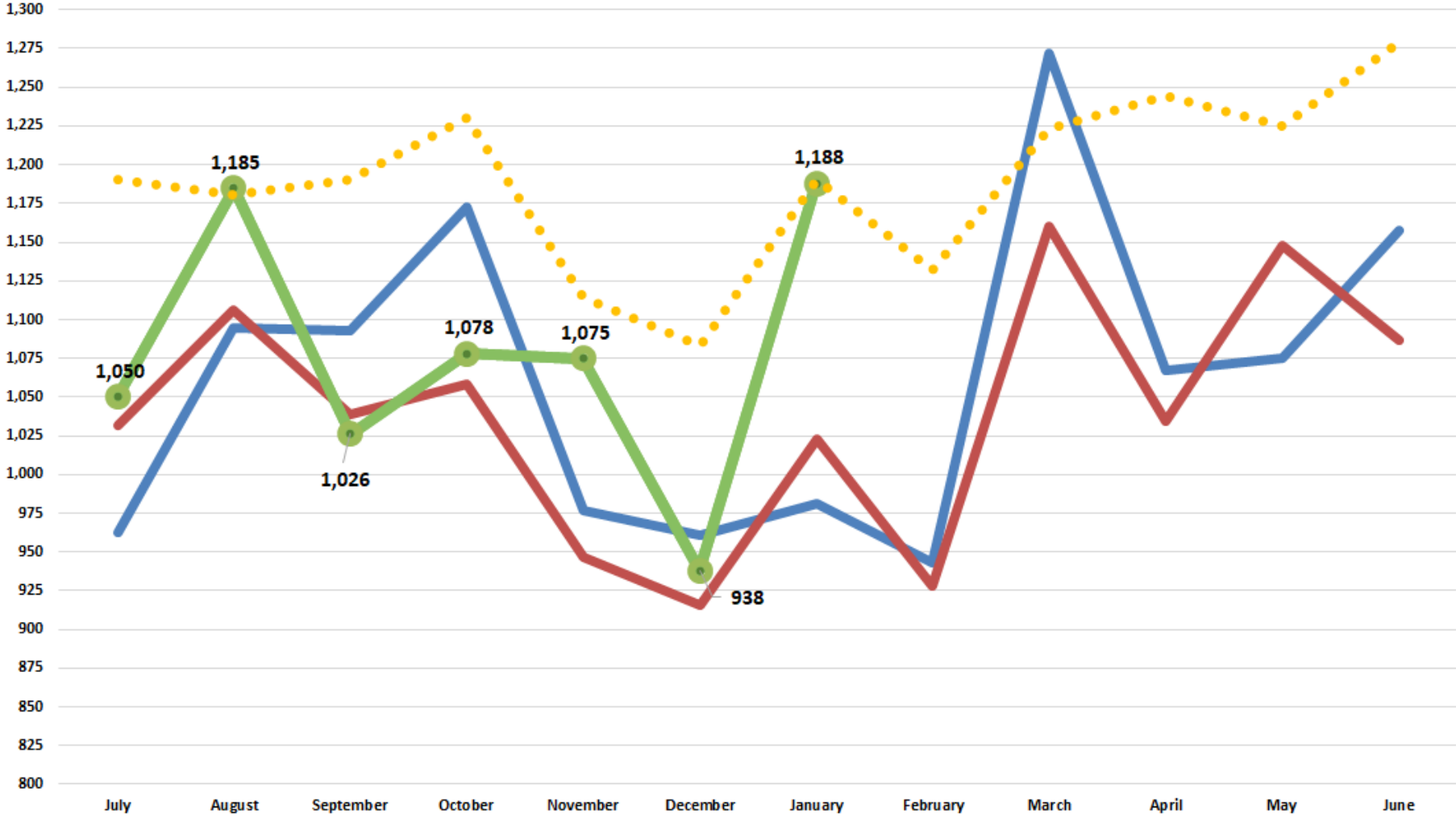
Radiology - West Campus Imaging



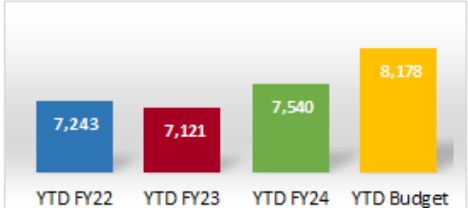
—●— FY2022
 —●— FY2023
 —●— FY2024
 ●●● Budget



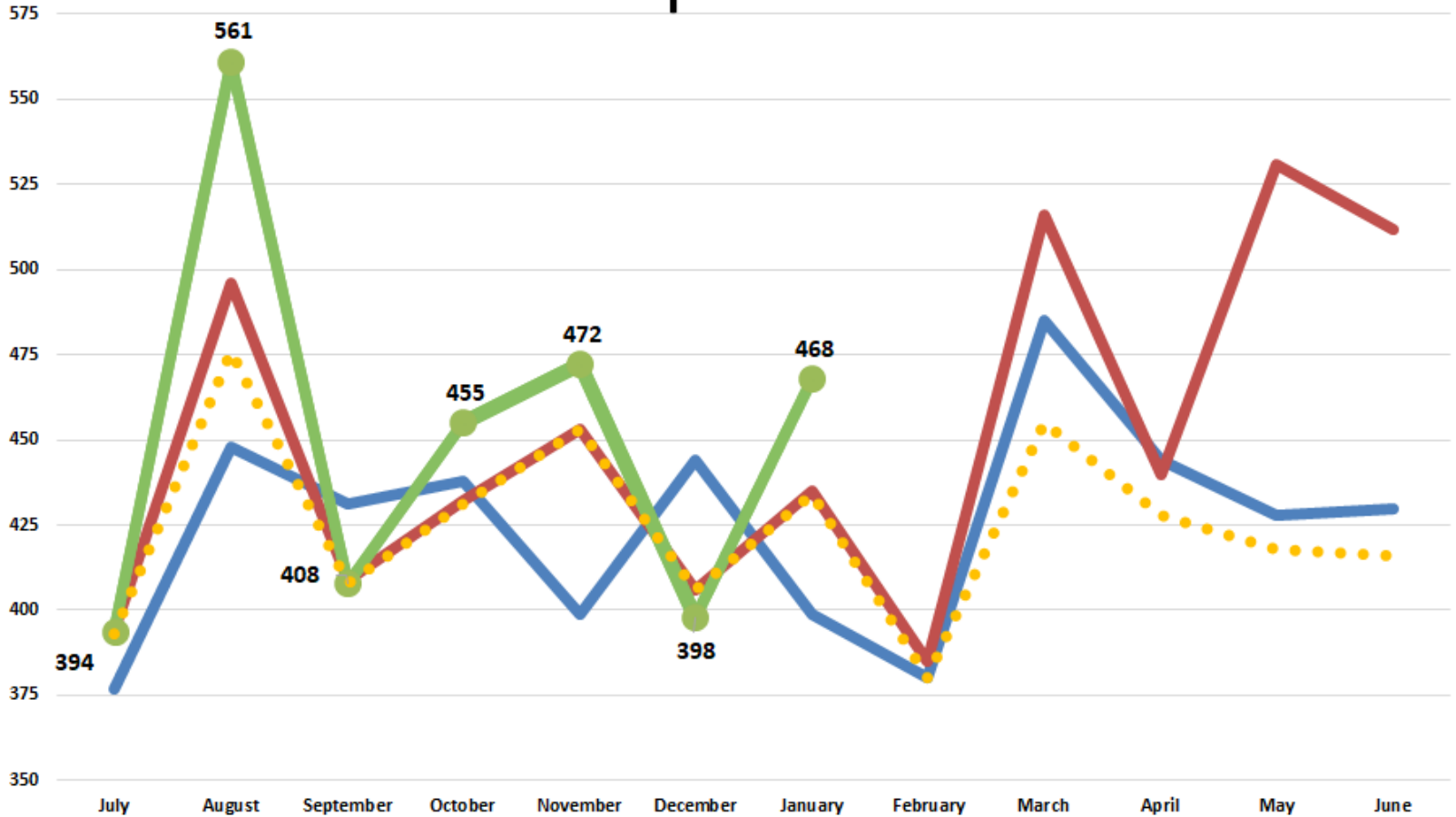
West Campus - Diagnostic Radiology



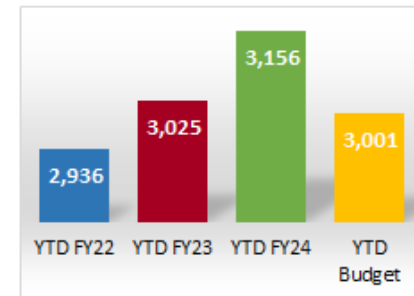
—●— FY2022
 —●— FY2023
 —●— FY2024
 ●●● Budget



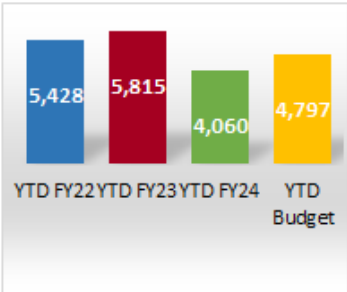
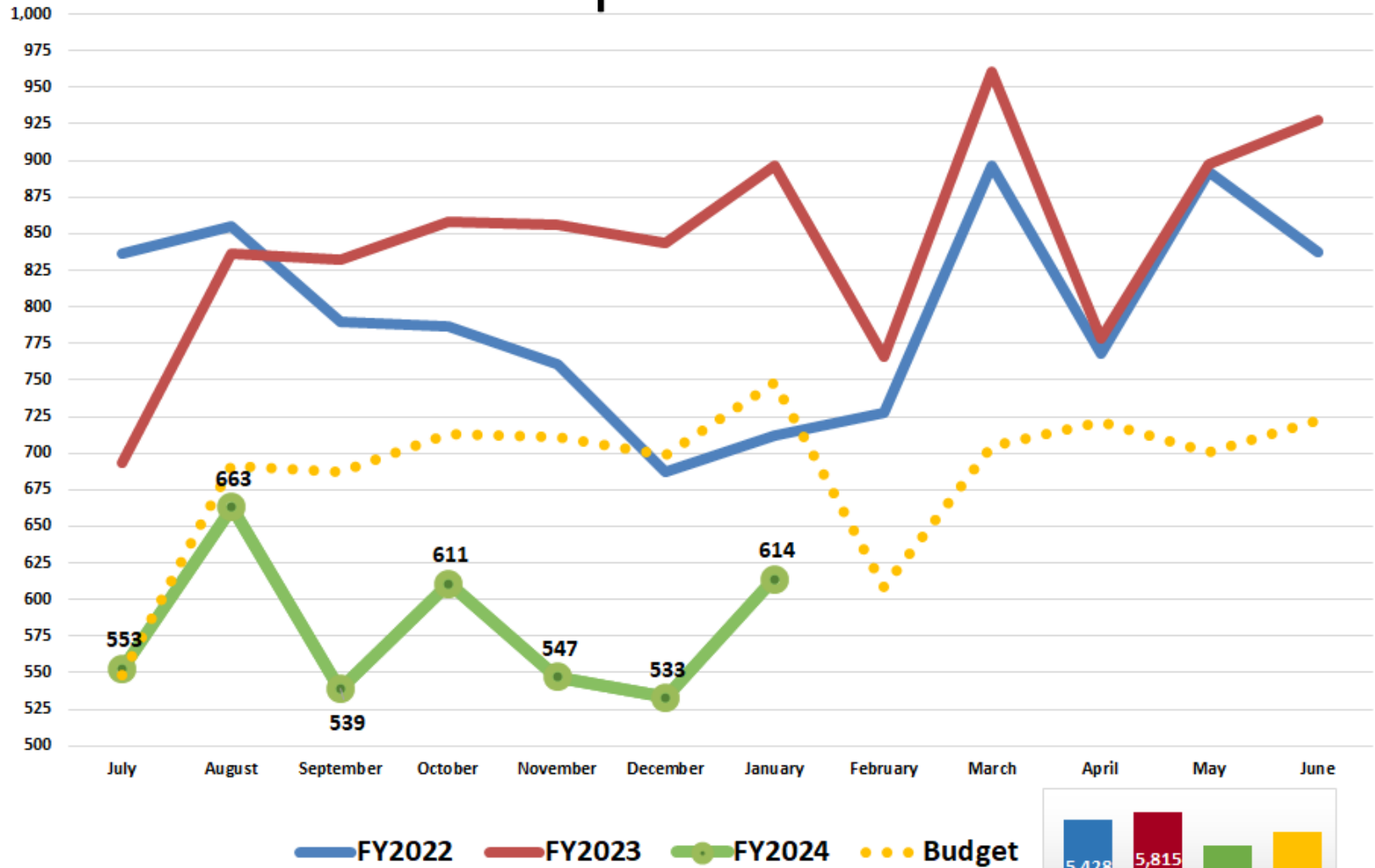
West Campus - CT Scan



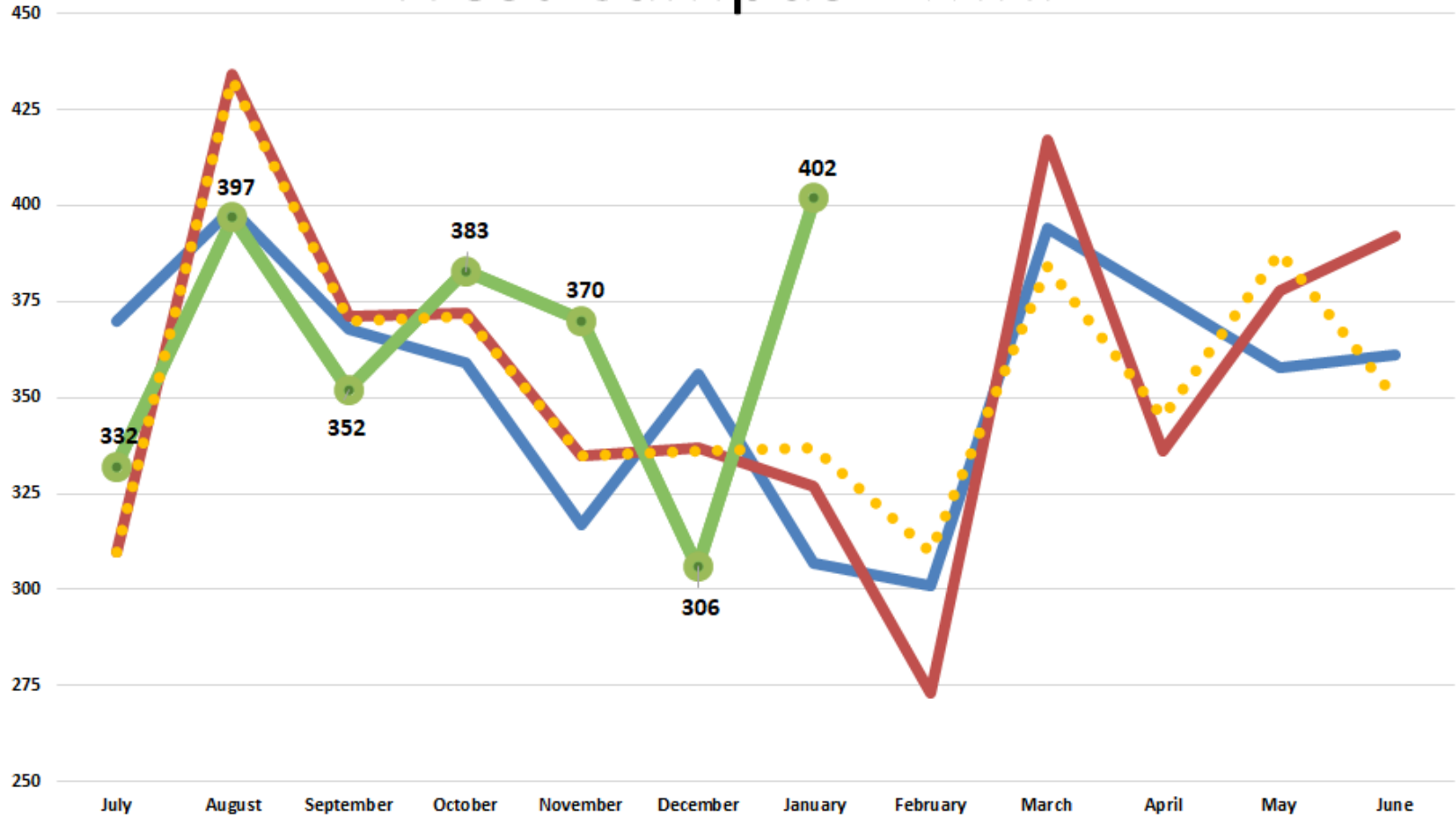
—●— FY2022
 —●— FY2023
 —●— FY2024
 ●●● Budget



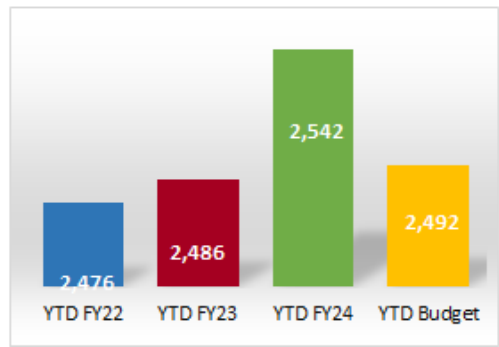
West Campus - Ultrasound



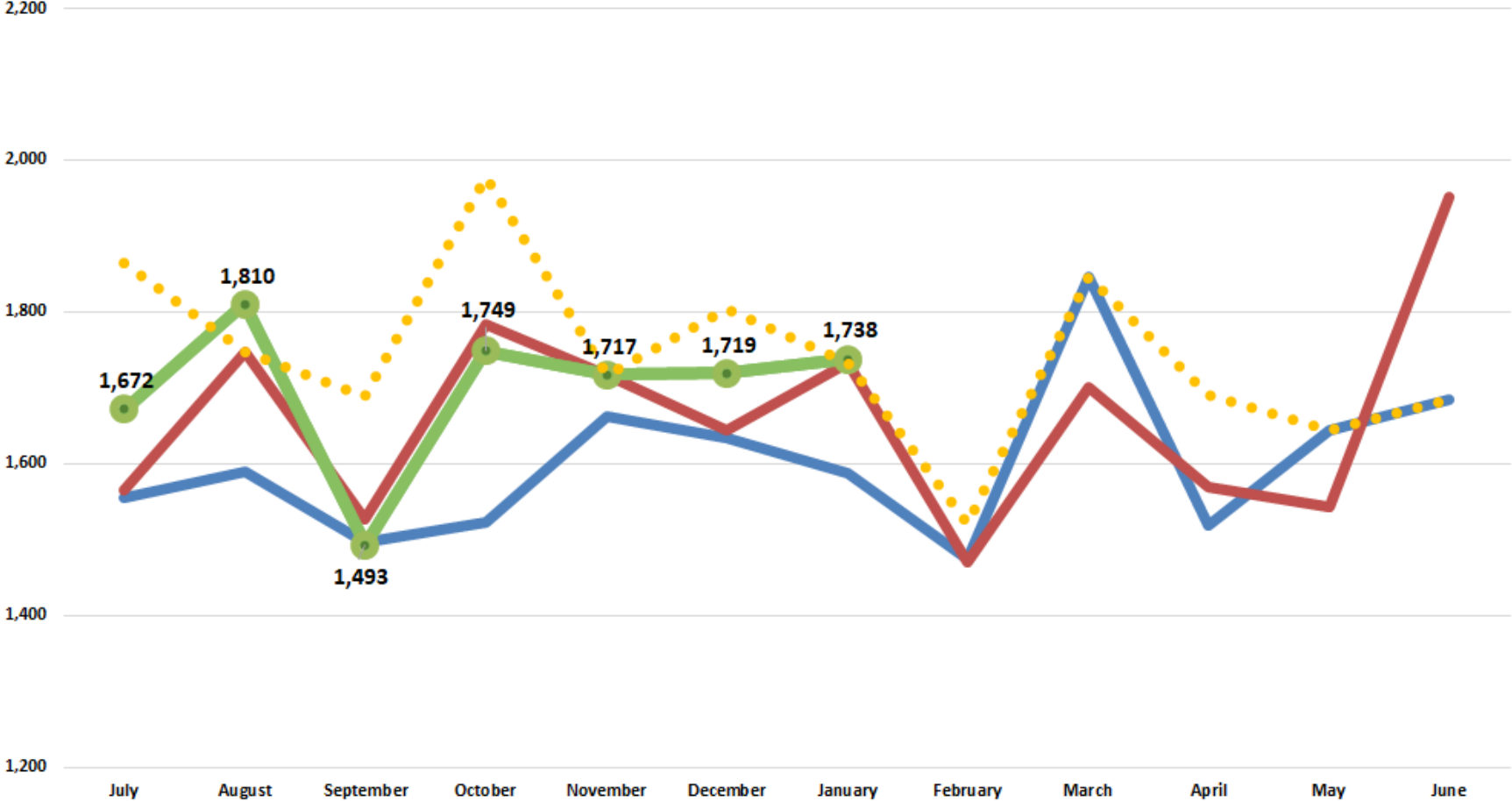
West Campus - MRI



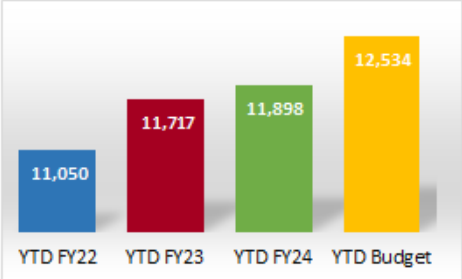
—●— FY2022
 —●— FY2023
 —●— FY2024
 ●●● Budget



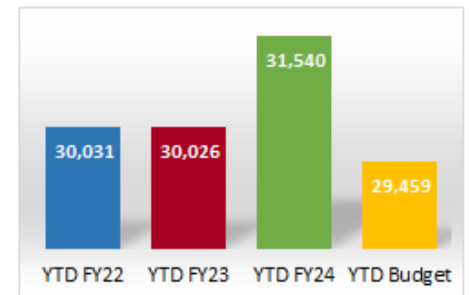
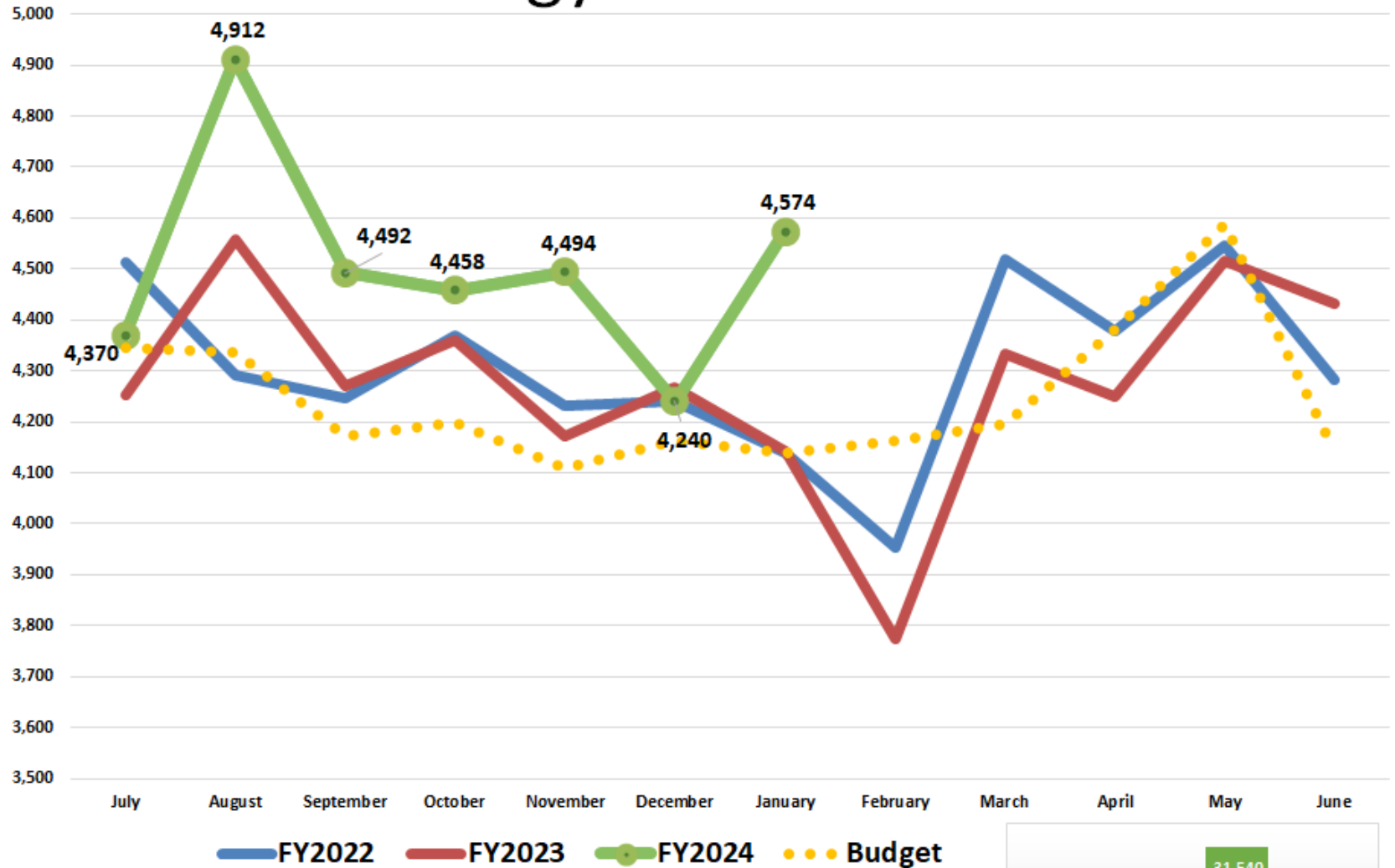
West Campus - Breast Center



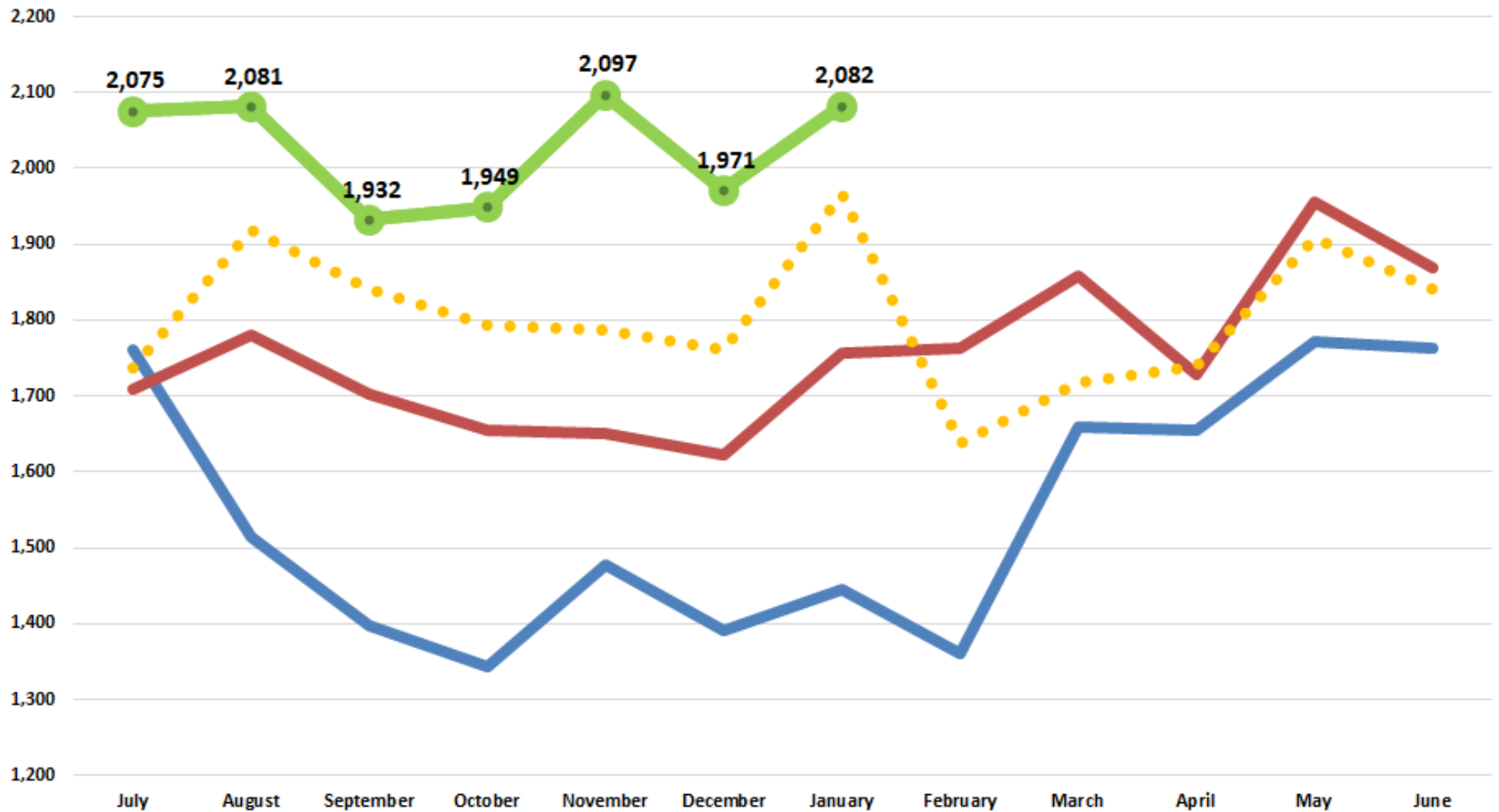
— FY2022
 — FY2023
 —● FY2024
 ●●● Budget



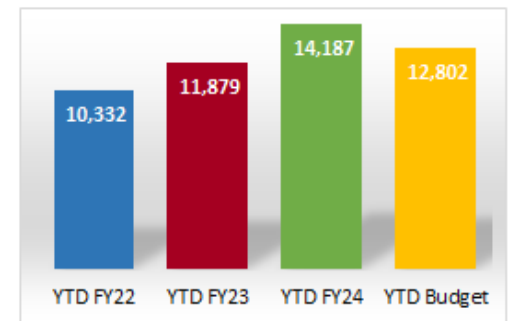
Radiology - CT - All Areas



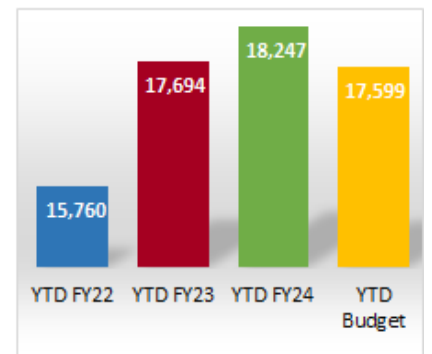
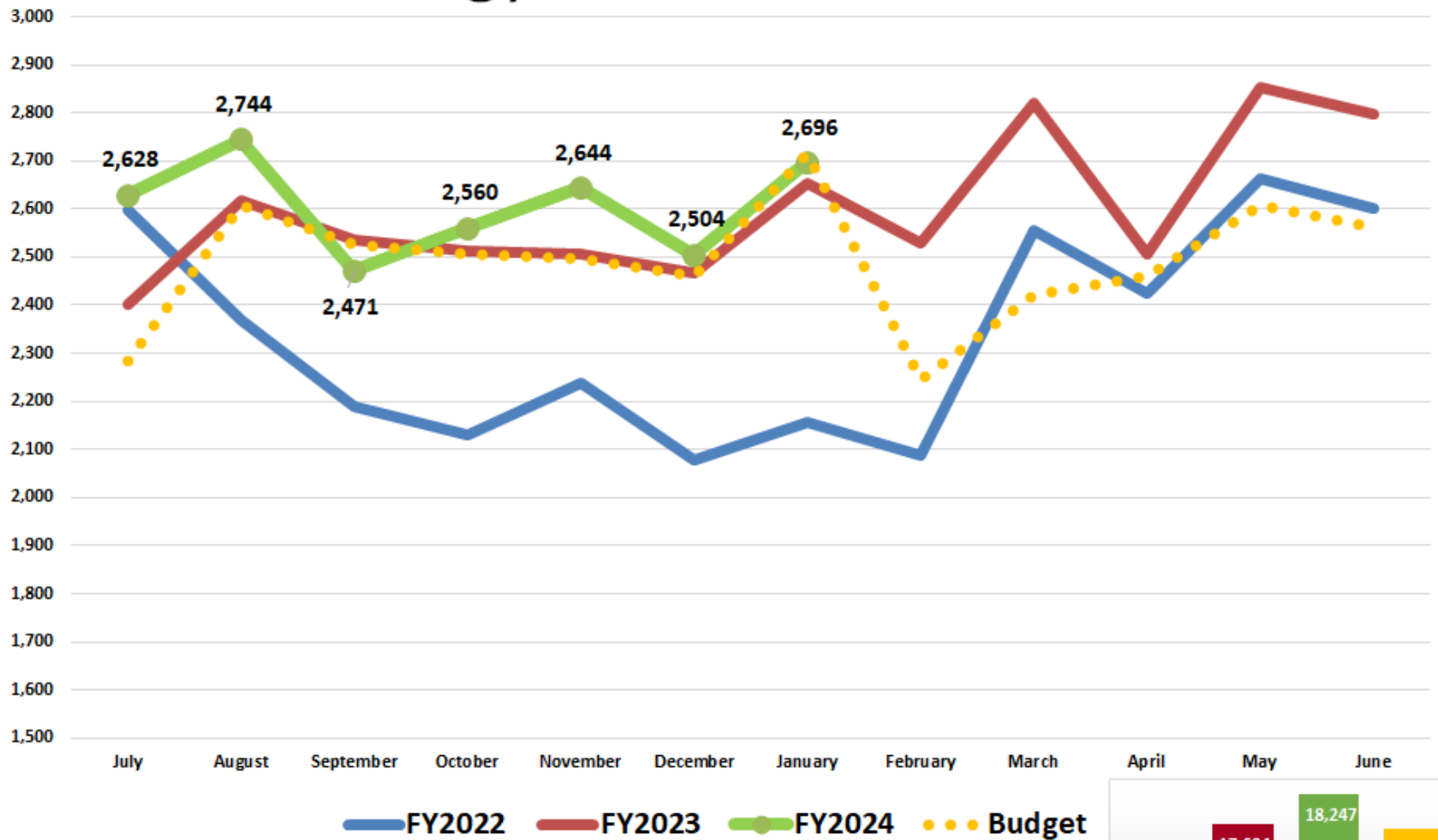
Radiology - Ultrasound - Main Campus



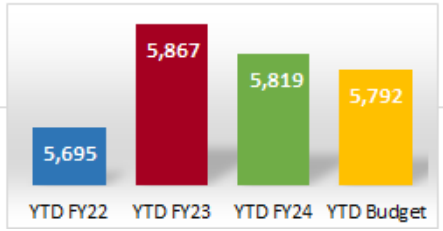
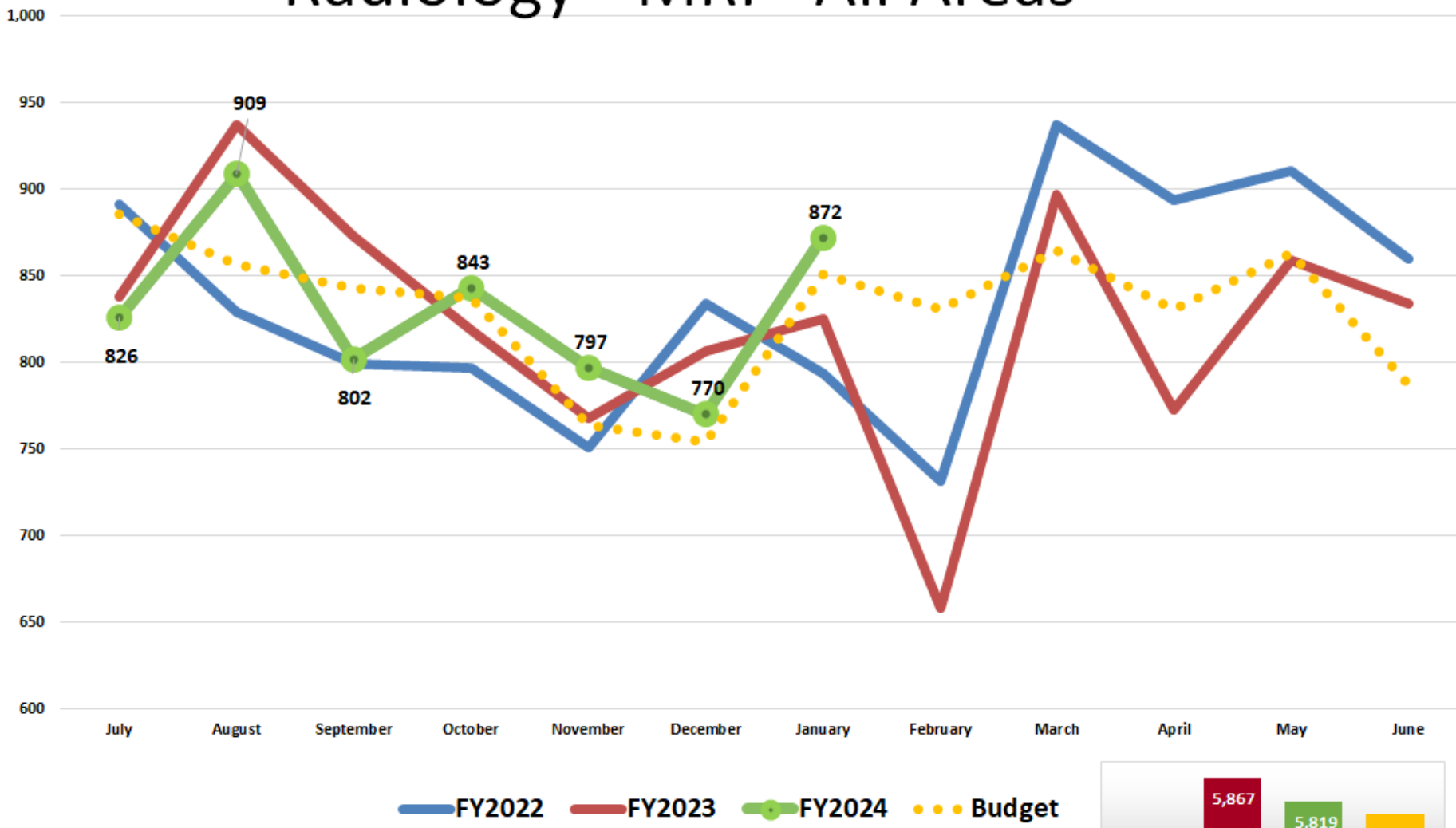
— FY2022
 — FY2023
 —●— FY2024
 ●●● Budget



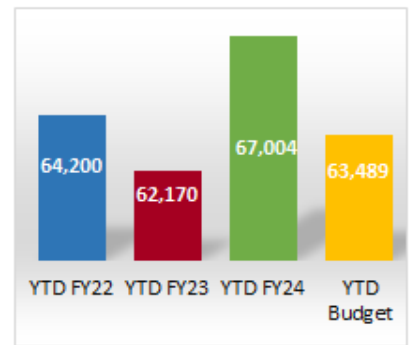
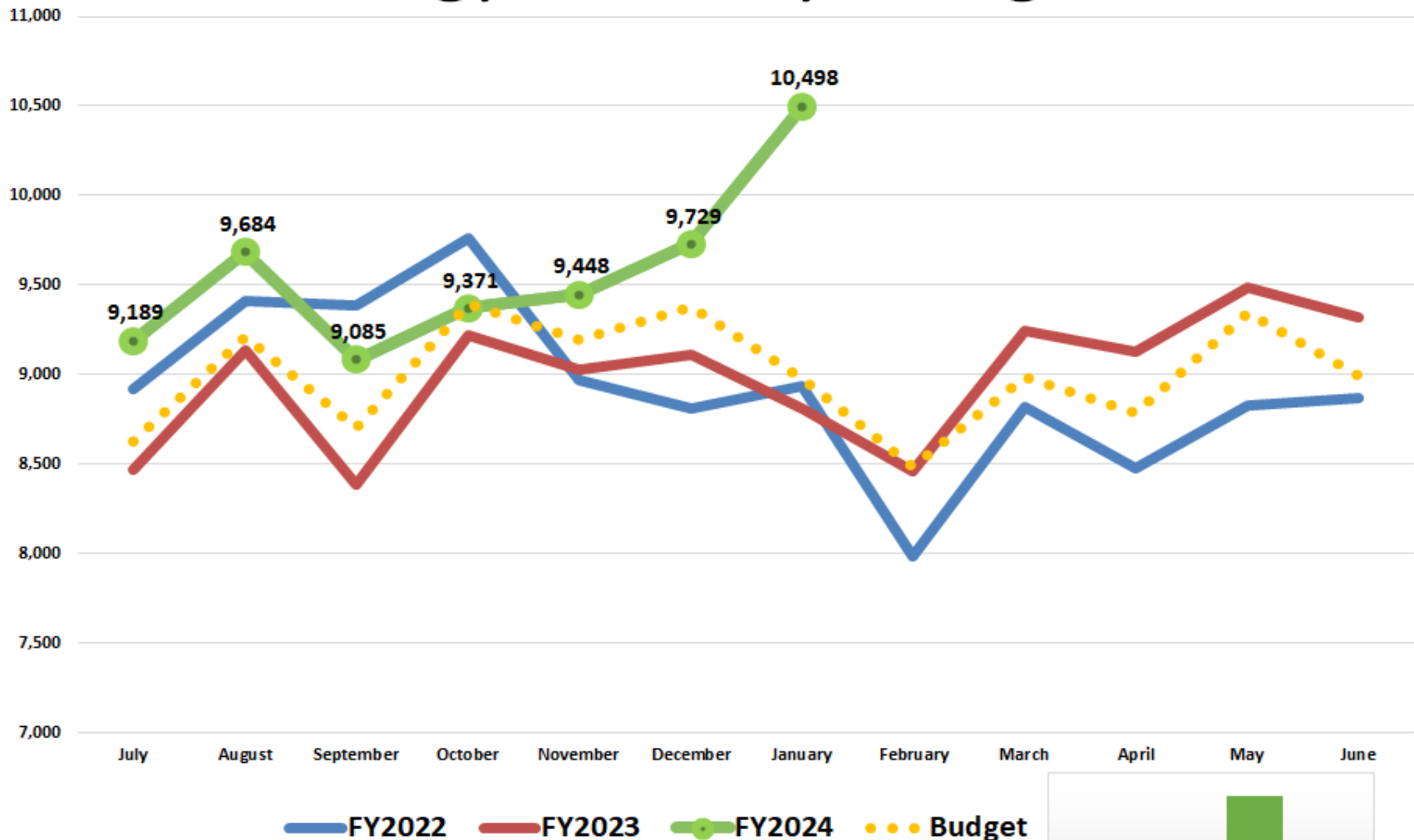
Radiology - Ultrasound - All Areas



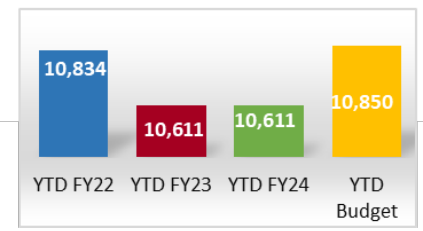
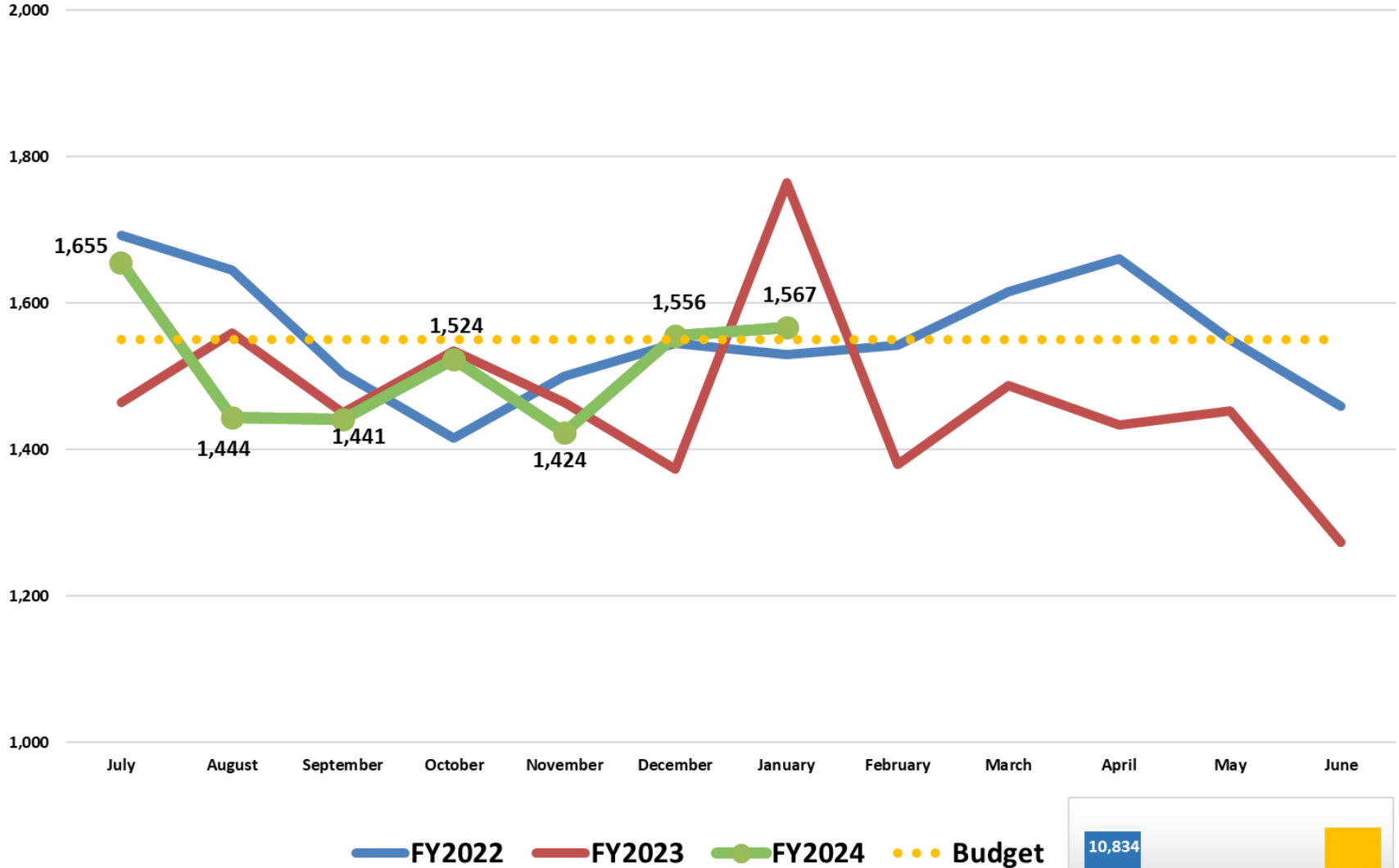
Radiology - MRI - All Areas



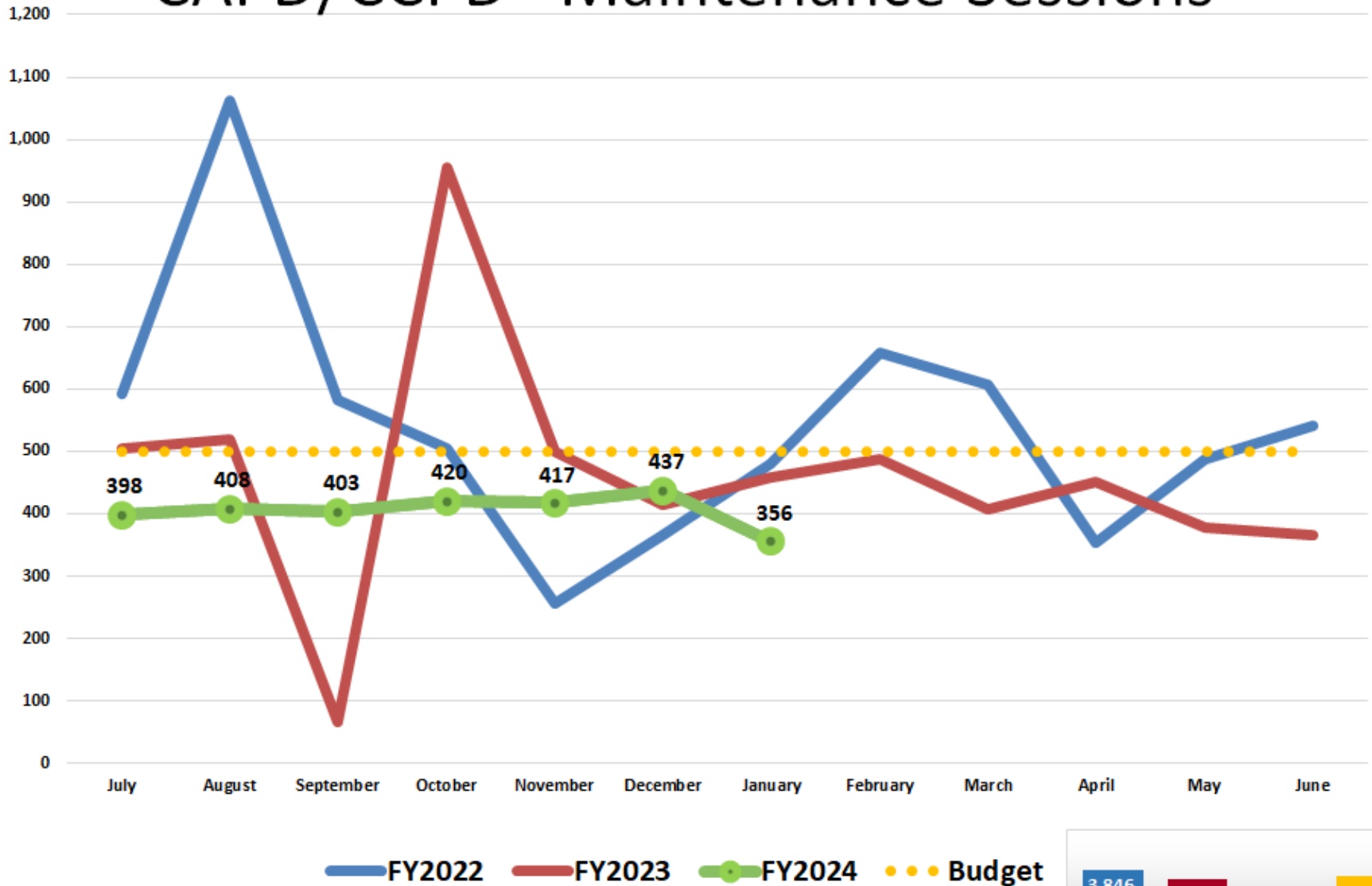
Radiology Modality - Diagnostic



Chronic Dialysis - Visalia

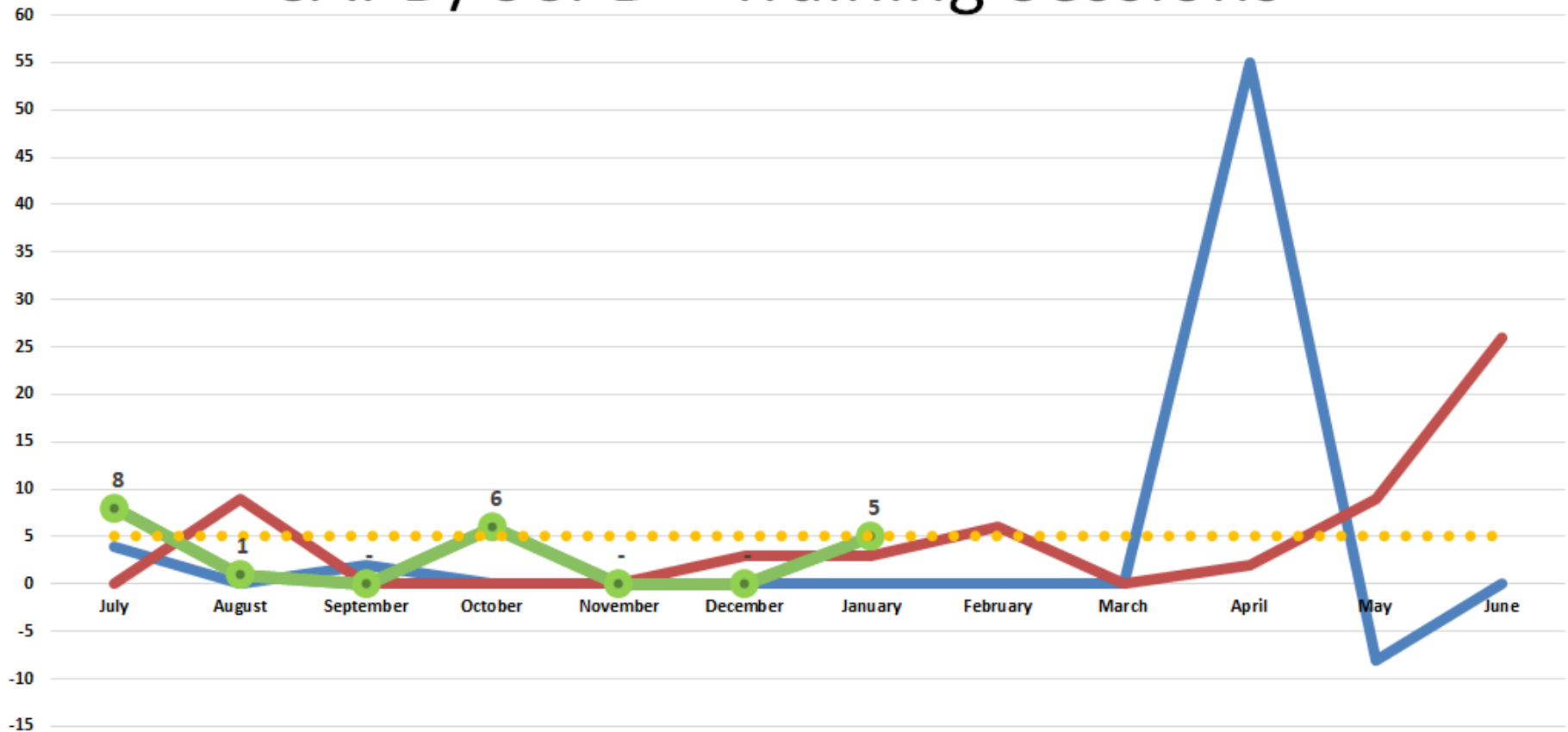


CAPD/CCPD - Maintenance Sessions

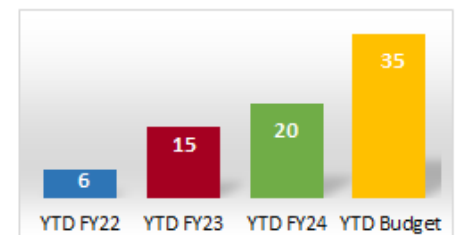


| | | | |
|----------|----------|----------|------------|
| 3,846 | 3,418 | 2,839 | 3,500 |
| YTD FY22 | YTD FY23 | YTD FY24 | YTD Budget |

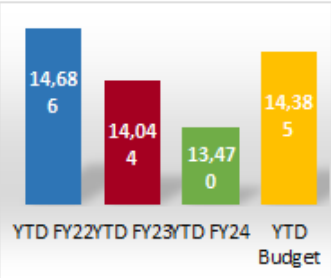
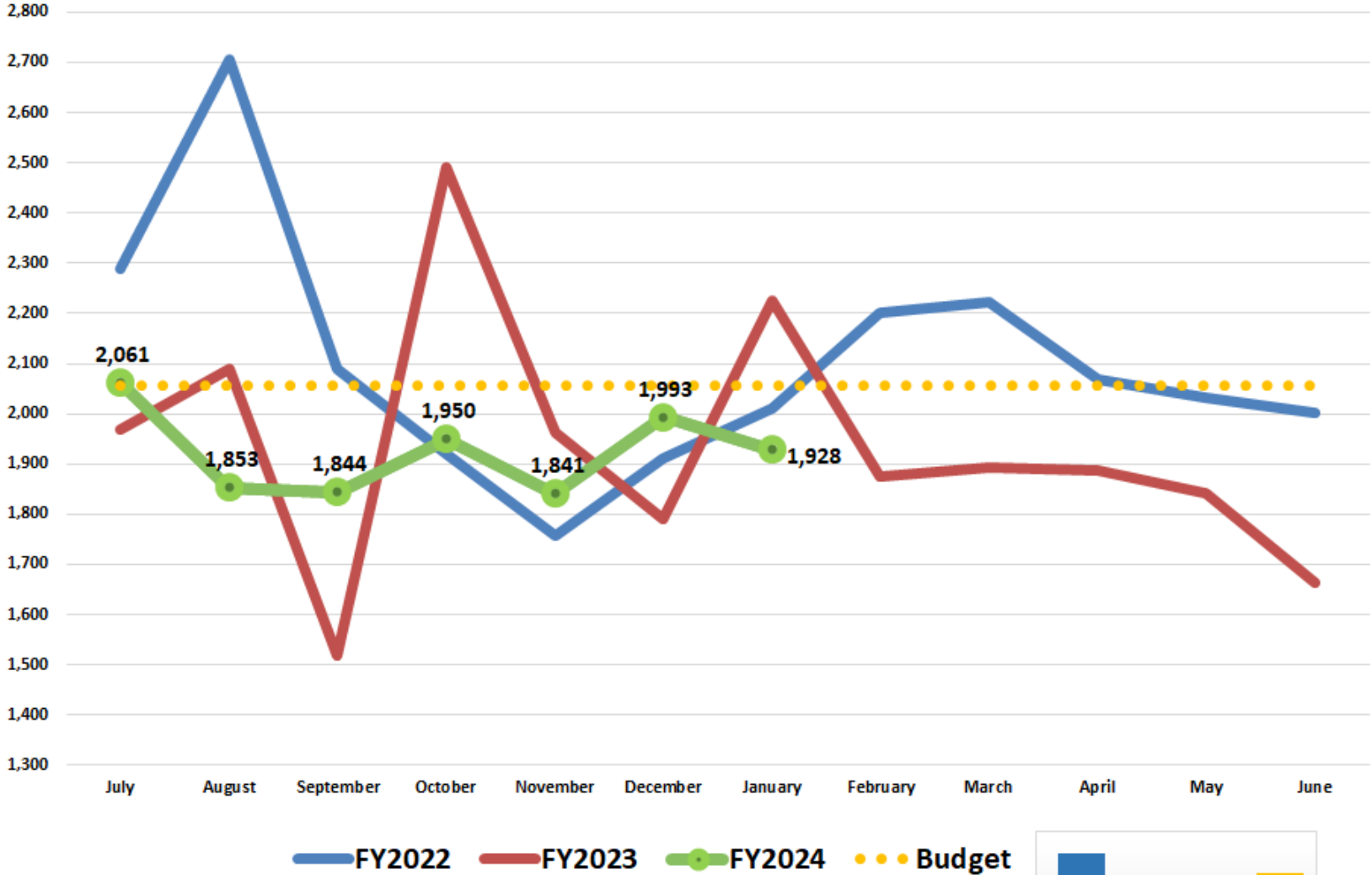
CAPD/CCPD - Training Sessions



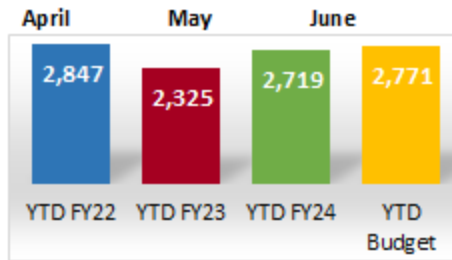
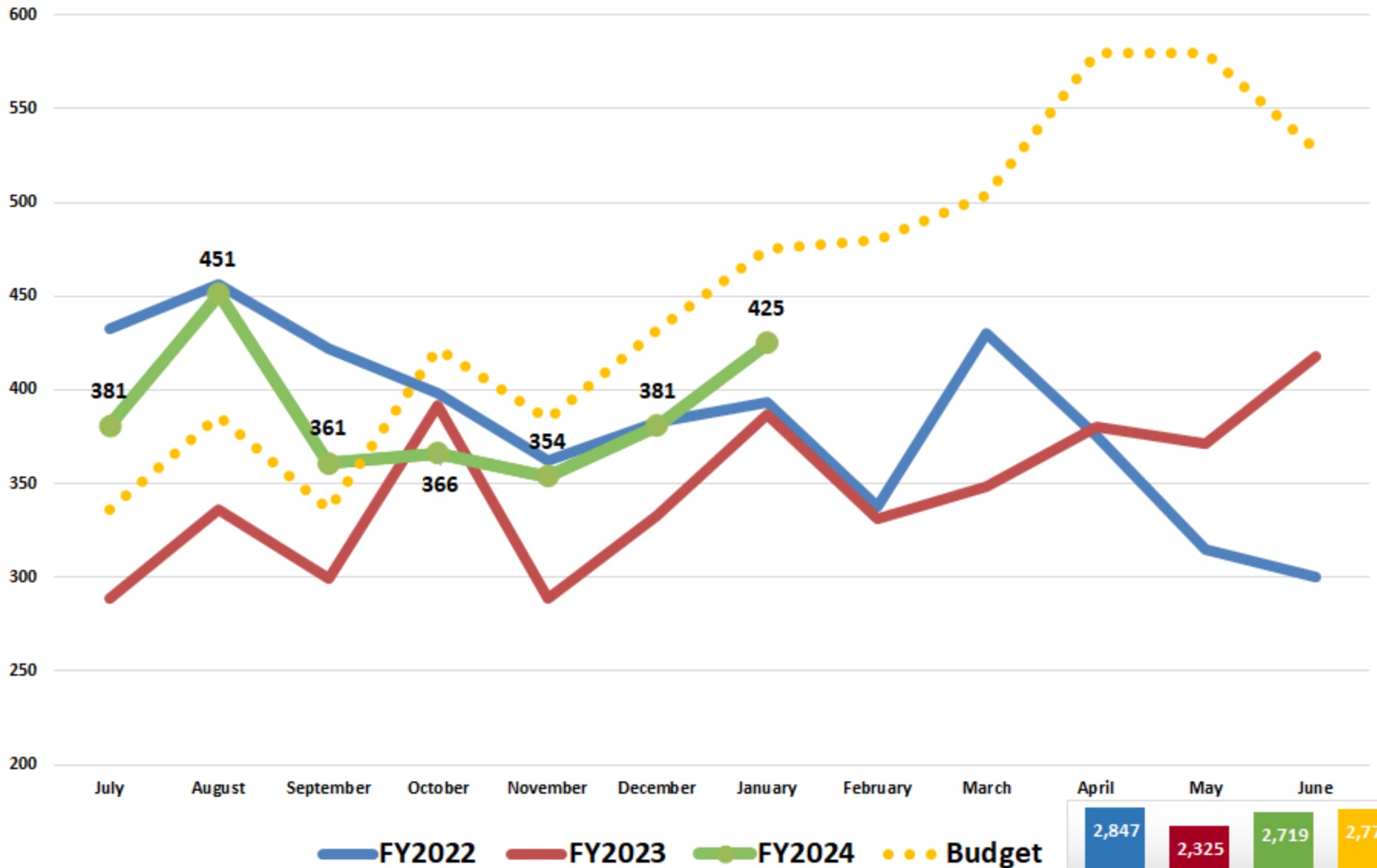
—●— FY2022
 —●— FY2023
 —●— FY2024
 ●●● Budget



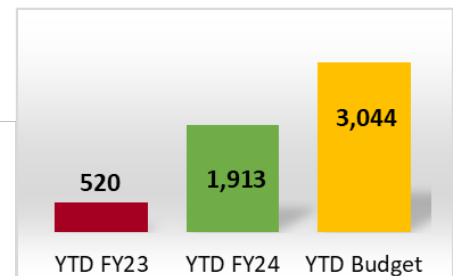
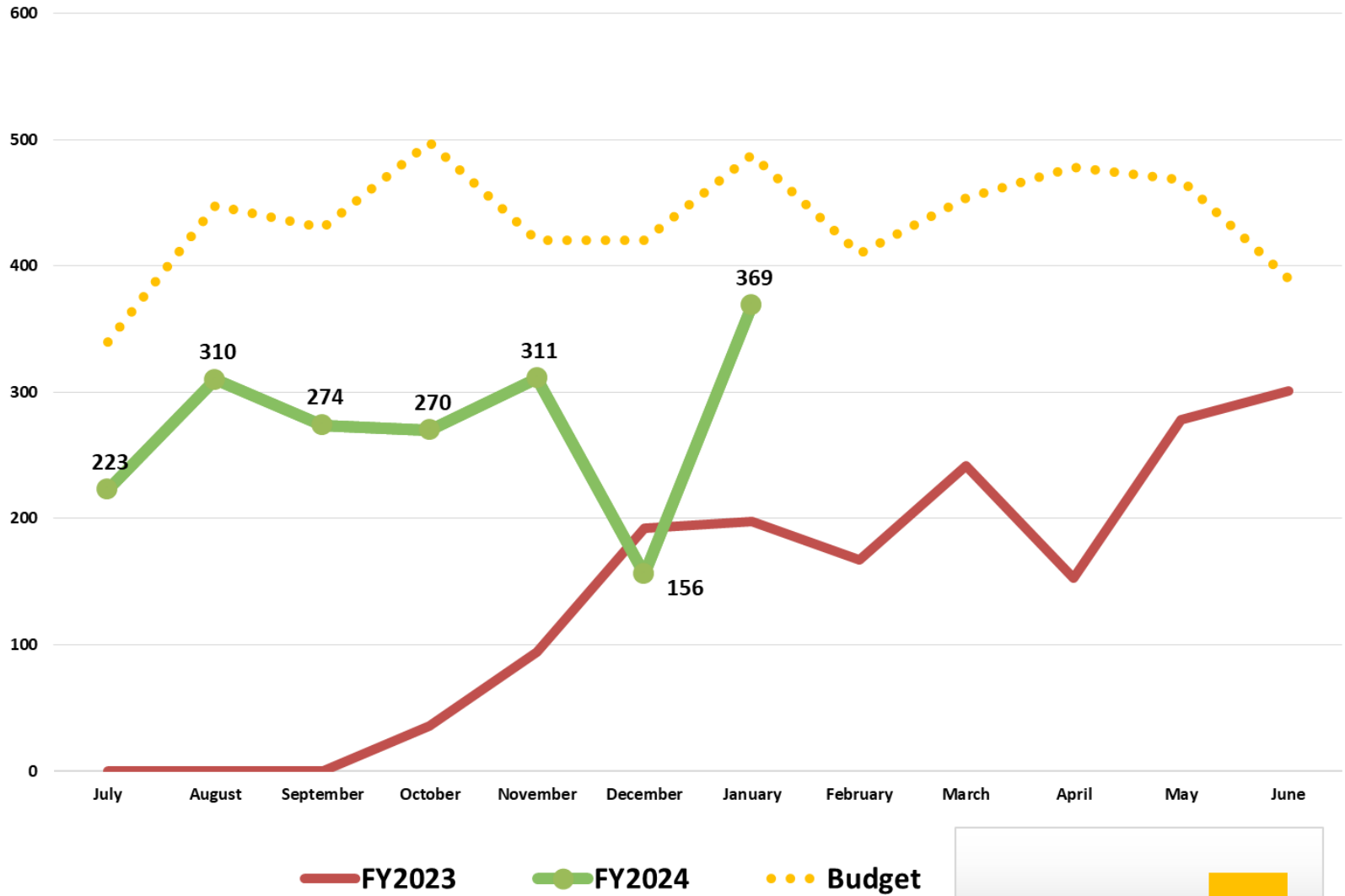
All CAPD & CCPD



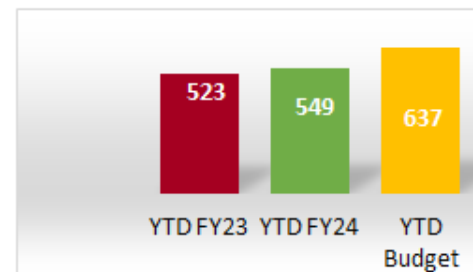
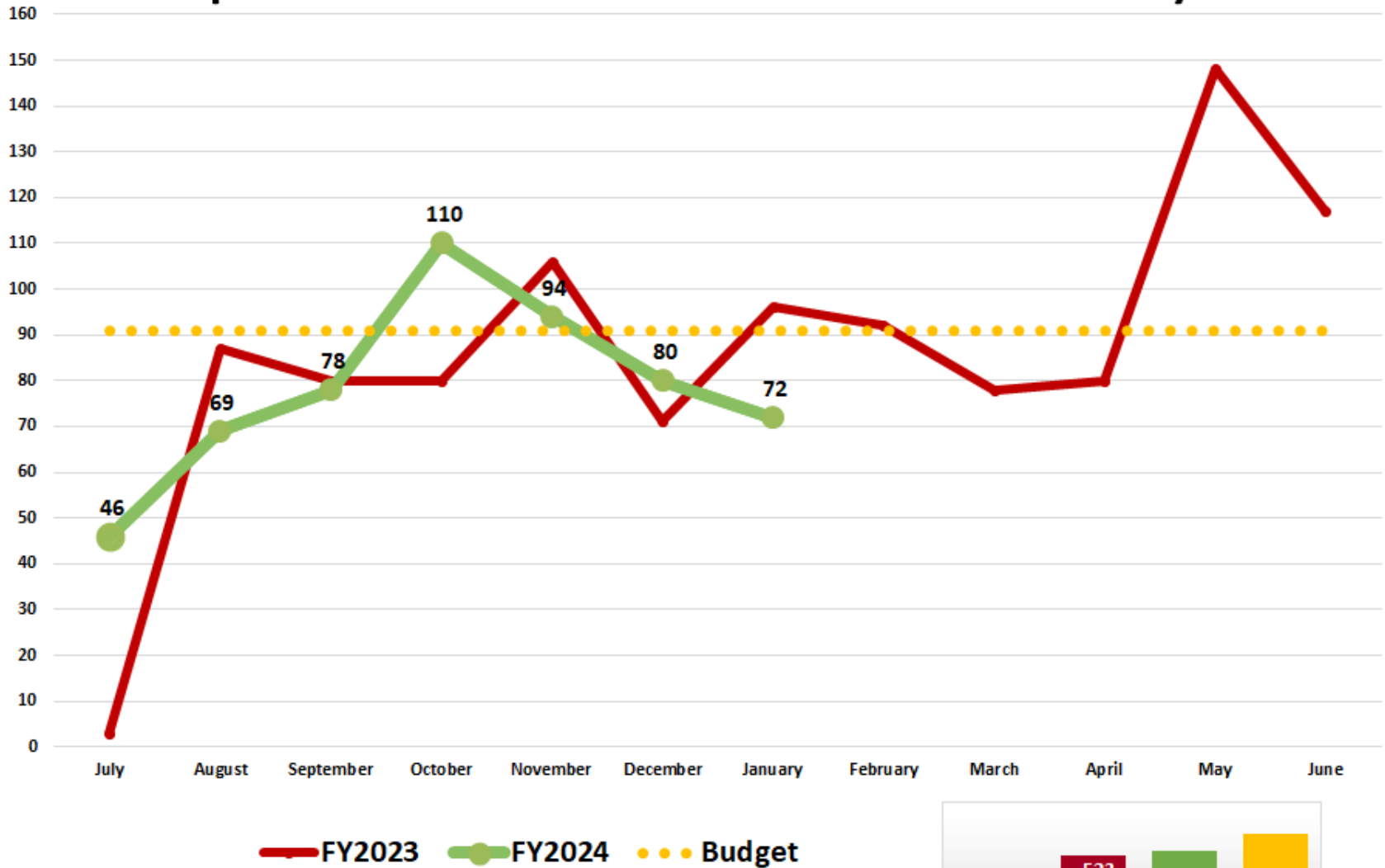
Infusion Center - Outpatient Visits



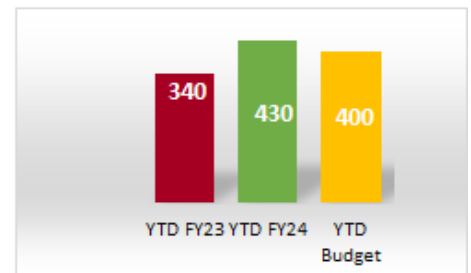
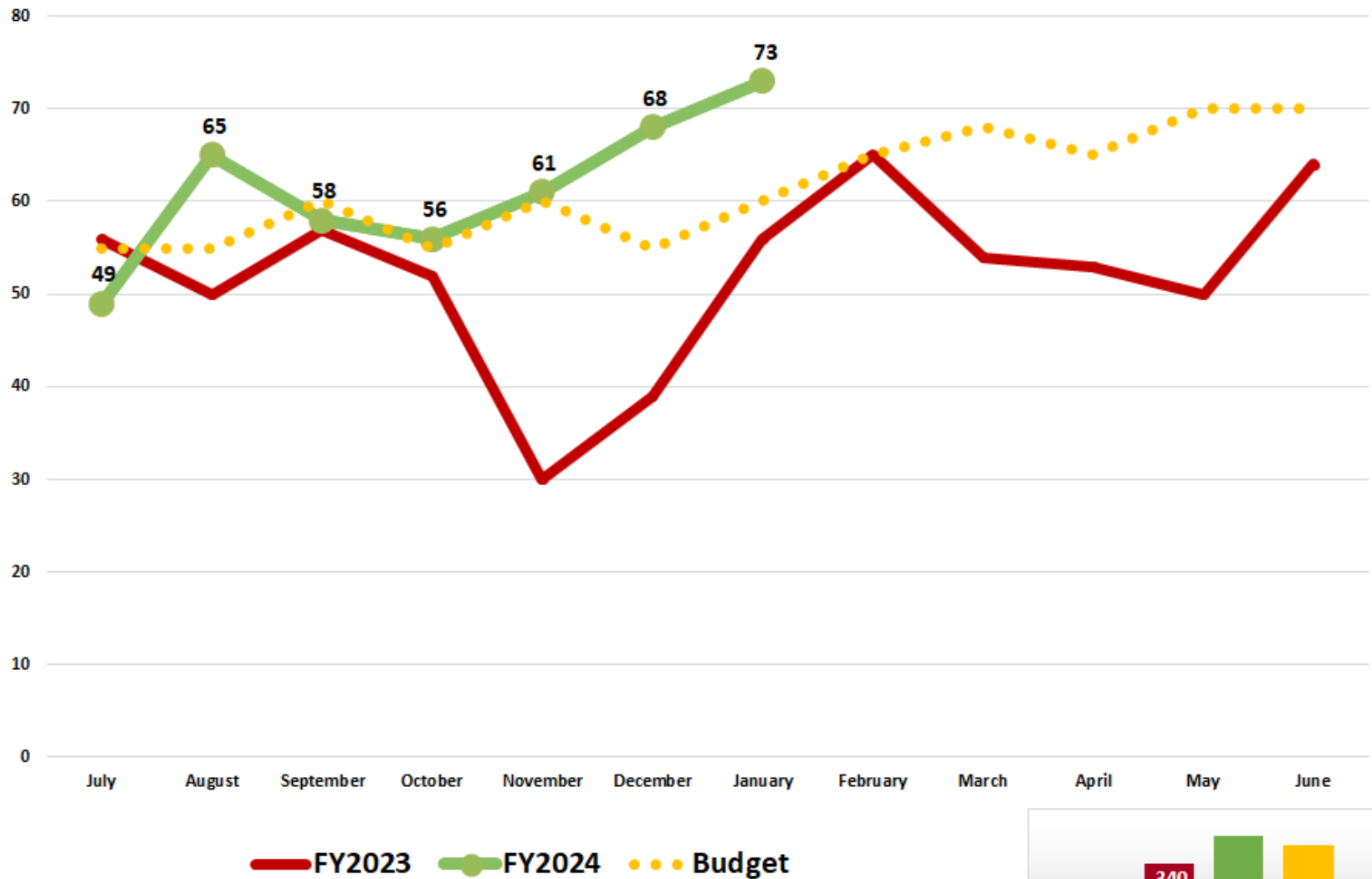
Urology Clinic Visits



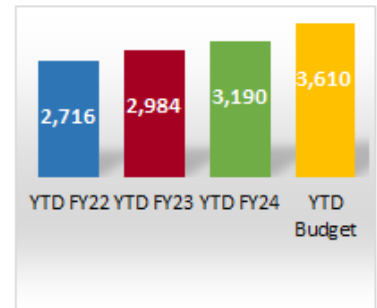
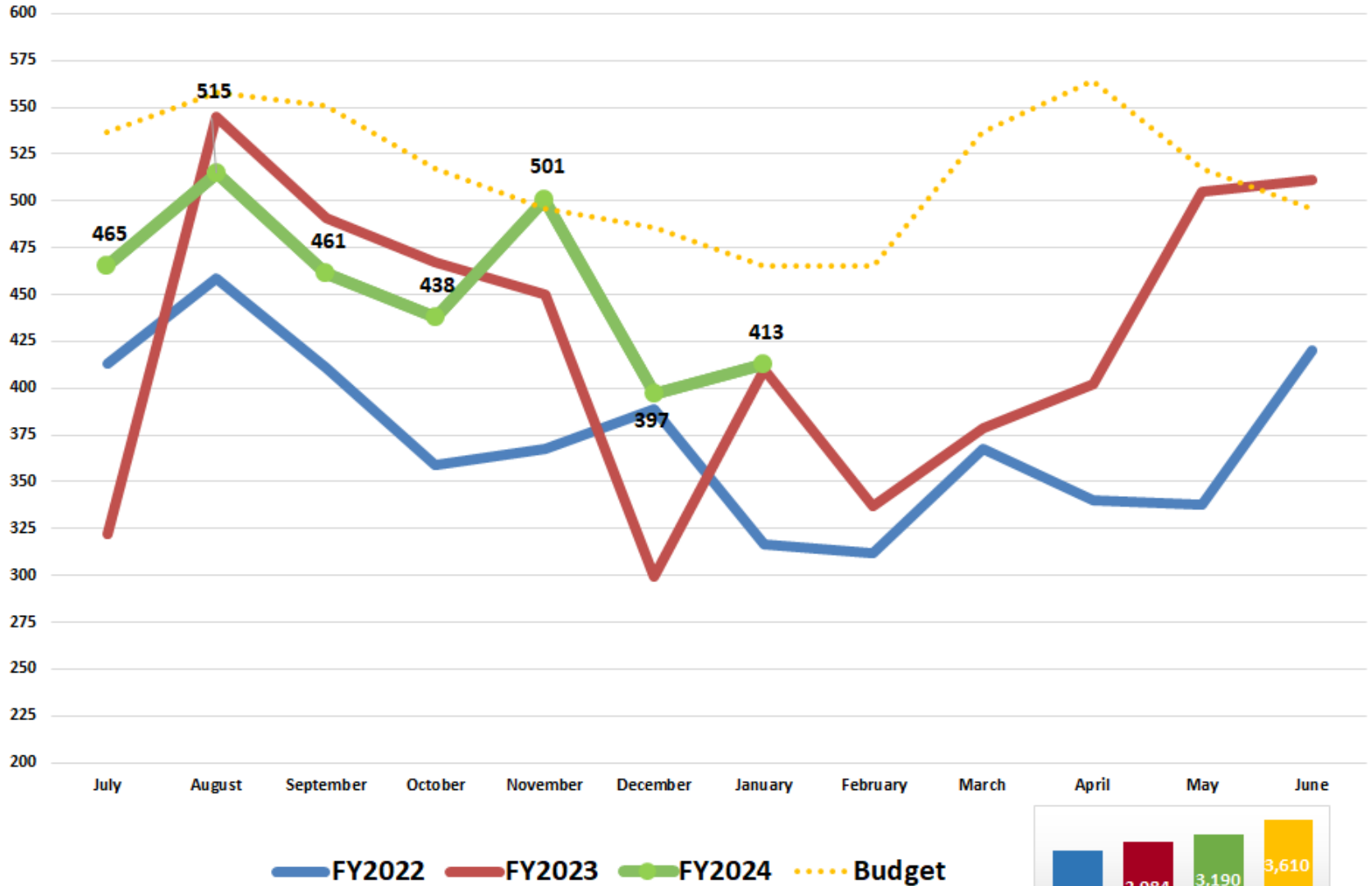
Open Arms House - Patient Days



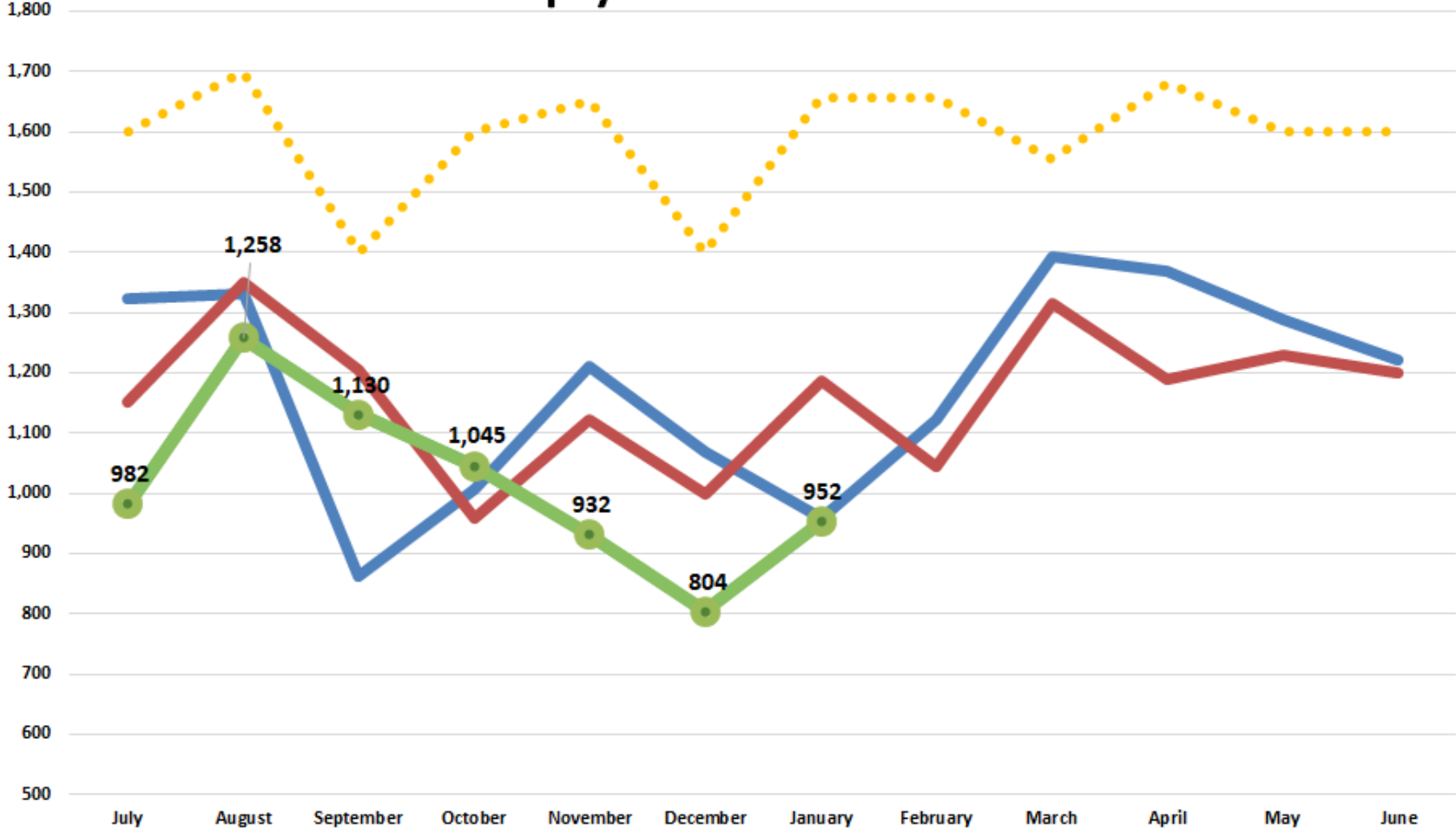
Cardiothoracic Surgery Clinic - Visits



Cardiac Rehabilitation



Therapy-Wound Care



— FY2022
 — FY2023
 —● FY2024
 ●● Budget

